Info Edge (India) Limited

India's internet classifieds company

May, 2015

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All figures mentioned are for Info Edge (India) Ltd. as a standalone entity and are as on March 31, 2015 or for the quarter ended March 31, 2015, unless indicated otherwise

Q4 FY15 or Q4 FY14 - 15 means the period Jan 1, 2015 to March 31, 2015

FY15 or FY 14-15 or FY 2015 means the Financial Year starting April 1, 2014 and ending March 31, 2015

INR M means Indian Rupees in million

Our online businesses



India's no. 1 jobsite
Division of Info Edge



India's no. 3 matrimonial site Division of Info Edge



Job site focused on the Gulf market



India's leading real estate site Division of Info Edge



India's leading education listings site Division of Info Edge

Strategic investments

zomato

India's leading restaurant ratings and review site
Shareholding ~50%*



India's leading education site for school children
Shareholding ~56%*



Deals and discounts site with a merchant platform Shareholding ~45%*



India's leading financial products comparison site
Shareholding ~18%*



India's leading site for professional photographers
Shareholding ~36 %*



Designing and selling fun products
Shareholding ~34 %*

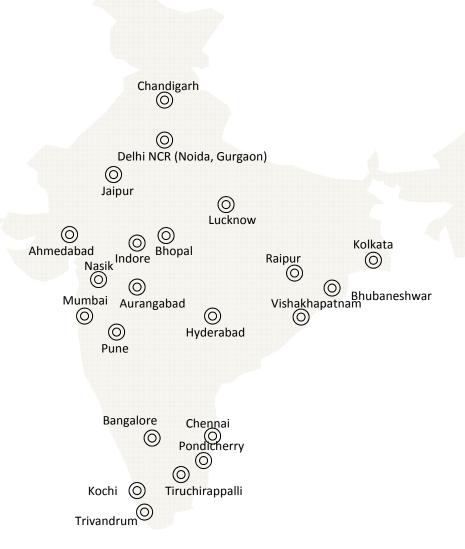
^{*} Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates) as of May 15, 2015

Our brands are market leaders

- Internal businesses
 - Naukri
 - 99acres
 - Shiksha
- Strategic investments
 - Zomato
 - Policybazaar
 - Meritnation
 - Canvera
 - Mydala

Nationwide sales/customer interface infrastructure

Info Edge sales offices illustrative map



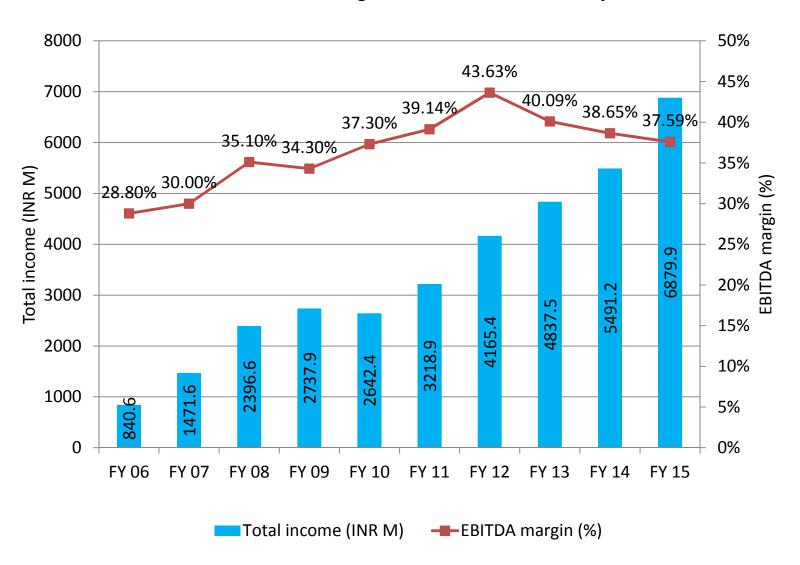
Key Observations

- Nation wide coverage through 63 company branch offices in 43 cities in India
- ~ 2726 sales/ servicing/ client facing staff or 71% of the company's* workforce of ~3800
- Only "dot com" player with this kind of sales organization

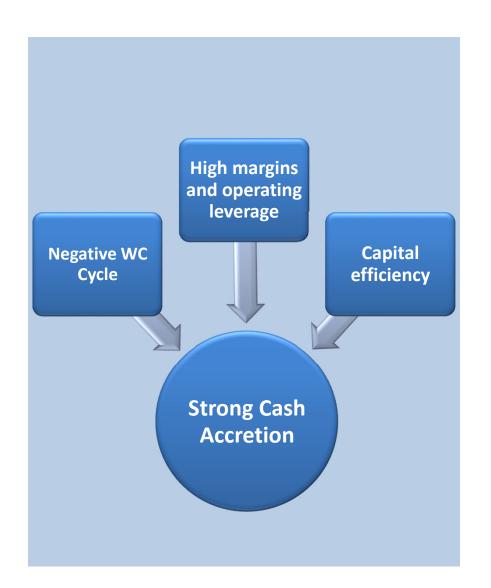
^{*} Including allcheckdeals, a wholly owned subsidiary

Strong financial performance track record

Total Income and EBITDA margin for the standalone entity, 2006 - 2015



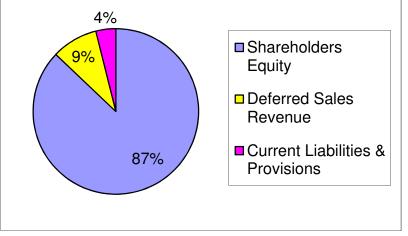
Capital efficiency, high EBITDA margins and negative working capital have led to a strong balance sheet



6% 1% ■ Cash & Liquid 5% Investments □ Other Cash and Investments equivalents ■ Net Fixed 28% Rs 11.72 bn Assets ■ Other Current 60% Assets ■ Other Assets

Assets

Liabilities



As of March 31, 2015

Board of Directors

Whole time

Sanjeev Bikhchandani (51)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

Hitesh Oberoi (42)

Managing Director and CEO B.Tech IIT Delhi, PGDM IIM-B Previously with HLL (Unilever)

Chintan Thakkar (48)

Director and CFO

Chartered Accountant Previously with Computer Associates, India

Non Executive

Kapil Kapoor (50)

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

Independent

Saurabh Srivastava (69)

Independent Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE

Arun Duggal (68)

Independent Director B.Tech IIT Delhi, PGDM IIM-A Previously with Bank of America & HCL Technologies

Bala Deshpande (48)

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates (NEA)

Naresh Gupta (48)

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

Previously MD, Adobe India

Sharad Malik (51)

Independent Director

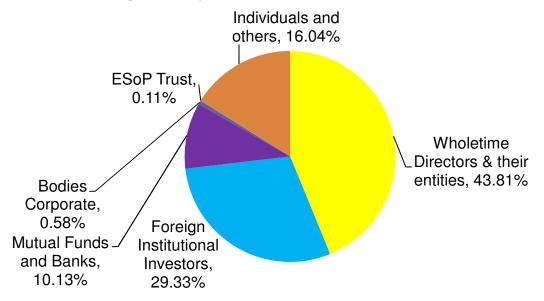
B Tech IIT-D, MS, PhD, University of California

Chair-(Deptt. of Electrical Engineering), Princeton University

Corporate governance

- Independent Directors are a majority on the Board
- Separation of Chairman and CEO role
- Non Executive Chairman
- Statutory Audit performed by PWC
- Internal Audit performed by an external firm
- Audit committee comprises of only Independent Directors
- Disclosure of quarterly balance sheet and cash flow statements though not mandatory in India
- Formal dividend policy
- Whistle blower mechanism

~44% shareholding is with the Founding management group and ~29% with FIIs (as of Mar 31, 2015)



HDFC Mutual Fund	4.30%
Nalanda India Equity Fund	3.21%
Aranda Investments (Mauritius) Ltd.	2.72%
Reliance Mutual Fund	2.51%
Matthews	2.49%
FIL Investment (Mauritius) Ltd.	1.36%
Fidelity Investment Trust Fidelity International Discovery Fund	1.34%
Amansa Holdings Pvt Ltd.	1.23%
WF Asian Smaller Companies Fund	1.14%
Emerging Markets Growth Fund Inc	1.07%

Founders committed to growing the company

Naukri









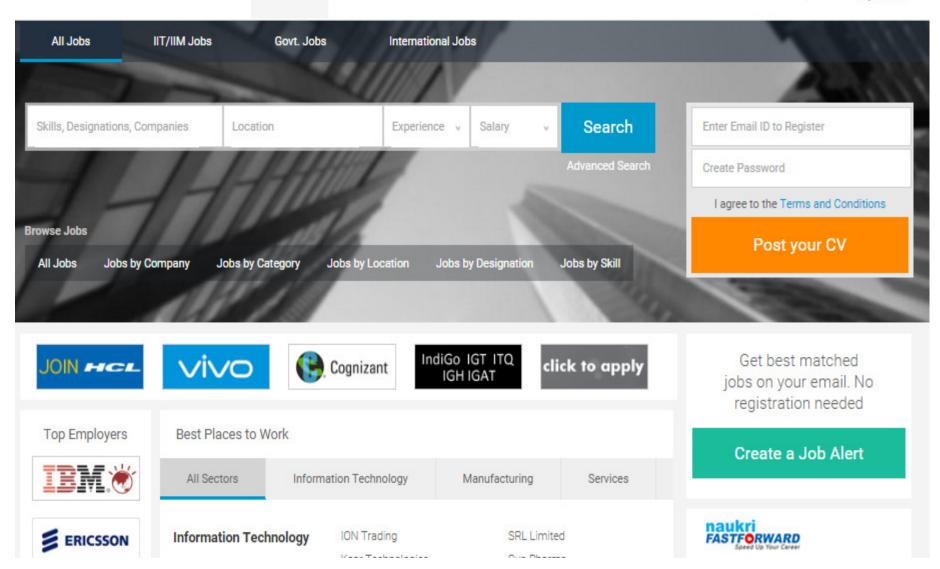


More

Login

Employer Zone

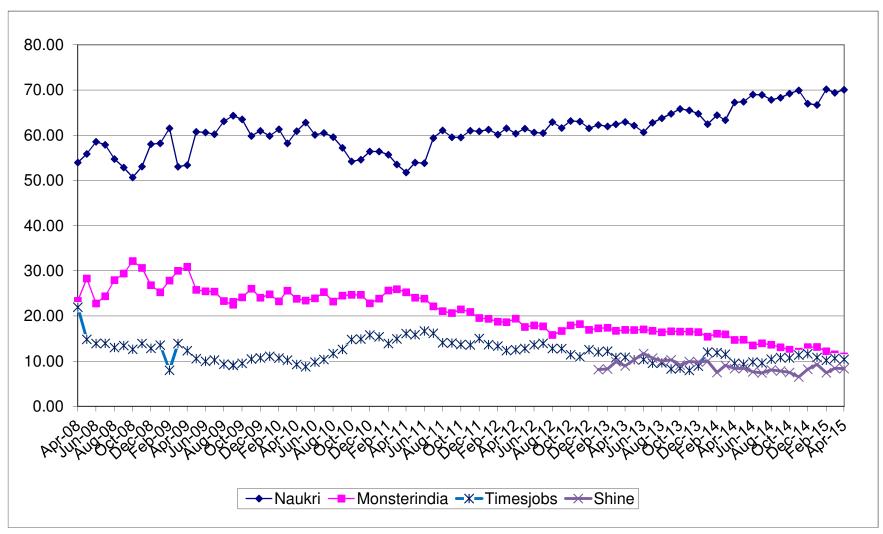
Buy Online



Naukri is the dominant leader in the online job market

- Approximately 70% traffic share in April, 2015 (Source : comScore)
- 150,000+ jobs and 41 million resumes on the site
- In Q4 FY 14-15
 - 10,400+ avg. resumes added daily
 - 133,000+ resumes modified daily
 - Between 650,000 and 850,000 resume searches
 - 6 to 8 million resume contacts by recruiters daily
 - Over 27,700 job seekers availed premium services
- 32,800 clients in Q4 FY 14-15 vs 29,000 in Q4 FY 13-14
- 57,500 clients in FY 14-15 vs 51,000 clients in FY 13-14

Dominant traffic share



Source: comScore (above data is for traffic from desktops and laptops only) Above chart excludes Linkedin since traffic may not pertain to jobs

~50% of the total sessions, in Q4 FY 14-15, through mobile, Source: Google Analytics

Naukri is a business of the virtuous circle



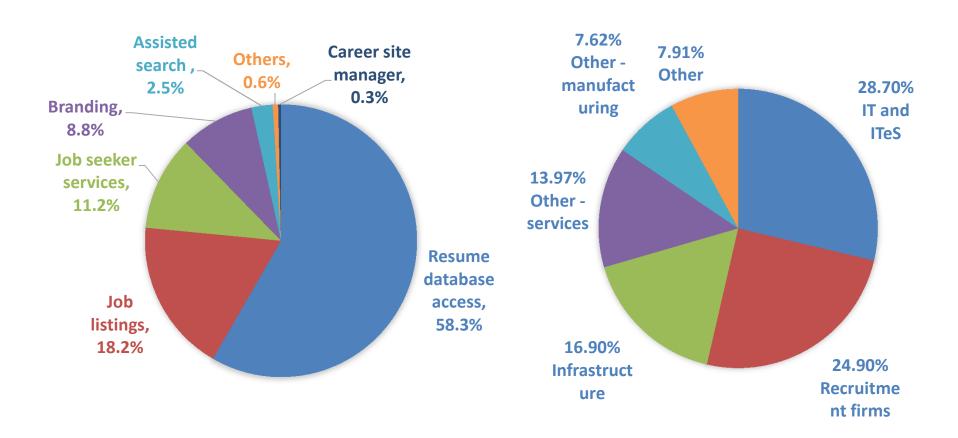
Benefits

- Naukri has over 100% of industry profits enabling greater investment in
 - Product innovation
 - Engineering
 - Brand support
 - Sales network
 - Servicing back office
 - Superior talent

Revenue sources in FY 14-15

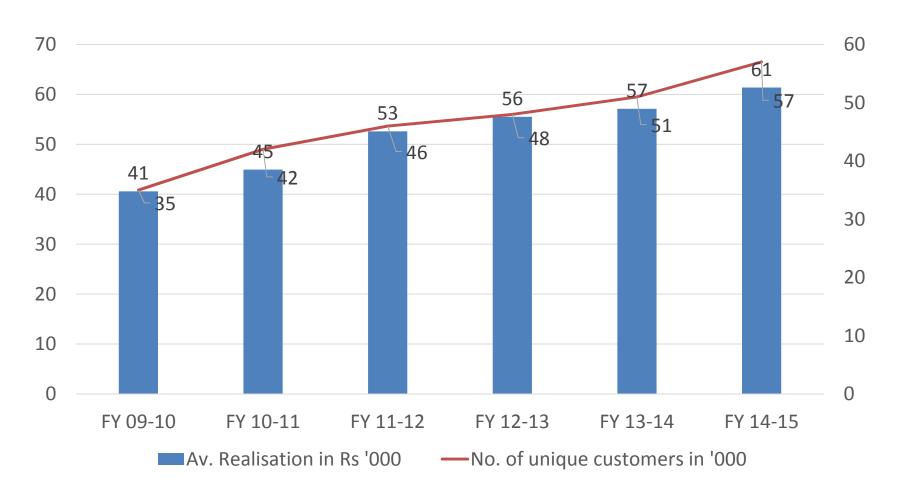
- ■B2B revenues about 90% (from Recruiters)
 - Resume database access
 - Job listing (response management)
 - Employer branding (visibility)
 - Career site manager
 - Others Resume short listing and screening, campus recruitment
 - Non recruitment advertising (other than for jobs)
- ■B2C about 10%
 - Job seeker services

Breakup of revenue by product type and industry in FY 14-15



Assuming 50% of the revenue from Recruitment firms is from IT industry, then IT and ITeS is about 40%

Revenue per client



Strategy

New products for recruiters

- Career site manager, response management tools and applicant tracking system
- Employee referral tool
- Recruiter profile

Mobile

- App for Android, iOS
- HTML5 site

Superior search

- Semantic search
- Job seeker experience better and faster
- Use of analytics to improve matching

Customer service

- Responsive customer service
- Solution based approach

Products/ features launched in FY 14-15

Career site and Response management

- Powers career site for recruiters and corporates
- Helps manage responses from various sources

Recruiter profile

- A Recruiter can create a personal profile on Naukri website
- Job seekers can choose to follow him/ her

Referral hiring

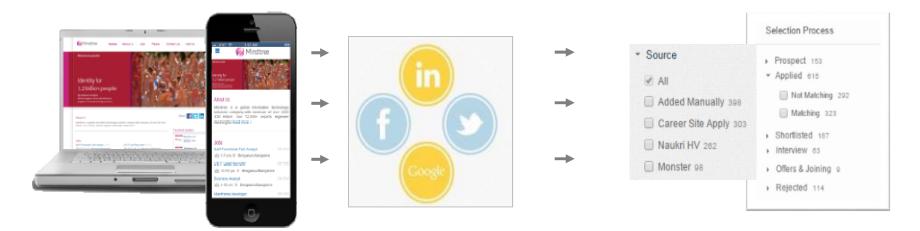
- A job posted on Naukri can be propagated to a employee's social networks
- Employee has to merely click buttons in a mail

Semantic search

- Better search results for job seekers
- Improved and optimized based on searches by recruiters

Career site manager (CSM)

Helps power the career tab of a corporate website and manage response



Career Link on website

+ Mobile ready career site

Social Recruiting

+ Search Engine Optimization

Application Tracking System

+ Searchable CV database

Sold to over 1300 recruiters (including corporates) in FY 14-15 Additional capabilities and features being added and variants launched

Few clients of CSM



















































Mobile an important source of traffic

About 50% sessions in Q4 FY 14-15 (vs 39% sessions in Q3 FY 14-15) from mobile

Android app

23% of total Naukri sessions

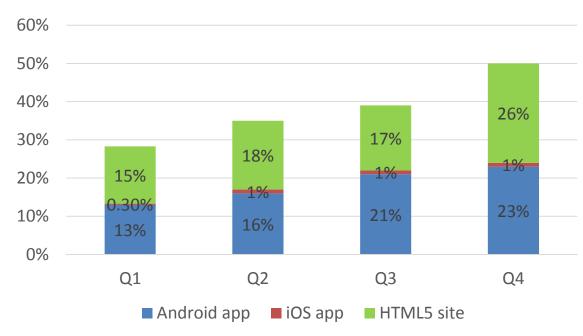
iOS app

1% of total Naukri sessions

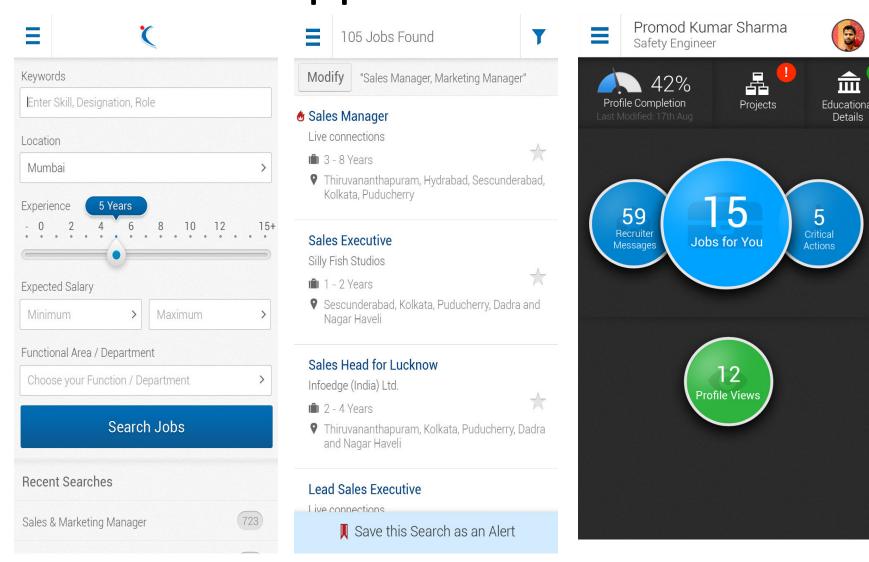
HTML5 site

26% of total Naukri sessions





The App and HTML5 site



Competition

- Local job boards
 - Monsterindia.com
 - Timesjobs.com
 - Shine.com
- Linkedin in India
 - Solves a different problem
- Continuous innovation in product and service the key to counter competition

Some international job site's

Name of the website	Revenue	No. of profiles/ resumes in mn	No. of unique clients	Approx Market Cap
51job.com* (China)	USD 305 mn	75	338,000	USD 1.90 bn
Seek.com^ (Australia)	AUD 241 mn	4.2	-	AUD 5.52 bn
Recruit# (Japan)	@JPY 12,999 (in 100 million)	-	-	JPY 2.21 tn
Info Edge# (Recruitment)	INR 4448 mn	41	57,000	INR 100 bn (for the company)

^{*} Annual report/ presentation for year ended December 31, 2014

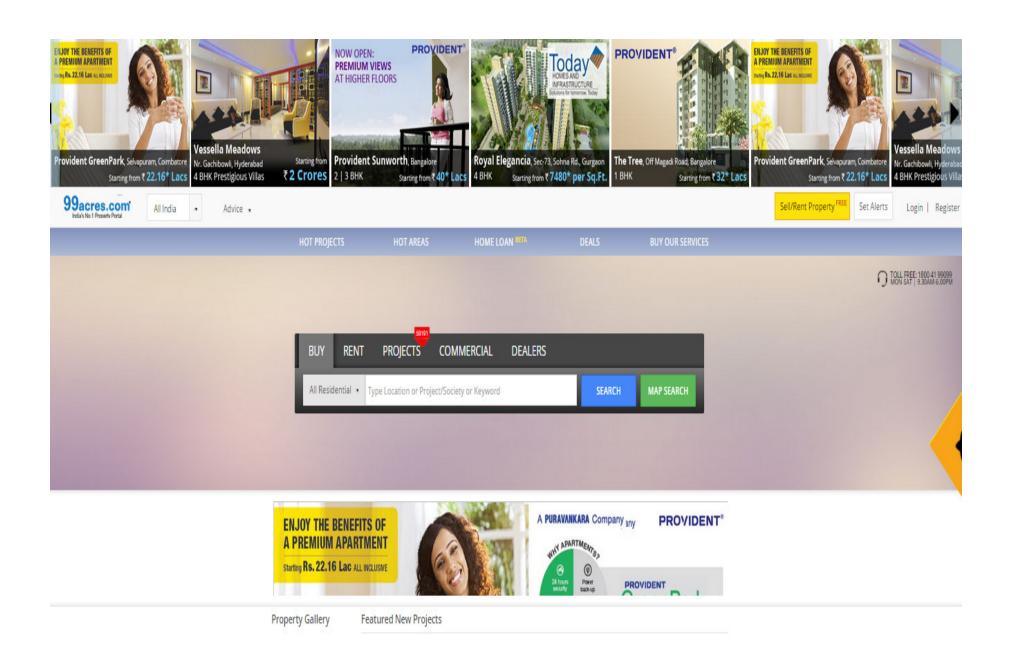
As of March 31, 2015, 1 USD = 1.31 AUD = 119.96 JPY = INR 62.33

[^] Domestic revenue from Australia as per annual report / presentation for year ended June 30, 2014

[#] financial nos./ presentation for year ended March 31, 2015

[@] of which about 23% from recruitment

99acres

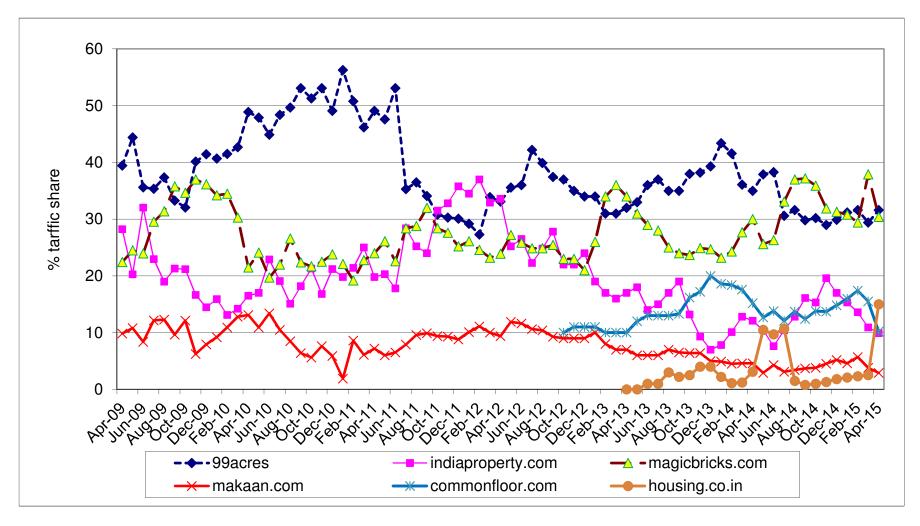


Online real estate business - India

- Real estate estimated to be the largest advertising category in print
- Our estimate of spend on online real estate portals is INR 3.0 bn in FY 14-15
- 99acres, a leader amongst 6 players
 - Google and local classifieds sites (like olx and quikr) also compete for this market
- Access through mobile increasing

Traffic share – Online real estate listing sites

Traffic share of various real estate sites based on data from comScore

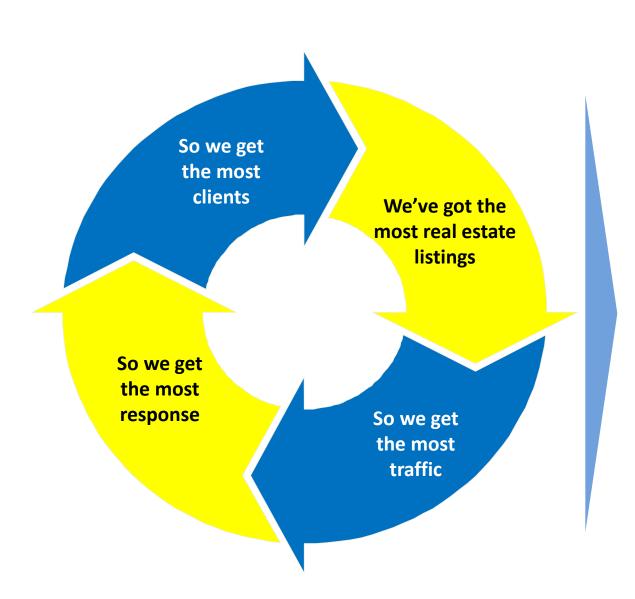


Source: comScore.com (data is for traffic only from desktops and laptops)

~35% of the total sessions, in Q4 FY14-15, through mobile. Source: Google Analytics

^{*} Change in traffic share on account of tagging of site/ change in methodology by comScore

99acres business model



Revenue Model

- Listing and Branding/ Visibility advertisements
 - Paid by agents and developers
 - Currently free to individuals
- Others:- Microsites, home page links, Google Ad sense, advertising other than for real estate, buyer database access, international listings

Some approx. numbers (as of May 27, 2015)

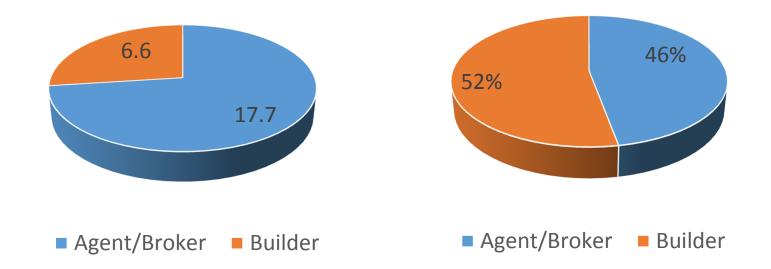
- Total projects 90,000 (under construction or ready to move in)
- Total listings were 8.40 lac of which owner listings were 2.60 lac
 - Residential7.38 lac
 - Commercial1.02 lac
- Listings added (on May 27, 2015)
 - Residential 6580
 - Commercial850
 - Of the above about 50% are ready to move in, of which about 25% were verified

Since end April/ early May, 2015 project listing stays live for 4 months (vs 2 months earlier) and rental listing for 2 months

In FY 14-15

No. of customers in '000

Revenue breakup by customer type



99acres's strategy



Products/ features launched in FY 14-15

Price trends

 Price trends launched basis listings data on the site

New projects platform launched

Showcasing new projects which is a large market

Mobile app launched

For android and iOS

Verified listings

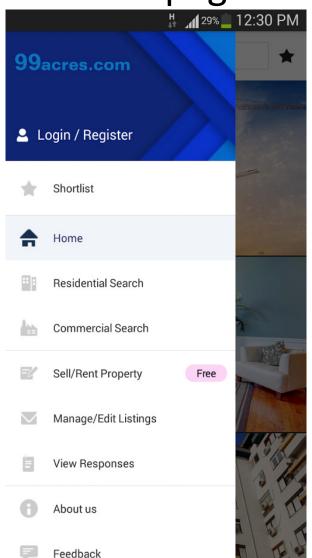
Verification of listings to improve quality of data

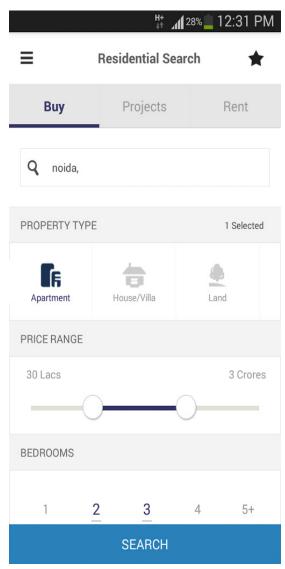
Map based search

• Across many cities in India

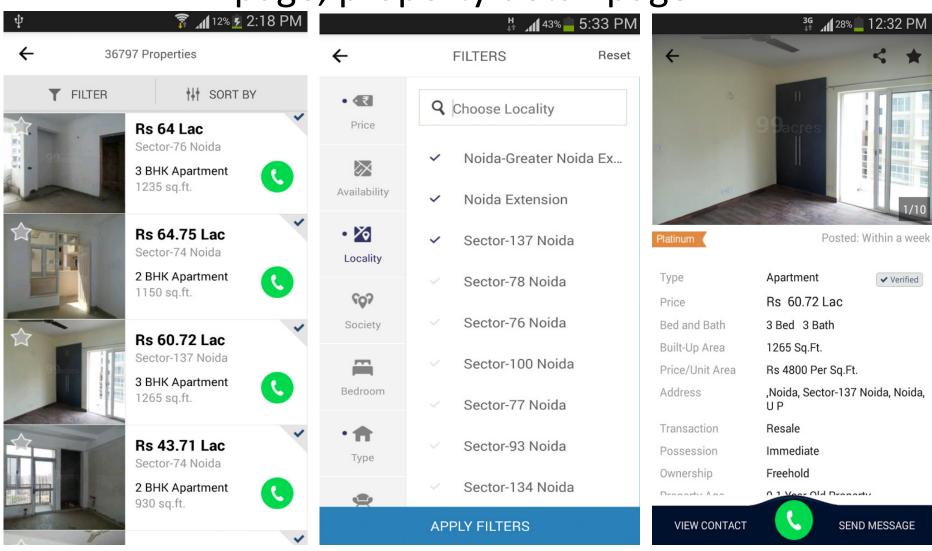
Mobile app – home screen, navigation and search page



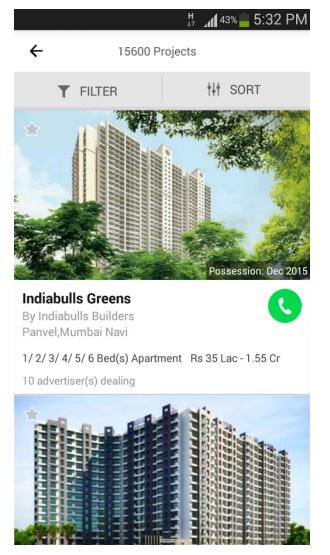


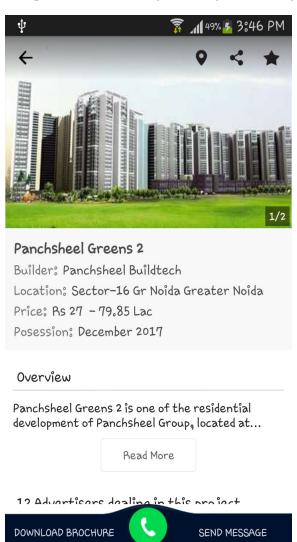


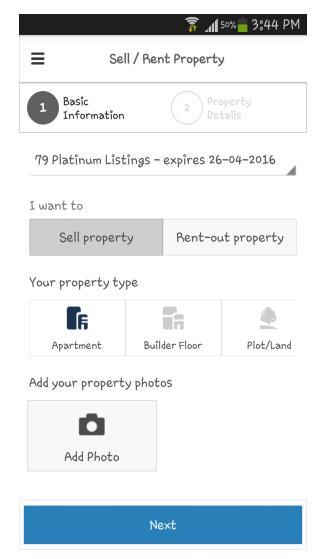
Mobile app - Property search results page, filter page, property detail page



Mobile app – project search results page, project detail page and property posting form







Mobile an important source of traffic

About 35% sessions in Q4 FY 14-15 (vs 30% in Q3 FY 14-15) from mobile

Android app

12% of total99acres sessions

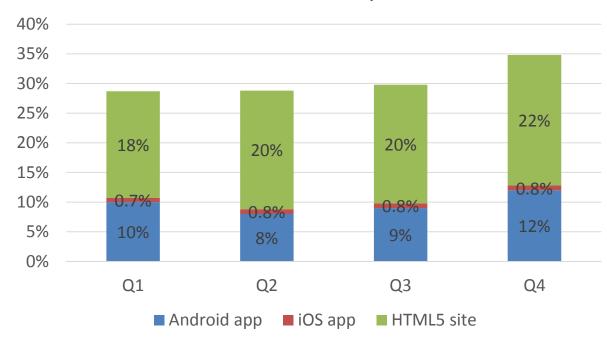
iOS app

0.8% of total
99acres sessions

HTML5 site

22% of total99acres sessions

Trend over four quarters



Jeevansathi





Got Any Questions? Call Us!

1800-419-6299 (Toll Free)

Hindi-Delhi | Marathi | Hindi-UP | Punjabi | Telugu | Bengali | Tamil | Gujarati | Kannada | Hindi-MP | Bihari | More ▼ Quick Bride ▼ Religion ▼ Mother tongue ▼ Caste ▼ Search 21 Yrs ▼ to 35 Yrs ▼ Marital Status ▼ City/State/Country ▼ With photos only Search

Search by profile id Advanced Search

Success Stories

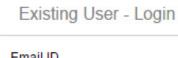
Millions of Profiles

Safe & Secure

Paid Membership

Find a match on the basis of Community Religion Caste Profession

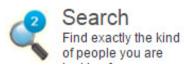
MBA's Marathi Baniya Punjabi Patil Gujarati Jain Sikh Brahmin Tamil Bhumihar Gupta Konkani Kshatriya Khatri Rajput Sindhi Vaishnav Defence Agarwal Kayastha Muslim Hindi-UP NRI's Haryanvi Professionals Jat Yadav Hindi-Delhi Manglik Christian Bengali Muslim Doctors Malayalee Software Parsi Arora Nair Bihari Teachers Divorcee Telegu Buddhist

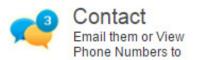


Passwo	ord
✓ Rem	ember Me
Login	Forgot Password?

New User? Register Now!







New User?

Register FREE

Online matrimonial business - India

- Online market estimated to be INR 5 bn in FY 14-15
- Three main players Bharat matrimony, Shaadi and Jeevansathi
- Used by
 - Those disconnected from mother communities
 - Youngsters wanting choice
- In many instances process is driven by family
- Fragmented market
 - Basis geography
 - Communities (religion, caste, sub castes)

Jeevansathi business model

Website

- Free to list
- Free to search
- Free to express interest
- Free to accept others expression of interest
- Pay to get contact details
- Offline centres (10 centres operational)
 - Walk in sales for matching services
- Franchise walk in centres
- Being a C2C model difficult to monetize and earn profits
 - A good job done customer is gone forever!

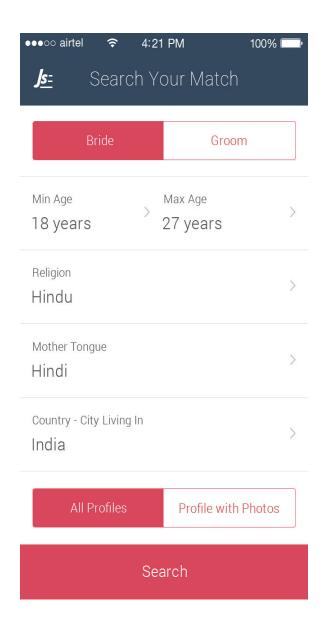
Jeevansathi imperatives

- Improve free to paid conversion rate
- Reduce EBITDA losses while maintaining growth rates
- Focus on key identified communities

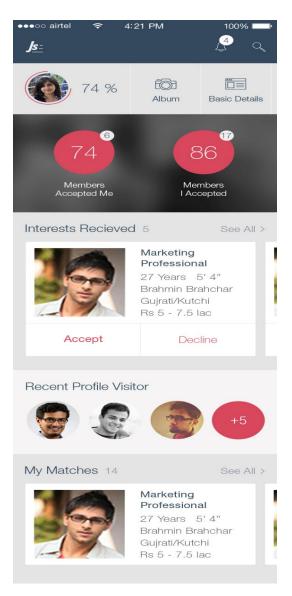
Competition

- 3 main players
 - Bharatmatrimony is the leader
 - Shaadi is no. 2
 - Jeevansathi no. 3
- Bharatmatrimony dominates states in south India and non resident Indians from these states
- Shaadi leads in Gujarat and Punjab and non resident Indians from these states
- Jeevansathi leads in certain north India communities and states
- However, there are overlaps amongst sites

Mobile app







Mobile an important source of traffic

About 62% sessions in Q4 FY 14-15 (vs 56% in Q3 FY 14-15) from mobile

Android app

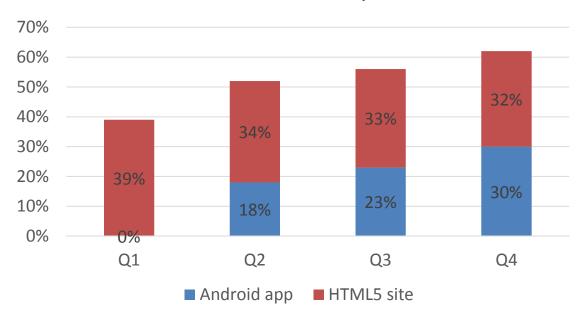
30% of total 32% of total

Jeevansathi sessions

Jeevansathi sessions

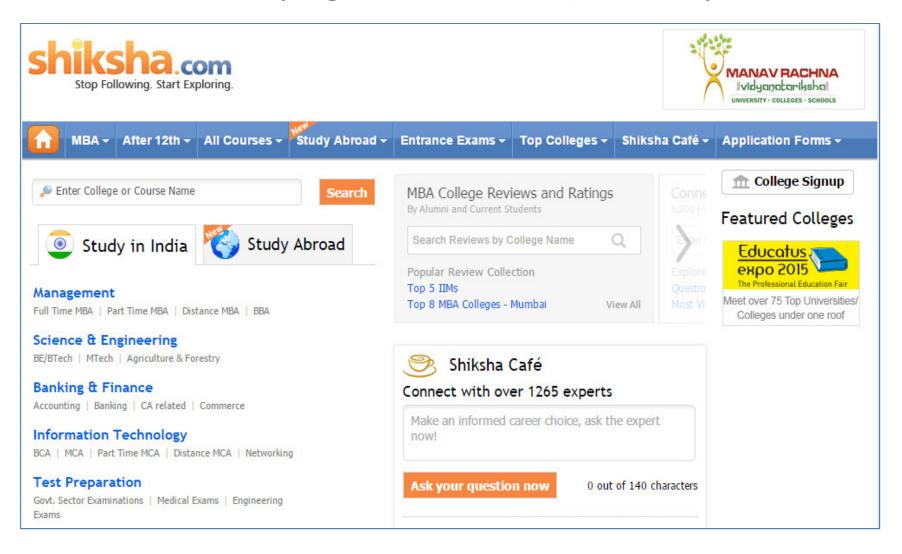
HTML5 site

Trend over four quarters

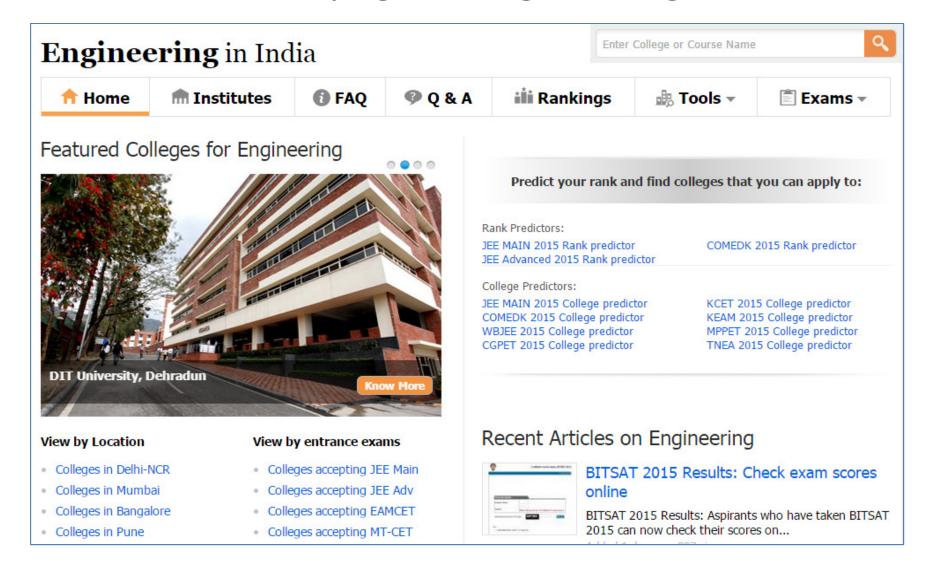


Shiksha

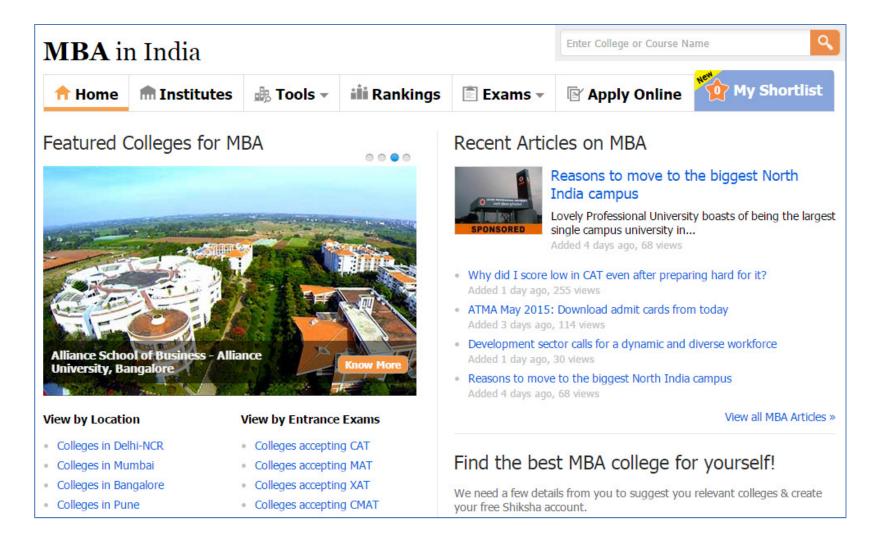
Home page of Shiksha (Desktop)



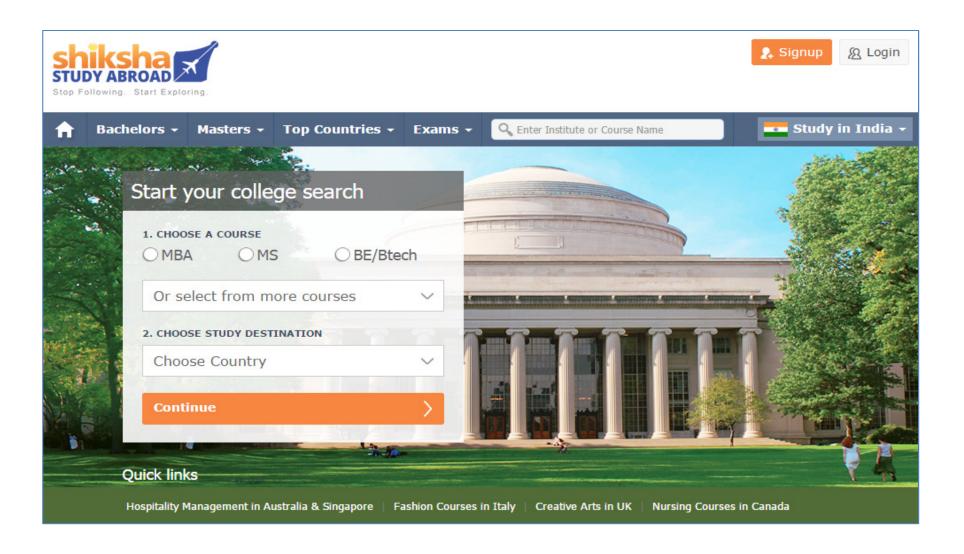
Home page of Engineering



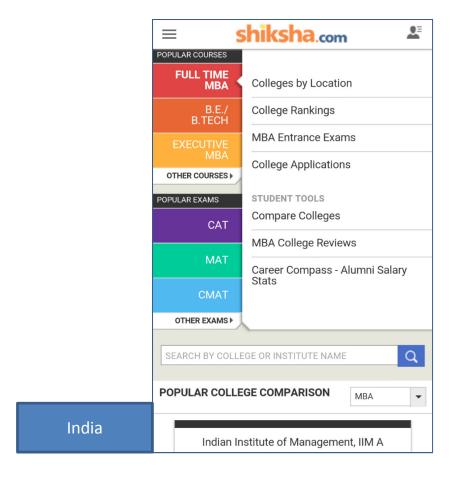
Home page of MBA

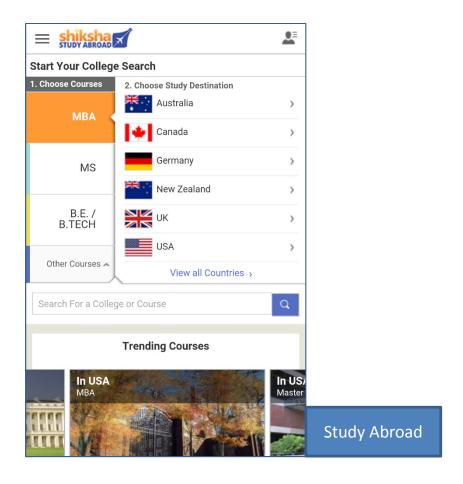


Home page for Overseas Education

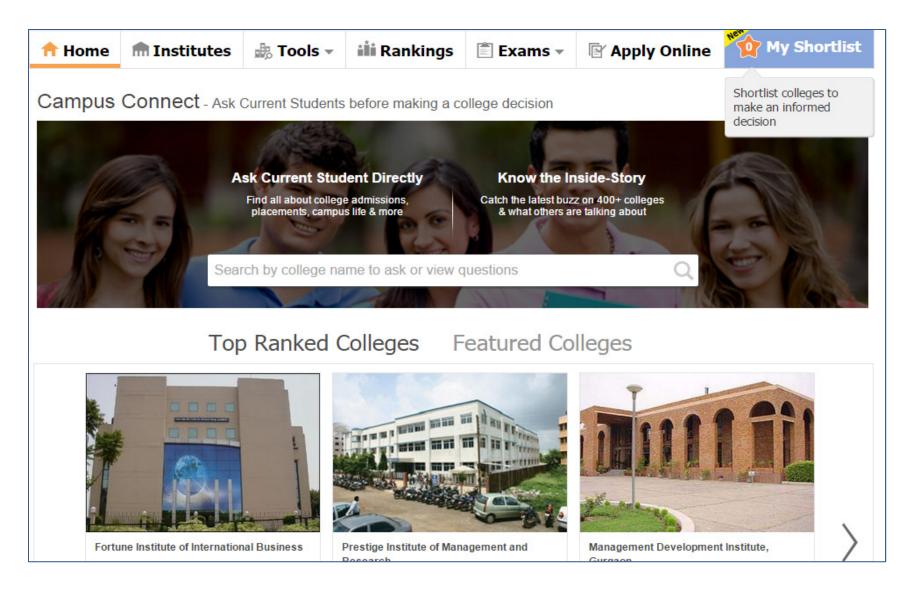


Mobile site

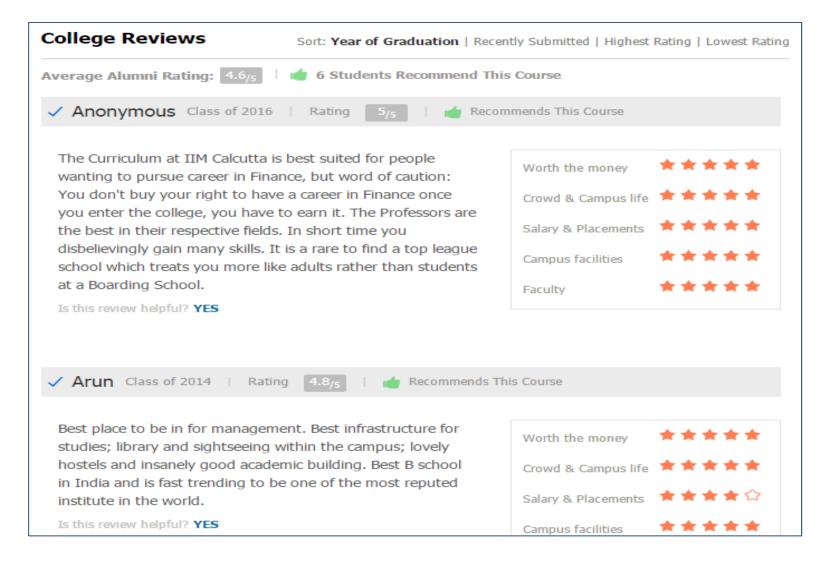




Campus Representatives from Institutes



College Reviews



Educational classifieds business - India

- Education as a category spends amongst the highest in print
 - ~ INR 3.8 bn (Source TAM Adex)
 - Spend in print estimated to be similar to real estate
- Online, School/College contact programs, Consultant commissions & fairs form bulk of remaining marketing spends by colleges and Universities
- Few online players

Shiksha business model

- Branding & advertising solution by colleges & universities (UG & PG)
 - Both Indian and foreign entities advertise
 - Large number of Indian students go overseas for higher education
 - Estimated at ~100,000 + every year. Highly monetizable

Lead generation

- Potential student/applicants details bought by colleges and their agents
- Lead qualification service for international colleges
- Prospective students have free access to information on the site (some post registration)

Shiksha strategy

Build differentiated & credible content

- Improved information on colleges and courses
- User generated content (Q&A with community/experts/campus reps, reviews)
 & interactive student tools
- Category (course) level focus

Strong mobile experience

- Full feature mobile sites for domestic & study abroad
- App for mobile (Android) to be launched

Further develop key accounts

- Innovative branding and student engagement solutions
- Value add services like lead qualification, application help
- Deeper key account management by sales team

Competition

- Careers360
- Pagalguy (a MBA aspirant community)
- HTcampus
- Minglebox
- MBA Universe
- IndiaCollegeSearch
- HotCourses India (study abroad)
- Studyportals (study abroad)

Investee companies

Portfolio status

As of May 15, 2015

INR Million

Investee Company	Website	Total amount invested	* Approx. diluted and converted shareholding %	% of Total
Active				
Zomato Media Pvt Ltd.	www.zomato.com	4837	50%	67%
Applect Learning Systems Pvt Ltd.	www.meritnation.com	718	56%	10%
Etechaces Marketing and Consulting Pvt Ltd.	www.policybazaar.com	325	18%	4%
Kinobeo Software Pvt Ltd.	www.mydala.com	270	45%	4%
Canvera Digital Technologies Pvt Ltd.	www.canvera.com	671	36%	9%
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com	94	34%	1%
Sub Total		6915		95%
Written off/ provisioned for/ exited				
Studyplaces, Inc.	www.studyplaces.com	45	13%	1%
Ninety Nine Labels Pvt Ltd.	www.99labels.com	285	47%	4%
Nogle Technologies Pvt Ltd.	www.floost.com	26	31%	0%
Sub Total		356		5%
Total		7271		100%

^{*} Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates)

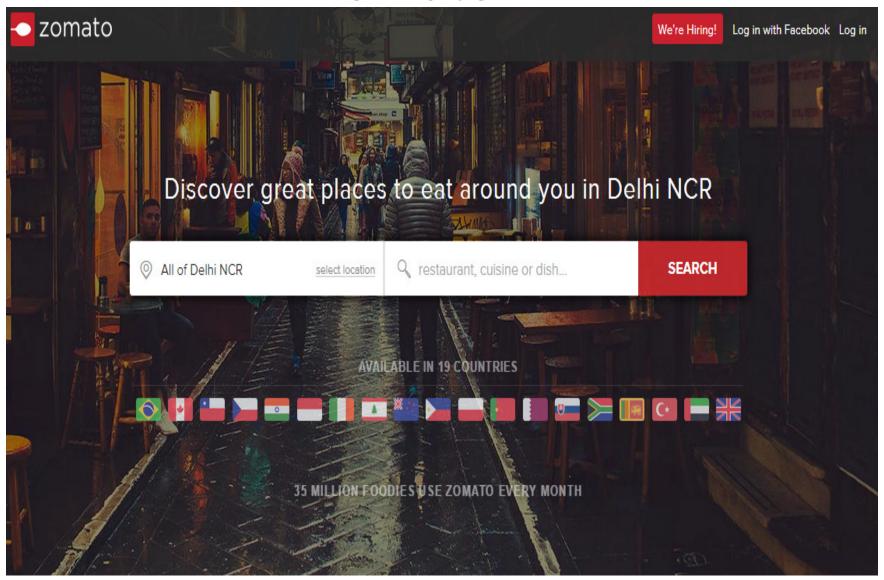
Investee companies financials

INR million

Investee Company	Website	Total amount invested	* Approx. diluted and converted shareholding %		Operatin	g revenue			Operatir	ig EBITDA	
			As of May 15, 2015	FY11-12	FY 12-13	FY 13-14	FY 14-15	FY11-12	FY 12-13	FY 13-14	FY 14-15
Partly owned subsidiary											
Zomato Media Pvt Ltd.	www.zomato.com	4837	50%	20.4	113.8	306.0	967.3	(72.2)	(100.3)	(413.9)	(1360.0)
Applect Learning	www.meritnation.										
Systems Pvt Ltd.	<u>com</u>	718	56%	40.7	98.2	202.8	215.9	(54.4)	(214.3)	(285.3)	(227.2)
Associate	_										
Etechaces Marketing and	www.policybazaar										
Consulting Pvt Ltd.	.com	325	18%								
Kinobeo Software Pvt											
Ltd.	www.mydala.com	270	45%	537.0	868.0	1398.6	2117.5	(287.6)	(490.0)	(461.5)	(745.2)
Canvera Digital	www.canvera.co							[, ,	, ,	, ,
Technologies Pvt Ltd.	<u>m</u>	671	36%								
Happily Unmarried	www.happilyunm										
Marketing Pvt Ltd.	arried.com	94	34%								
Total		6915		598.1	1080.0	1907.4	3300.7	(414.2)	(804.6)	(1160.7)	(2332.4)

^{*} Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates)

Zomato



Zomato

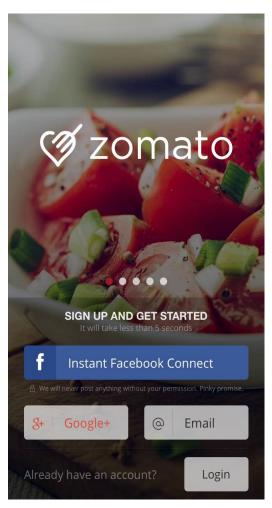
- A clear leader in the restaurant category
 - In Q4 FY15 announced the acquisitions of:
 - Urbanspoon (presence in US, Australia and Canada)
 - Mekanist (presence in Turkey)
 - Cibando (Italy)
 - NexTable for Table Reservations
 - In Apr '15, acquired Maple POS Android based POS system with custom hardware to enable decision making for restaurant owners
- Presence in 22 countries
 - India, UK, Canada, Czech Republic, Slovakia, Poland, Portugal, UAE, NZ, South Africa, Turkey, Philippines, Indonesia,
 Italy, Brazil, Ireland, Qatar, Sri Lanka, Chile, Australia, US and Lebanon
- Over 36 million visits in Apr '15 across web and mobile
 - Over 40% sessions through mobile
- Monetisation growing well
 - Profitable in India and Dubai

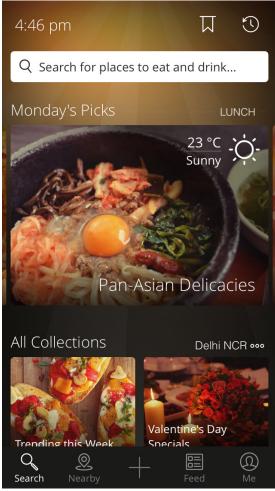
Zomato – business model

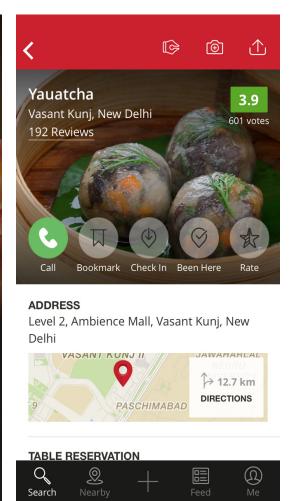
Business model

- Digitise restaurant menus, provide relevant information (including map coordinates, pictures etc)
 - · Regular updation through feet on street beats
- Generate ratings and reviews and enable picture uploads from users
- Provide a wow user experience
 - search capabilities by location, cuisine, dish names
 - convenience through a high quality mobile app
- Monetise through advertising on the web and mobile app
- Introduced a subscription product in FY 15
 - enables restaurants to upload promos, daily menus and create rich listings
- Launched online ordering (April to May) in Delhi NCR, Mumbai and Bangalore
- Dine in payments (Zomato cashless) launched in Dubai in Feb, 15
- Integration of NexTable in progress, to launch table reservations in India and Dubai

Zomato – mobile app







Policybazaar













Term Insurance

Health Insurance

Car Insurance

Investment

Two Wheeler



Critical Illness





Personal Accident





Home Insurance



Travel Insurance



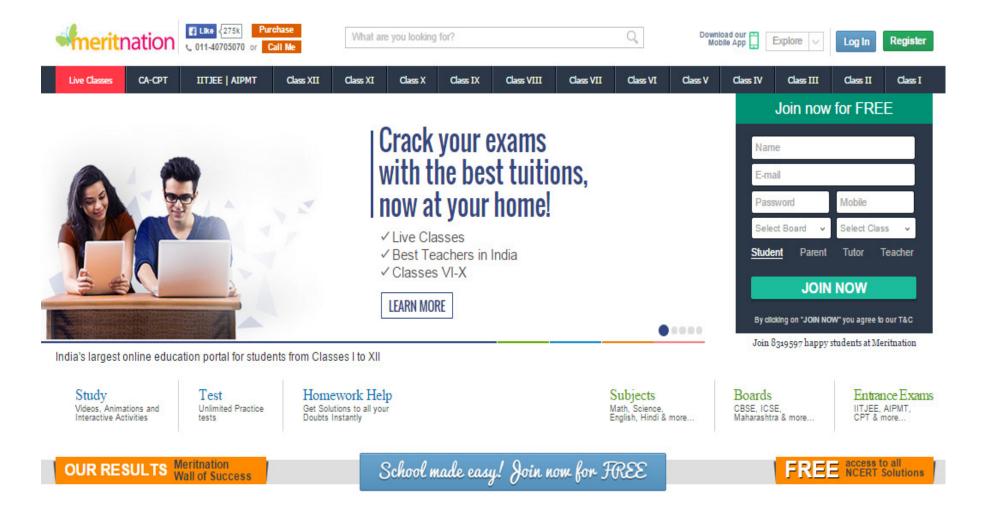
Loans & Cards



Policybazaar

- Policybazaar is India's financial online supermarket
- Online price comparison site for financial products
 - Mainly for insurance, expanding fast into other financial products (Paisabazaar)
 - A clear value add to individuals and Financial Institutions
- A leader in its category
 - estimated 90% share of Insurance comparison & 40% of online Insurance transactions
- A large untapped and growing market
 - A fraction (less than 4%) of the Indian population is insured

Meritnation



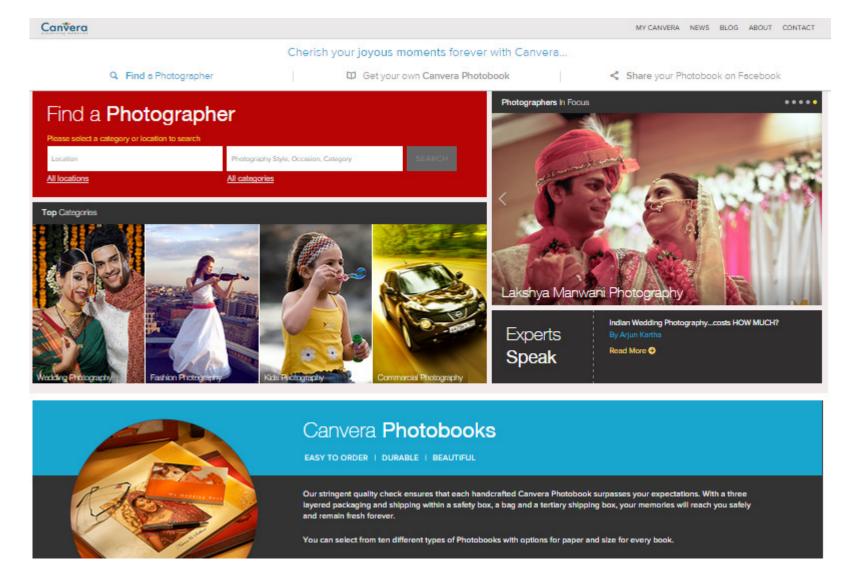
Meritnation

- Freemium model
- Direct to consumer
- Provides free solutions mainly for
 - mathematics and science for K12 of popular national Indian curriculum's viz. CBSE and ICSE
 - Some State Board's curriculum added
- Paid product for online assessment and teaching solutions
 - provides resources to kids for self study after school
- Test prep product for engineering and medical entrance examinations

Meritnation contd.

- Over 3 million visitors every month
- Increase engagement
 - practice questions
 - school pages
- Increase no. of paid users
 - tele calling
 - demo at home
 - web based video to explain benefits
- Improved
 - search
 - ask and answer
- Mobile app
- Offline model

Canvera



Canvera

- Produces printed wedding albums for professional photographers
- Build brand with the consumer but monetise through the professional photographer
- Products & services include:
 - Printed products (albums) sold to the photographer (main source of revenue)
 - Design of printed products and websites (service business that supports the product business)
 - Web solutions to help professional photographer build their website (SaaS)
 - Lead generation through photographer classifieds (started monetization through ads in Nov, 2014)
- Expertise in digital imaging and printing

Canvera

- Business model
 - Photographers pay to order printed albums or photographs
 - Additional sources of monetization possible
 - Micro site and ad revenues from photographer classifieds
- Sales presence in 200+ cities
- New launches
 - Every printed book can now be downloaded to a mobile devices using Canvera's app and from the app shared on Facebook, WhatsApp
- Photographers directory basis city and location
 - Monetisation started Nov, 2014

Mydala



I am in Delhi NCR *

Invite Friends

Get my APP

Need Help? Call us at 011-43444444 Cart (0) Log In



Top Selling Deals



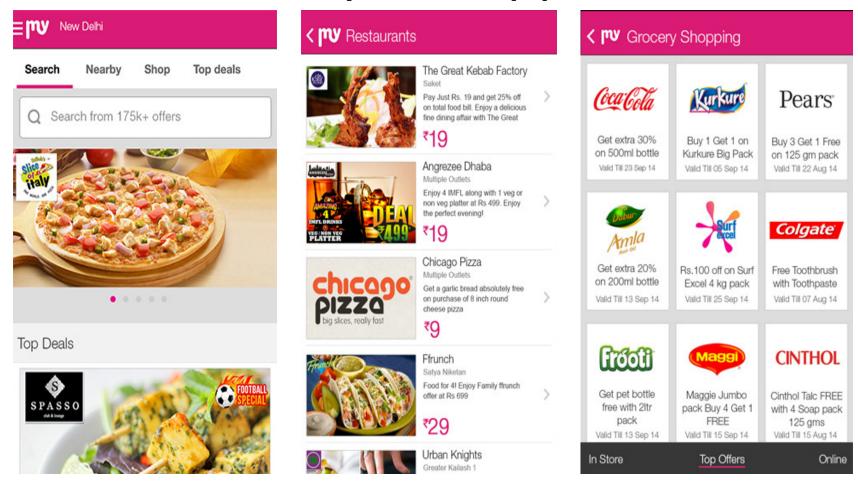




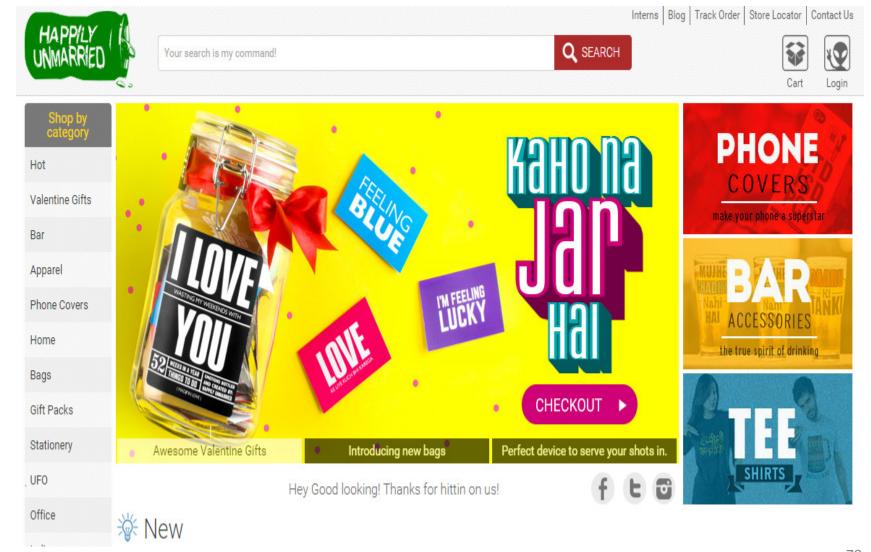
Mydala

- A deals and couponing site
 - Large sales team which sources deals
 - Power deals on mobile (partner with telecom operators)
- Evolving in to a merchant marketing platform on web and mobile
 - Majority revenues from mobile
- Large addressable market

Mydala app



Happily unmarried



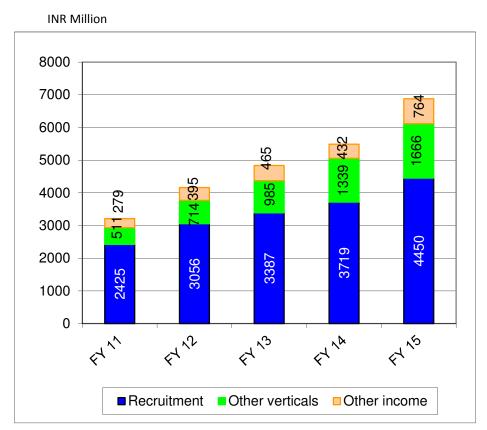
Happily Unmarried

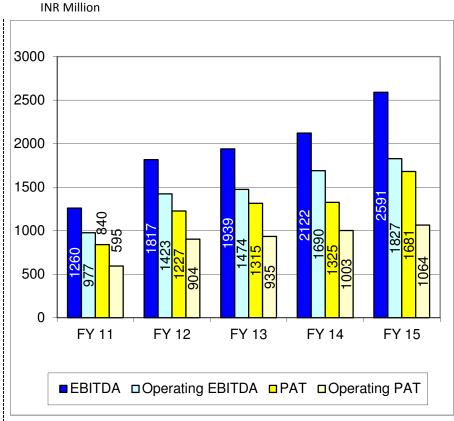
- Designs and sells fun quirky products
 - With an Indian touch
- Mainly offline sales as of now
 - Online scaling gradually

Financials (Standalone)

Consistent long-term growth in Revenue & Profitability

Revenue Profitability





In FY 15, Recruitment was 72.7% and Other Verticals 27.3% of the standalone Operating Revenue of Rs 5,058 mn

EBITDA and PAT nos. above exclude the CSR expense of about Rs 33.8 million

In FY 15, on a consolidated basis, Operating Revenue was Rs 7,332 mn (Rs 6,116 mn on standalone basis) and PAT Rs 242 mn (Rs 1,647 mn on standalone basis) on account of losses in investee companies

Other Income in the above chart is treasury income

Team

Management Team

Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Sanjeev Bikhchandani, 51	BA Economics St. Stephens, PGDM	Founder and Executive Vice	Lintas, Glaxo Smith	1995
	IIM-A	Chairman	Kline	
Hitesh Oberoi, 42	B Tech, IIT Delhi, PGDM, IIM-B	Managing Director & CEO	HLL (Unilever)	2000
Vivek Khare, 44	M. Sc (Physics) IIT – Kanpur, PGDBA-Birla Institute of Management Technology	EVP - Corporate Development	_	2000
Deepali Singh, 41	B Sc, LLB, Delhi University, PGDBA, IPM	EVP - Firstnaukri	Aptech	2000
Arif Ismail Parker, 40	BA	SVP Sales - Naukri	ITNation.com	2000
Vibhore Sharma, 40	B Sc, IGNOU	CTO – Naukri	Pioneer	2001
V Suresh, 43	BE, Masters in Management, Sathya Sai Institute of Mgmt	EVP and Chief Sales Officer - Naukri	Xerox	2001
Niraj Rana, 39	BSC, MBA	SVP Sales - Naukri	-	2001
Neeraj Sharma, 42	BSc, PGPM	SVP Sales – 99acres	RPG Group	2001
Harveen Bedi, 43	PGDBA-Birla Institute of Management Technology	SVP - Quadrangle	Nestle	2002
Dinesh P Kumar, 39	MBA	SVP Sales - 99acres	Notre Advertising	2002
Manoj. P, 41	BE- University of Mysore MBA - XIME	SVP – Sales	Indian Seamless Group	2002
Satyajit Tripathi, 41	BSc ,PGDBM	SVP Sales and Business Head – Allcheckdeals	-	2002
Ambrish Kr Singh, 41	B Tech, MBA	SVP and Head Sales – Shiksha	Pentasoft Tech	2003
Sudhir Bhargava, 45	BE, MBA, FMS, Delhi University	EVP - Corporate Finance	HSBC, ICICI Bank	2006
Sharmeen Khalid, 43	MBA, IRMA	Chief Human Resources Officer	Polaris	2006
Shalabh Nigam, 42	B Tech, IIT Kanpur	CTO - 99acres, Jeevansathi, Shiksha	Baypackets	2007
Rajesh Khetarpal, 42	CA	SVP – Finance	Bharti	2007
Sumeet Singh, 41	BBA, MBA	SVP – Marketing, Corporate Communications and Alliances	CII	2007

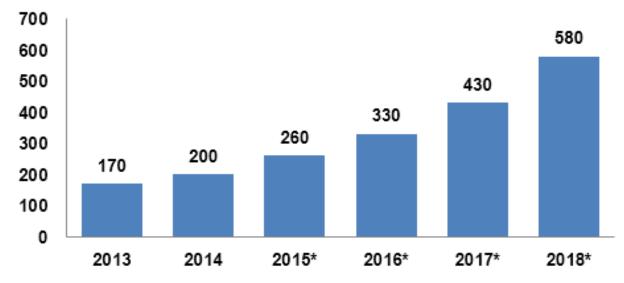
Management Team contd.

Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Nishant Pandey, 39	B Tech, IIT Delhi, MBA ISB	SVP Product Development - Naukri	Schlumberger	2008
Vivek Jain, 41	B Tech, IIT Delhi, PGDM IIM – B	Chief Product Officer - Naukri & Head- Naukri Fast Forward	Isoft, Adobe, IBM, ICICI Securities	2010
Maneesh Upadhaya, 36	B Sc, MBA, FMS, Delhi University	SVP and Business Head – Naukri FastForward	Bain & Co.	2010
Tarun Aggarwal, 40	B Tech, PGDBM – IIM - A	SVP and Business Head - Naukrigulf	HT Media, Tech Mahindra, HCL Technologies	2010
Amit Kumar Singh. 37	B Tech - IIT Kanpur, PGDBM -	SVP and Product Head 99acres	Adobe Systems, Citibank	2011
Ravi Pratap, 37	B.Tech - BIT Mesra, PGDBM - IIM – B	SVP - Product Development	Toostep, Headstrong, Iflex	2012
Manav Rajkumar Gupta, 37	B.Tech , MBA – ESMT, Berlin	SVP - Product Development	Toostep, TCS, Mittal Steels	2012
Murlee M Jain, 37	CS, LLB	AVP – Secretarial Company Secretary	Apollo Tyres	2013
Chintan Thakkar, 48	CA	CFO	Computer Associates	2014
Pankaj Jain, 40	B.Tech - IIT Delhi, MS- Stanford University	EVP - New Projects	Spice Online Retail, Spice Televentures, Taxila, Siebel Systems	2014
Shailesh Chandra, 41	BE - Delhi College of Engg, PGDBM- IIM A	SVP	Amazon, Genpact, Indian Railways, Maruti Udyog, Indian Petrochemicals	2014
Sanjay Suri, 42	MS - University of California	EVP - Engineering	Tradus, Clearsenses, Videocrux, Amazon, Oracle	2014
Narasimha Jayakumar, 41	MBA- London Business School, PGDM - IIM B, I B Tech- NIT Karnataka	CBO – 99acres	TV18 Home Shopping Network Ltd, Google, Expedia, Galileo Int., TAS	2014

Internet in India

No. of internet users

- As per TRAI, Annual Report 2013-14
 - 251.59 million as of 31.3.2014 (up 52.6%)
 - 164.81 million as of 31.3.2013
- Rapid growth expected (nos. in millions)



Note: * Forecasts. Source: BCG.

Banks that cover us

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Anand Rathi	Mohit Jain	+91.22.6626 6531	mohitjain@anandrathi.com
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Edelweiss	Omkar Hadkar	+91.22.6620 3147	omkar.hadkar@edelweissfin.com
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Jeffries	Arya Sen	+91.22.4224 6122	asen@jefferies.com
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