















Info Edge (India) Ltd.

India's Leading Online Company

Feb, 2014















Safe harbor

Statements contained in this presentation concerning our growth prospects may constitute forward-looking statements. The Company believes that its expectations are reasonable and are based on reasonable assumptions. However, such forward looking statements by their nature involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in the businesses we operate in or invest in including those factors which may affect cost advantage, wage increases, ability to attract and retain highly skilled professionals, client concentration, disruptions in telecommunication networks, disruptive technology, new business models, liability for damages on any of our contracts/ subscriptions, withdrawal of governmental fiscal incentives, political instability, regulatory changes, unauthorized use of our intellectual property and general economic conditions affecting our industry. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company.

The equity shares of the Company are regulated by the laws of India. Please refer to the applicable laws of your jurisdictions before dealing in equity shares of the Company.

"The equity shares of the Company have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or with any securities regulatory authority of any state or other jurisdiction of the United States and may not be offered, sold, pledged or otherwise transferred except (1) in accordance with Rule 144A under the Securities Act to a person that the holder and any person acting on its behalf reasonably believes is a Qualified Institutional Buyer within the meaning of Rule 144A purchasing for its own account or for the account of a Qualified Institutional Buyer in a transaction meeting the requirements of Rule 144A, (2) in an offshore transaction in accordance with Rule 903 or Rule 904 of regulations under the Securities Act, 3) pursuant to an exemption from registration under the Securities Act provided by Rule 144 thereunder (if available) or (4) pursuant to an effective registration statement under the Securities Act, in each case in accordance with any applicable securities laws of the states of the United States. No representation can be made as to the availability of the exemption provided by Rule 144 under the Securities Act for re-sales of these equity shares."

All figures mentioned are for Info Edge (India) Ltd. as a standalone entity and are as on Dec 31, 2013 or for the guarter ended Dec 31, 2013, unless indicated otherwise

Q3 FY14 means the period Oct 1, 2013 to Dec 31, 2013

FY14 or FY 13-14 or FY 2014 means the Financial Year starting April 1, 2013 and ending March 31, 2014

INR M means Indian Rupees in million

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Core strengths

- Strong market leading internet brands
- Product, UI, Analytics and Engineering expertise
- People
- Financial strength
 - free cash, negative working capital and negligible leverage
- Nationwide sales network
- High standards of corporate governance
 - 5 out of 9 Board members independent

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Our Brands



India's no. 1 jobsite Division of Info Edge



India's leading real estate site Division of Info Edge



India's leading restaurant ratings and review site ~50%* owned



India's leading education site for school children ~56%* owned

^{*} Approximate shareholding on fully disbursed and converted basis

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Our Brands



India's no. 3 matrimonial site Division of Info Edge



India's leading financial products comparison site ~32%* owned



India's leading site for professional photographers ~26 %* owned



India's leading education listings site Division of Info Edge



Deals and discounts site with a merchant platform ~47%* owned



Designing and selling fun products ~25 %* owned

^{*} Approximate shareholding on fully disbursed and converted basis



Our Brands

Other owned brands







Offline brands

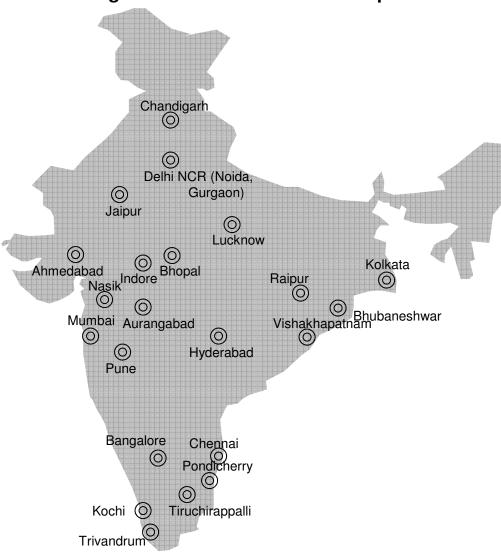




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Leverage nationwide sales/customer interface infrastructure

Info Edge sales offices illustrative map



Key Observations

- ~ 2060* Sales/ client facing staff or 74% of the company's* workforce
- Nation wide coverage through 56 company branch offices in 41 cities in India
- Only "dot com" player with this kind of sales organization
- Sales force efficiencies playing out

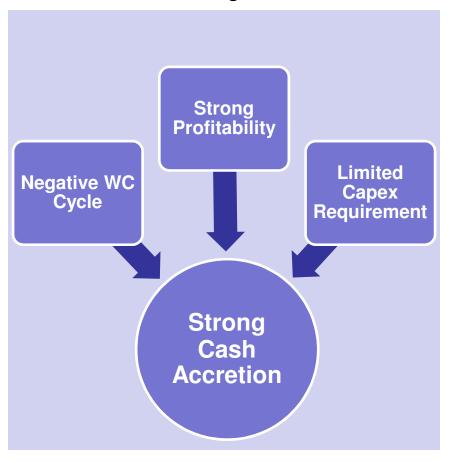
Infrastructure being leveraged for growth

^{*} Including allcheckdeals, a wholly owned subsidiary

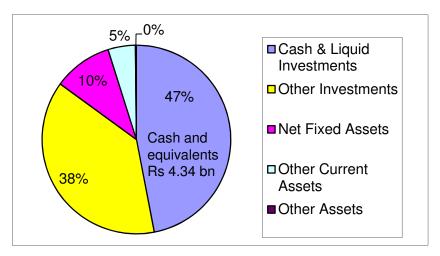


Info Edge has always maintained a strong balance sheet and strong cash flows

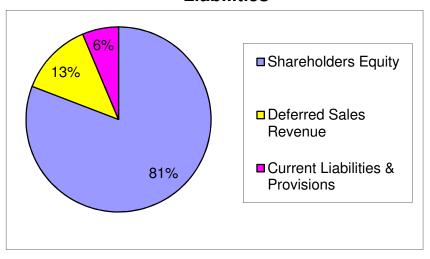
Fixed cost model and profitability has led to a strong cash accretion



Assets



Liabilities



Management Team

Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Sanjeev Bikhchandani, 50	BA Economics St. Stephens, PGDM IIM-A	Founder and Executive Vice Chairman	Lintas, Glaxo Smith Kline	1995
Hitesh Oberoi, 41	B Tech, IIT Delhi, PGDM, IIM-B	Managing Director & CEO	HLL (Unilever)	2000
Ambarish Raghuvanshi, 52	CA, PGDBM XLRI	Group President - Finance and CFO	Bank of America and HSBC	2000
Vivek Khare, 43	M. Sc (Physics) IIT – Kanpur, PGDBA- Birla Institute of Management Technology	EVP - Corporate Development	_	2000
Vineet Singh, 42	PGDBA – IPM	EVP and Business Head - 99acres	Xerox	2000
Deepali Singh, 40	B Sc, LLB, Delhi University, PGDBA, IPM	EVP - Firstnaukri	Aptech	2000
Arif Ismail Parker, 39	BA	SVP Sales - Naukri	ITNation.com	2000
Vibhore Sharma, 38	B Sc, IGNOU	CTO – Naukri	Pioneer	2001
V Suresh, 41	BE, Masters in Management, Sathya Sai Institute of Management	EVP and National Head Sales - Naukri	Xerox	2001
Niraj Rana, 38	BSC, MBA	SVP Sales - Naukri, 36	-	2001
Harveen Bedi, 42	PGDBA-Birla Institute of Management Technology	SVP - Quadrangle	Nestle	2002
Dinesh Padmanabh Kumar, 38	MBA	SVP Sales - 99acres	Notre Advertising	2002
Manoj. P, 40	BE- University of Mysore MBA - Xavier Institute of Management and Entrepreneurship	SVP - Sales	Indian Seamless Group	2002

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Management Team contd.

Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Satyajit Tripathi, 40	BSc ,PGDBM	SVP Sales and Business Head – Allcheckdeals	-	2002
Sudhir Bhargava, 44	BE, MBA, FMS, Delhi University	EVP - Corporate Finance	HSBC, ICICI Bank	2006
Sharmeen Khalid, 42	MBA, IRMA	EVP - HR	Polaris	2006
Shalabh Nigam, 41	B Tech, IIT Kanpur	CTO - 99acres, Jeevansathi, Shiksha, Brijj		2007
Rajesh Khetarpal, 41	CA	SVP – Finance	Bharti	2007
Sumeet Singh, 40	BBA, MBA	SVP – Marketing, Corporate Communications and Alliances		2007
Prakash Sangam, 37	BE, PGDM - IIM C	EVP and Business Head – Shiksha and Ad Sales	Bharti, HLL (Unilever)	2008
Nishant Pandey, 38	B Tech, IIT Delhi, MBA ISB	SVP Product Development - Naukri	Schlumberger	2008
Vivek Jain, 40	B Tech, IIT Delhi, PGDM IIM – B	EVP – Naukri Product and Analytics	Isoft, Adobe, IBM, ICICI Securities	2010
Maneesh Upadhaya, 35	B Sc, MBA, FMS, Delhi University	SVP and Business Head - Naukri FastForward	Bain & Co.	2010
Murlee M Jain, 36	CS, LLB	AVP – Secretarial Company Secretary	Apollo Tyres	2013



Key features of corporate governance

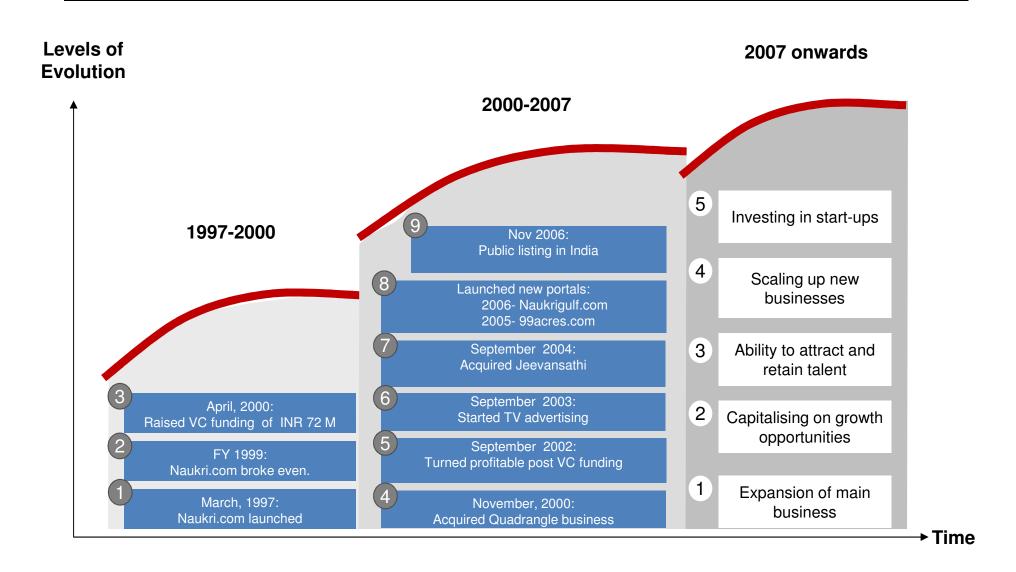
- Separation of Chairman and CEO role
- Non Executive Chairman
- Statutory Audit performed by PWC
- Internal Audit performed by an external firm
- 5 Independent Directors out of 9 Directors
- Audit committee comprises of only Independent Directors
- Disclosure of financial statements viz. balance sheet and cash flow statements every quarter even though not mandatory



About Info Edge

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Milestones



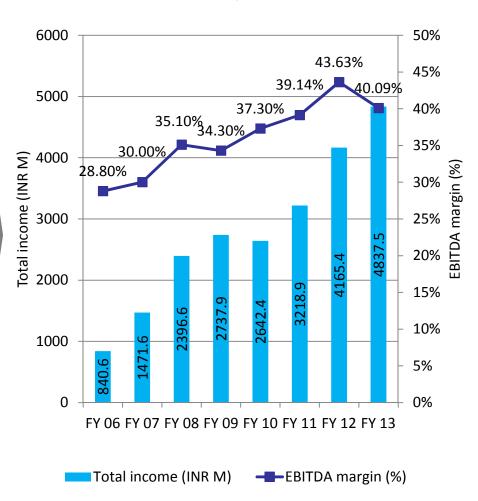
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Strong performance track record

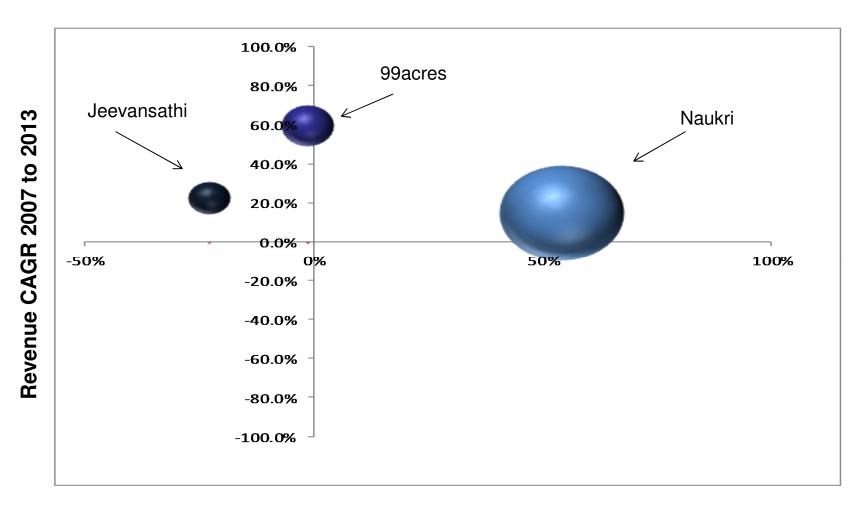
Highlights

- India's leading online company with
 - Strong brands
 - Growing businesses
 - Experienced management team
 - Investments in internet startup ventures
- Rapid growth historically
 - Revenue CAGR of 28% over FY06-13
 - INR 4.83 billion revenue in FY 13
- ~ INR 50.2 billion market capitalization
- Strong cash flow generation
 - Cash & liquid assets INR 4.34 billion
 - Negative working capital
- Diversified business portfolio within the company
 - Share of revenues from verticals other than recruitment has grown from 5% in FY06 to 22.5% in FY13

Info Edge Revenue and EBITDA margin (Standalone entity, 2006 – 2013)



Our in house business portfolio

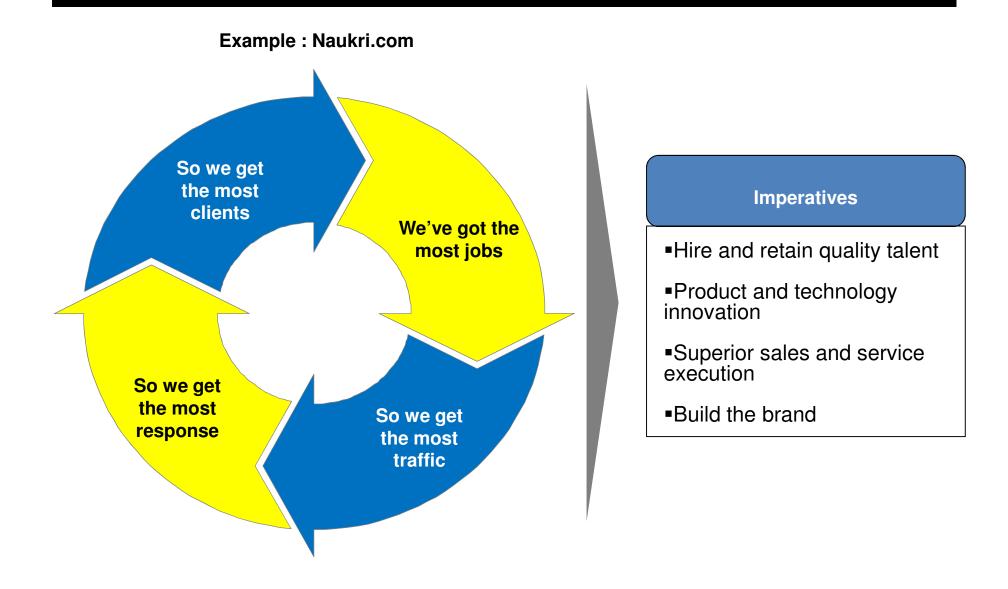


EBITDA Margin

Note:- For FY07-FY13 the data for other brands has not been considered.



We are a business of the virtuous circle





Internal business drivers and updates

Naukri

- Share of internet in recruitment spend growing
- Garnering higher market share in this slowdown
- Specific product innovations to combat the threat of Linkedin.com Recruiter Profile launched. Referral hiring and semantic search rolled out (part of acquisitions viz. Toostep and Makesense)
- Develop and leverage mobile (Android app launched in Q3)
- Continue to invest in brand, sales team, customer service, tech /product innovation, people

99acres

- Benefit from increasing share of internet in the real estate advertising market
- Product innovation and site improvements
- Improve sales coverage across cities
- Increase traffic share
- Continue to improve the user experience pricing trends, photos and videos, Android App launched. Verified listings to be launched soon

Jeevansathi

- Leverage the IP built over last 5 years through increased investment in brand building
- Tweaking the business model to scale up business by increasing growth rate over the next 3 – 4 years
- Continued investment in analytics /algorithms

New brands

- Grow Shiksha & FirstNaukri
- Naukrigulf- Ride the gradual recovery in the Middle East
- Invested in potential big businesses for the future Zomato, Meritnation, Policybazaar, Mydala, Canvera, Happily Unmarried, Allcheckdeals
- Actively explore opportunities (startups, M&A)



Business drivers - external

	Business cycle and Economic Environment	Demographics and GDP per capita	Internet penetration	Competition
Cnaukri.com	✓		✓	✓
Quadrangle	\checkmark		✓	✓
naukrigulf.com أسرع موقع للتوظيف نموا في الخليج	✓			✓
briji.com			✓	✓
Firstnaukri.com		✓	✓	✓
Jeevansathi.com We Match Better		\checkmark	\checkmark	✓
99acres.com	✓		\checkmark	✓
allcheckdeals.com Property deals made Simple & Transparent	\checkmark		✓	✓
shiksha.com		✓	✓	✓

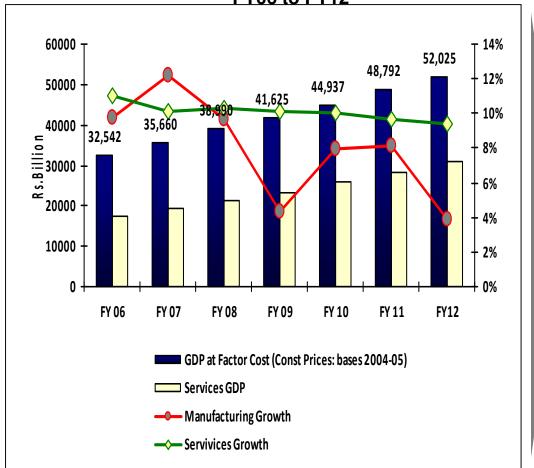


Environment

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Business cycle and economic environment

India's GDP grew at a CAGR of ~8% from FY06 to FY12

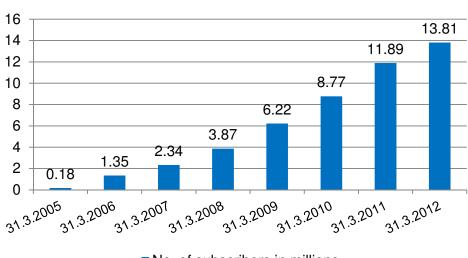


Highlights

- ■Indian economy slowed to 6.5% GDP growth in FY11-12.
- ■Estimates for FY12-13 at 5.5% and for FY 13-14 at ~5%
- •Service sector has in the past grown fast, however it may witness some slowdown due to lower growth in IT services
- ■IT services witnessing headwinds due to slowdown in US/ Europe
- ■India had staged a faster recovery in 2010-11 post the meltdown of 2008-10 versus rest of the world
- India estimated to be a \$4 trillion economy by 2019

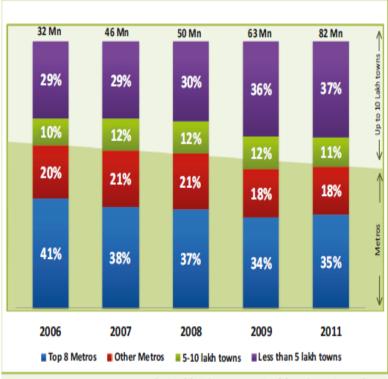
Internet penetration

Growth of broadband in India



■ No. of subscribers in millions

- India's Internet consumer profile mix is changing to broadband and heavier usage
- About 1.92 mn subscribers added in 2011-12, a growth rate of 16%
- Multiple internet users may access the internet through a single broadband connection



Base: All India Internet Ever Users (Urban) (All figures in Million) [As of March 2011]

Spread of the internet increasing

- From 5% in 2000 to 37% in 2011, internet has made an impact in lives of small towns
- Smaller towns have overtaken Top 8 Metros in internet usage (indicates that internet's reach is spreading to smaller towns)

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Internet Impact on Young India

India is among the world's youngest nations with a median age of 26 years

- 65% of Indian population estimated to be below 35 years of age
- India will see 70 million new entrants to its workforce over the next 5 years

India currently has about 120 million internet users-third largest in the world

Likely to have 330 million to 370 million internet users in 2015- second largest and the largest in terms of incremental growth

- Declining costs of Internet access and mobile devices
- 55% of aggregate user base in 2015 expected to access internet from a mobile or tablet device

Economic contribution from Internet in India can be potentially doubled from 1.6% of GDP currently to 2.8 to 3.3% by 2015

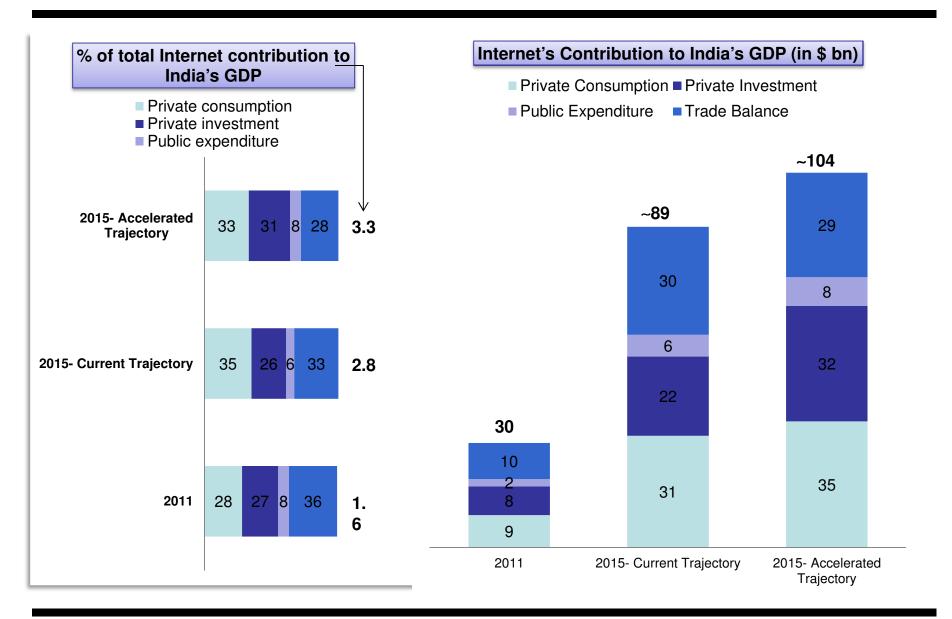
 Internet-related economy expected to be bigger than education and as big as healthcare sector in terms of current GDP share

Internet's effect on the Indian economy goes well beyond iGDP

- Current levels of internet-related expenditure estimated to create about 6 million direct and indirect jobs
- As the direct impact of the internet on India's GDP has the potential to treble by 2015, an additional 16 million jobs could be created

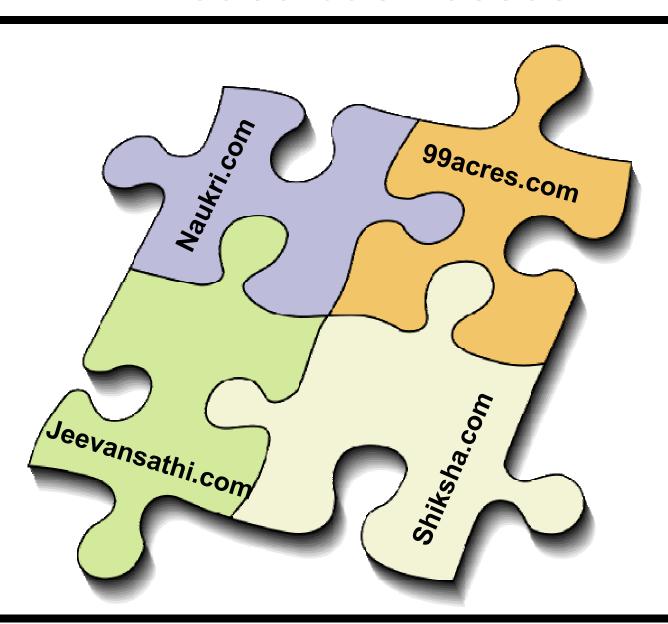


India has the potential to treble its iGDP to \$100bn in 2015 from \$30bn today



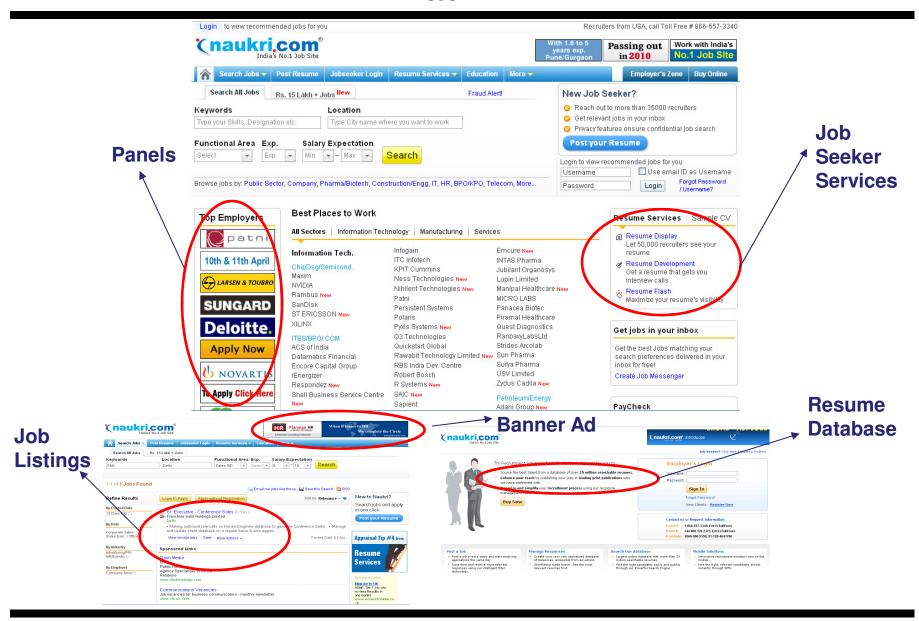
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In house businesses





Naukri



Source: http://www.naukri.com/

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Naukri - Overview

Current Highlights

- Dominant player strong brand, largest database, most clients, highest traffic share, largest no. of jobs, sales network, product/technology innovation
- Growing share in the current slowdown
- Investing in search and response management
- Recent product/ feature launches Recruiter profile, referral hiring, semantic search and Android App (mobile)

Revenue Model

- Major
 - Resume Database Access
 - Job listing and Employer Branding/ Visibility
- Others:- Job Seeker Services, Google Ad sense, Advertising other than for jobs, Mobile revenues, Resume short listing and screening

Competition

- Naukri has increased the competitive gap
 - Large traffic share gap between Naukri and MonsterIndia / Times Jobs (as per Comscore data)

Market Dynamics

- Slowdown and decrease in recruitment activity
- Recruitment market is cyclical and depends on GDP growth rates
- IT sector seems stable

Market Size and Potential

- Large market
- Growth in economy/IT/ITES drives online job market
- Naukri flagship product flanked by support products
- Overall growth to continue due to increasing internet penetration & India demographics
- Social media and mobile apps

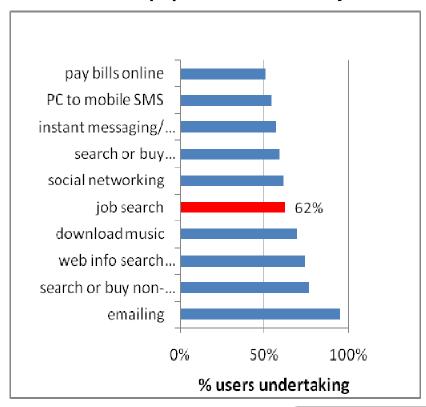
Risks

Linkedin active in India

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Online job search is a popular activity and Naukri has the dominant position

A popular online activity



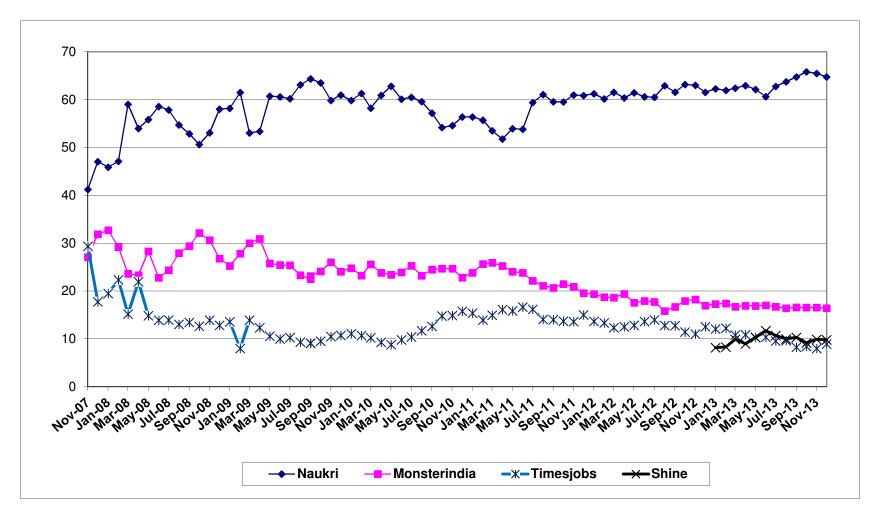
Some of the most used websites in India



- Job Search is a popular activity on the Internet in India
- Naukri is one of India's most used websites

Naukri is a clear # 1 with > 60% traffic-share

Traffic share of various recruitment sites based on data from Comscore



Hiring growth rate has slowed in current slowdown

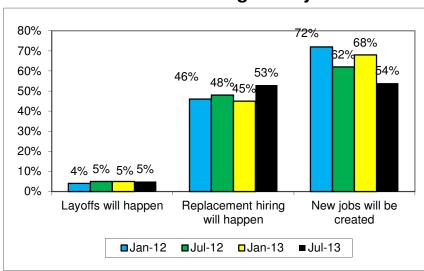
Naukri Job Speak Index



Total no. of new jobs posted in July 2008 was scaled to 1000. Index for subsequent months is relative to July 08.

- Naukri Job Speak Index is an in-house index based on utilisation of listings on the site
- •The index went past the July, 2008 base of 1,000 in Q4 FY11 and has been at around 1280 to 1300 levels in Q3 FY14

Naukri hiring survey



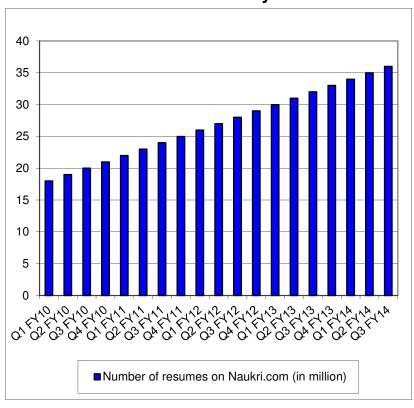
- Survey of recruiters conducted by Info Edge India Limited:
- √ July, 2013 (sample size ~1100)
- √ January 2013 (sample size ~1100)
- √ July, 2012 (sample size ~1000)
- ✓ January 2012 (sample size ~1000)

Slowdown in the hiring market – Naukri gaining share – competitive position improving

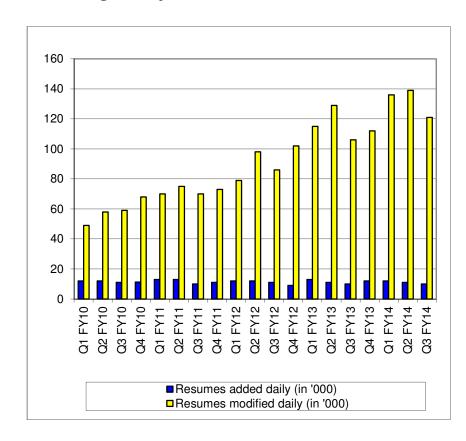


Naukri.com has performed on operational metrics

Number of candidate resumes has grown consistently



Average daily resumes added and modified





Naukri is supported by four recruitment offerings thereby creating a full service in the jobs space





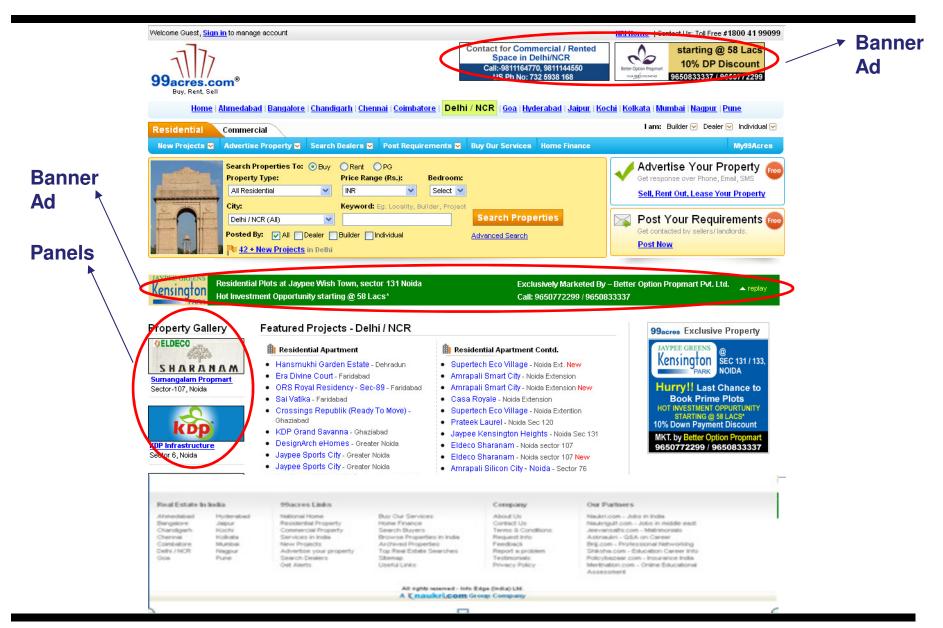




- Offline placement services for middle & senior management
- Revenues based on success fee model
- Complements online model
- Focuses on hiring of fresher graduates from campus
- Launched commercially in FY 10-11
- Campus hiring is a fast growing segment in India
- Potential seen for shift from offline to online
- Focus on jobs in the Middle-East market
- Used by job seekers from various nationalities
- Large addressable market currently using print medium
- Supported by office in Dubai, Bahrain, Riyadh and Abu Dhabi
- Professional networking site
- Site re-positioned based on skill groups



99acres



Source: http://www.99acres.com/

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99acres: Overview

Current Highlights

- Favorable macroeconomics for the housing market:
 - Large market
 - Increase in middle income/high income households, increasing urbanization, availability of finance
- Recently launched Locality based price trends, photos and videos for localities, Android app

Revenue Model

- Most revenue from developers, builders and brokers
- Revenue from:- Property listings, builders/brokers branding and visibility – Microsites, home page links, banners, others like buyer database access, international listings
- Site has traction for residential, primary & secondary, sale and purchase and rental
 - To be developed further for commercial

Competition

- Head to head competition with Magicbricks.com
 - Indiaproperty.com, makaan.com impacted
 - New entrants like commonfloor.com and housing.co.in

Market Dynamics

- Market likely to slowdown except certain clusters
- Comscore traffic share data to stabilise post changes made by Comscore to the methodology
- Share of internet growing in real estate advertising in a slow growing economy

Opportunities & Market Potential

- Significant potential to gain from non housing market / commercial real estate as well
- Opportunity in the primary property market.
 - Indian cities and suburbs witnessing lot of construction
- Mobile a big opportunity

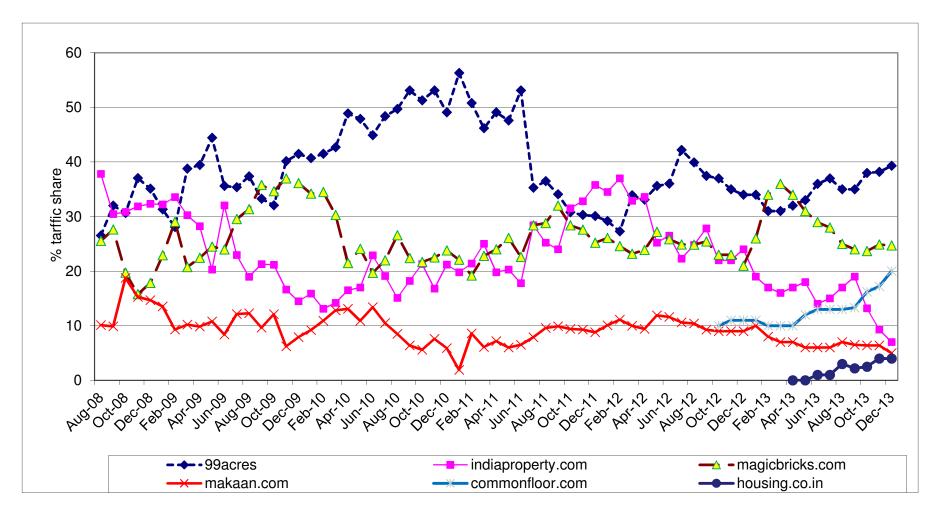
Risks

Quality of listings

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99acres is the leading brand in its segment

Traffic share of various real estate sites based on Comscore data*



^{*} Change in traffic share on account of tagging of site/ change in methodology by Comscore

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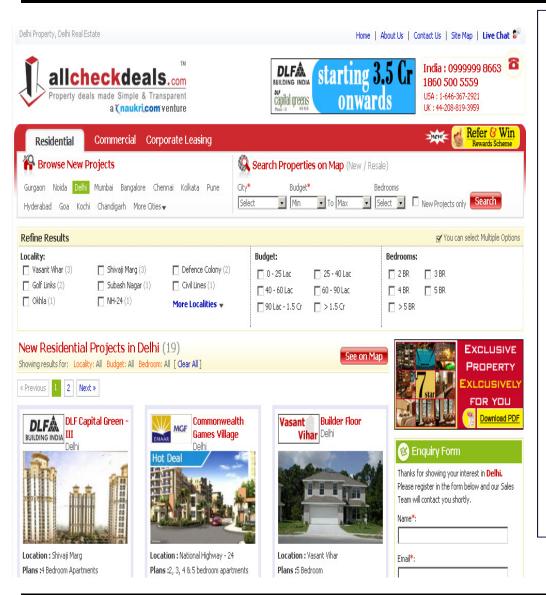
99acres addresses a growing market

Market drivers

- ■Rising disposable incomes, financing terms and growing population
- Powerful demographic impetus, infrastructural development, IT/ITES Industry, increasing urbanisation
- Growing economy, increased commercial activity
- Growing middle class, consumerism, macro economic policy decisions such as allowing FDI



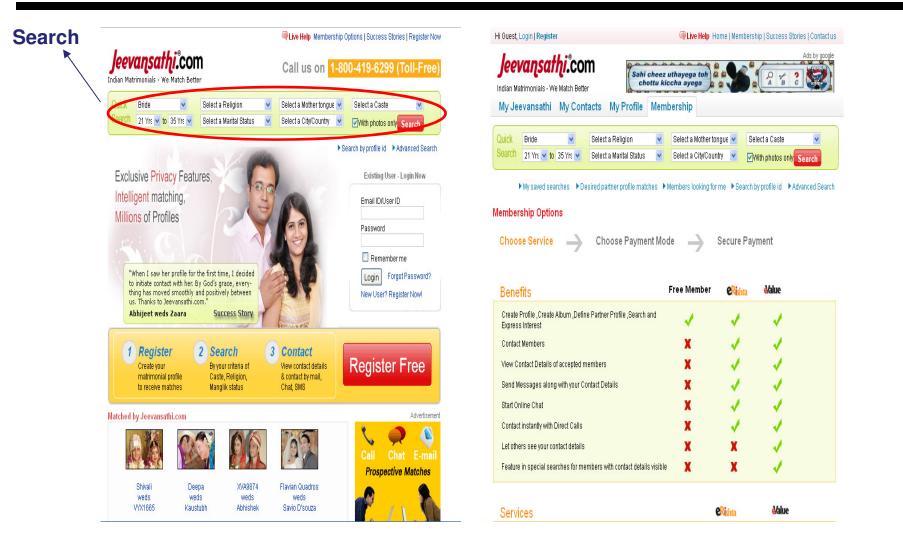
Allcheckdeals.com



- Real estate brokerage business
 - A subsidiary of Info Edge (India) Limited
- Commission based revenue model
 - Determined on transaction value
- Focus on primary residential market
 - Large parts of Indian cities/ suburbs getting built
- Growing middle class and higher disposable income
 - Need for transactional ease
- ■143 transactions closed in Q3 FY14
- Coverage in 7 cities



Jeevansathi



JS Home Page

JS Membership Options page

Source: http://www.jeevansathi.com/

Jeevansathi: Overview

Current Highlights

- The matrimonial market in India is highly fragmented
- It presents a fundamentally large opportunity, unlike the West the dominant form continues to be "arranged" marriages by parental consent

Revenue Model

- Website
 - Free to list
 - Free to search
 - Free to express interest
 - Free to express others expression of interest
 - Pay to get contact details
- Offline centres (14 centres operational)
 - Walk in sales for matching services

Competition

- Bharatmatrimony.com leads the market
- Jeevansathi is #3
- Competition with Shaadi, Simplymarry and lot of online small players

Market Dynamics

- Online payments can be made only via credit cards – Credit card penetration an issue
- The moment user finds a partner, he or she has no reason to visit the site again - One time transaction
- Tweaking the model may change the dynamics

Opportunities & Market Potential

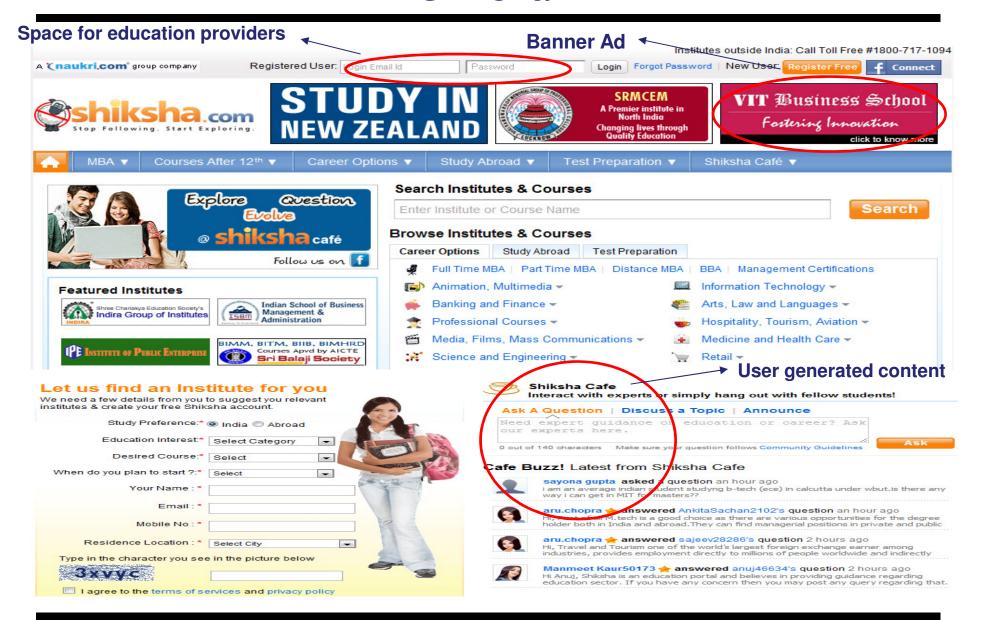
- Around 450 million people in India are below the age of 21 – Young population
- The dominant tradition is that of arranged marriages— Socio-Cultural factors
- Rapid Internet growth and broadband penetration

Risks

- Lot of players entering market with specific focus on communities in India
- More players depend on traditional sources like marriage houses, print and relatives contacts.



Shiksha



Source: http://www.shiksha.com/



Shiksha: Overview

Current Highlights

- Private sector participation increasing in education
- Demand for education and eduinfo services increasing due to increase in enrollment in secondary education in India

Revenue Model

- Information exchange
- Colleges, Institutes, Universities advertise
 - May pay for leads

Competition

- Competition with Minglebox and other educational info service websites like Pagalguy and htcampus
- Competitors are innovating fast into different verticals due to uncertainty in educational classified space as advertisers are very local to their needs.

Market Dynamics

Market emerging- Niche sites operational

Opportunities & Market Potential

- Total spend on online classifieds, by Education, in India is estimated at Rs.
 700 M while total advertisement spend is estimated at ~ Rs. 25 Bn.
- Largest category in print advertising
- Rapid increase in mobile based internet access can be a opportunity

Risks

Adoption of the medium

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Shiksha: Key features

- Launched in May 2008
- Over 110,000 listings aggregated
- Product feedback encouraging
- Offices in 12 cities

Opportunity:

- Large market dominated by Print
- Weekly supplement in English dailies
- Three categories of Advertisers
- Indian education players (Universities and Institutes)
- Test Prep and Coaching institutes and
- Overseas Universities/Colleges targeting Indian students

Advantages:

- Advertising spend in print bigger than real estate
- Unlikely to be affected in a slowdown

Source: Alexa.com

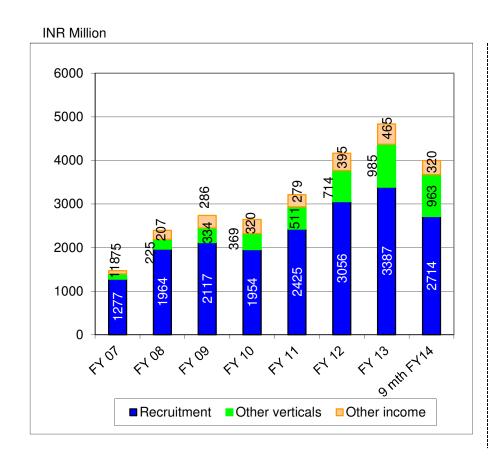
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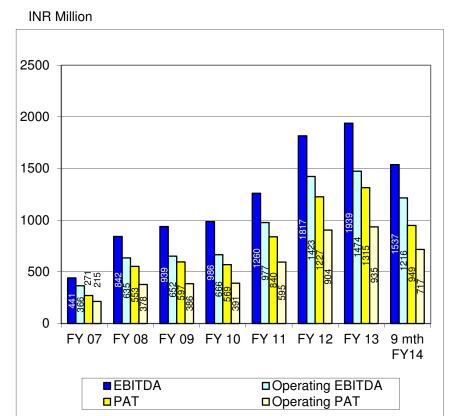
Company Financials (Standalone)

Consistent long-term growth in Revenue / Profitability

Revenue trend

Profitability





In 9 mth FY 14, Recruitment was 74% and Other Verticals 26% of the standalone Operating Revenue of Rs 3,676 mn

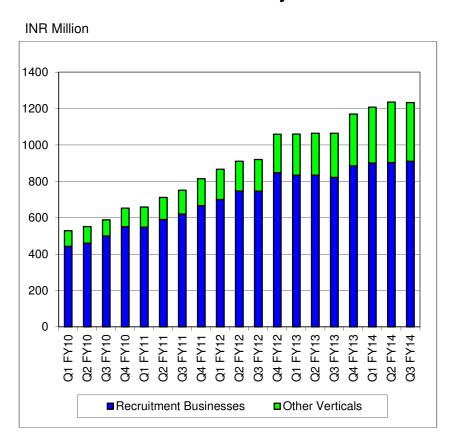
PAT and Operating PAT in 9 mth FY 14 above, excludes the write off of Rs 26 mn

In FY 13, on a consolidated basis, Operating Revenue was Rs 4,723 mn (Rs 4,372 mn on standalone basis) and PAT Rs 915 mn (Rs 1,315 mn on standalone basis excluding the write off of Rs 293 mn) on account of losses in investee companies

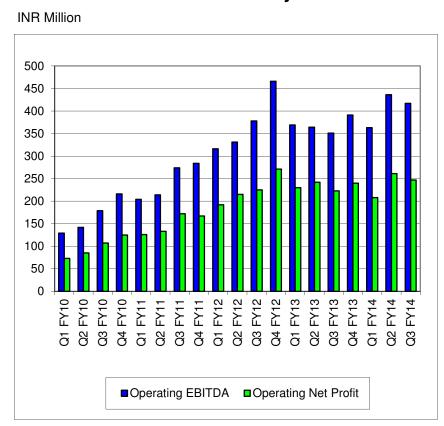


Steady growth momentum; reasonable YoY revenue growth in Q3 FY14 in a slow growth economy

Quarterly Operating Revenue trend last 6 years



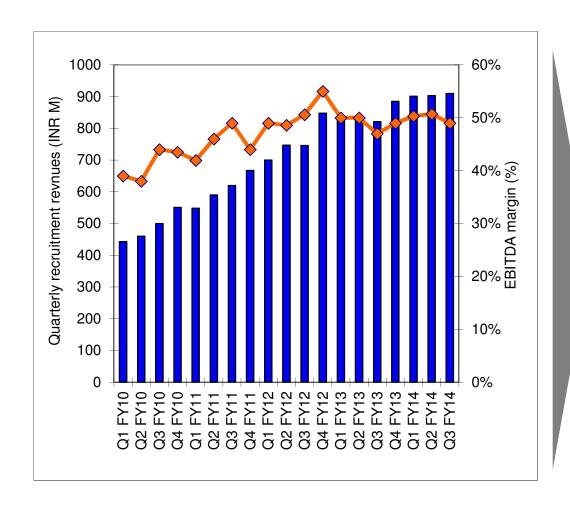
Quarterly Operating Profitability



Margins impacted due to ongoing investments and slowdown



Recruitment: Profitability has been steady in the slowdown



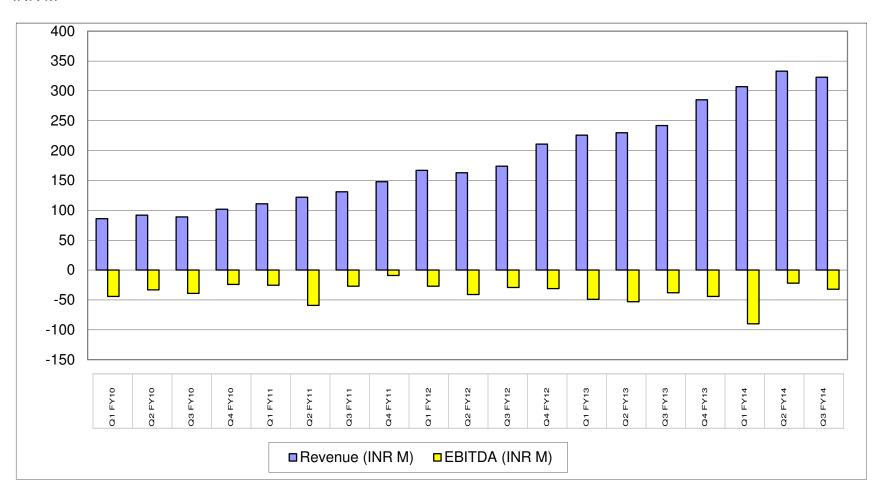
Highlights

- Growth in recruitment revenue for last 12 quarters.
 - Slowdown in GDP in FY13 has impacted recruitment growth rate
- Revenues & margins which were impacted by economic slowdown in FY 09 were back on growth track from FY 10
- However, have declined in current slowdown
- Investments in product, technology and brand to continue



Improving financial performance of Non Recruitment businesses

INR M





Investee Companies

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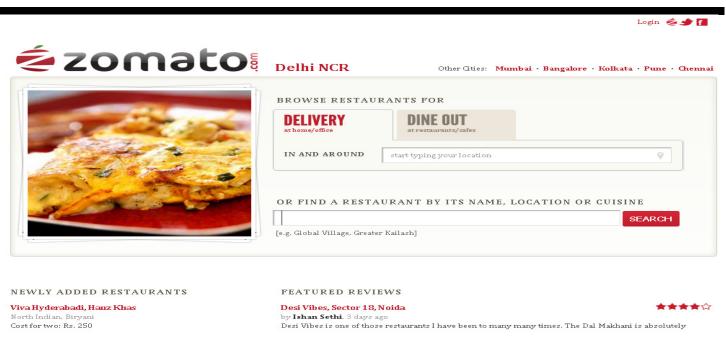
Investee companies – amount invested and status

Rs in million

		1/3 1/1 1/11/11/0/1		
Investee Company	Website	Total amount invested	Approx. diluted and converted shareholding %	% of the total amount invested
Active				
Zomato Media Pvt Ltd.	www.zomato.com	1430	50%	40%
Applect Learning Systems Pvt Ltd.	www.meritnation.com	715	56%	20%
Etechaces Marketing and Consulting Pvt Ltd.	www.policbazaar.com	325	32%	9%
Kinobeo Software Pvt Ltd.	www.mydala.com	270	47%	8%
Canvera Digital Technologies Pvt Ltd.	www.canvera.com	420	26%	12%
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com	50	25%	1%
Sub Total	_	3210		90%
Written off/ provisioned for/ exited				
Studyplaces, Inc.	www.studyplaces.com	45	13%	1%
Ninety Nine Labels Pvt Ltd.	www.99labels.com	285	47%	8%
Nogle Technologies Pvt Ltd.	www.floost.com	26	31%	1%
Sub Total	_	356		10%
Total		3566		100%



Zomato.com



Zomato

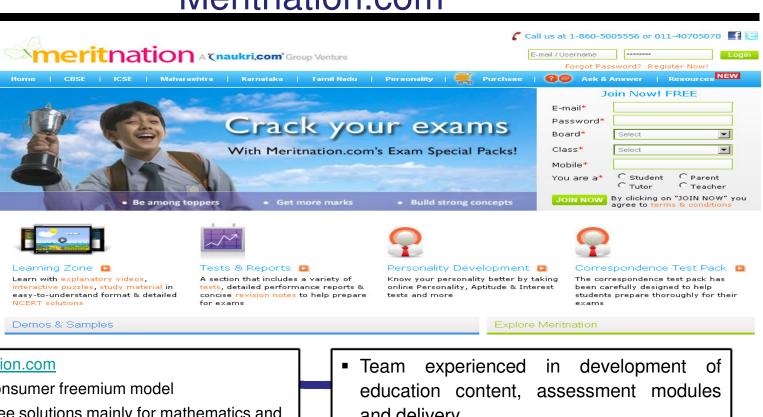
Website operational

- Restaurant menu's, ratings and reviews
- Coverage of over 12 Indian cities including
 Delhi, Mumbai, Bangalore, Pune, Hyderabad
- Launched in UAE, Sri Lanka, UK, Qatar,
 Philippines, South Africa and adding more
- Revenues from advertising and lead sales
- Events (ticketing)

- Experienced team
- Large addressable market
- Over 3 million mobile app downloads
- Invested ~INR 1430 mn for ~50% stake



Meritnation.com



www.meritnation.com

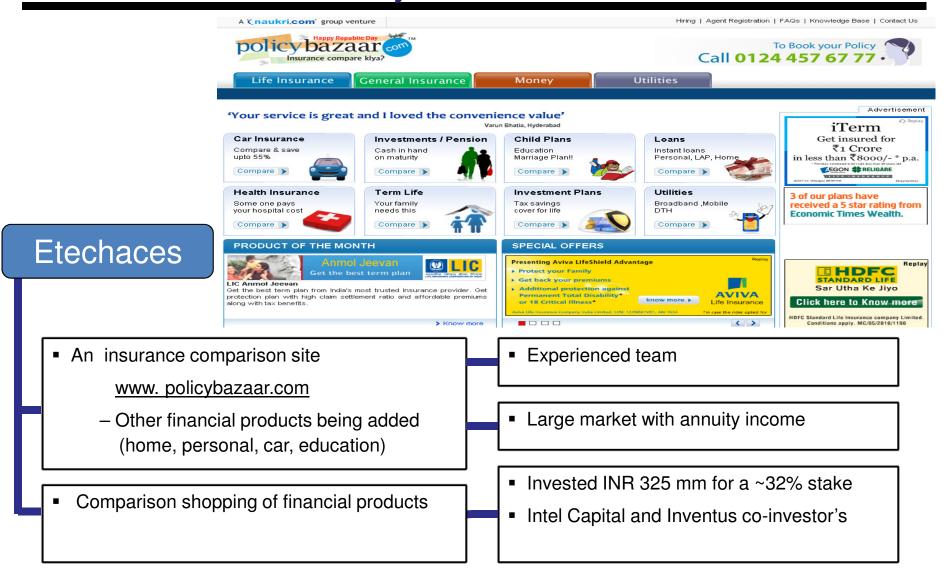
Applect

- Direct to consumer freemium model
- Provides free solutions mainly for mathematics and science for standard 6 to 12 of popular national curriculum's viz. CBSE and ICSE.
- Some State Board's curriculum added.
- Paid product for online assessment and teaching solutions
- -. Test prep product launched for engineering and medical entrance examinations

- and delivery.
- Large addressable market.
- Invested INR 715 mn for a ~56% stake

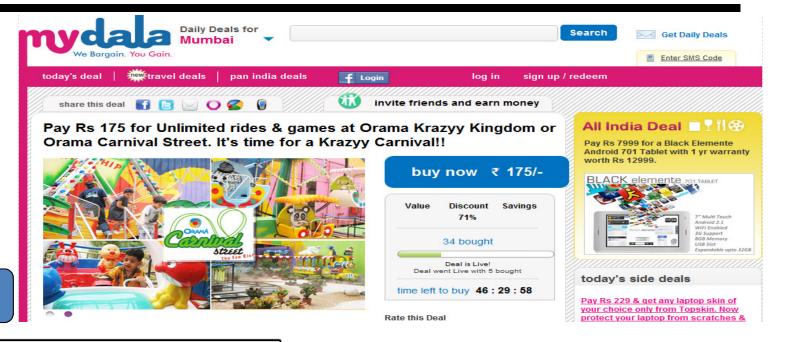


Policybazaar.com





Mydala.com



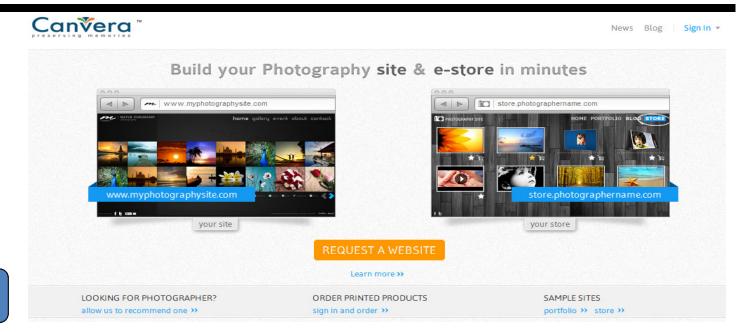
Mydala

- Website operational
 - A site offering discount offers/ deals/ do-ityourself platform for merchants
 - Revenues from commissions from merchants
 - Revenues from mobile

- Experienced team
- Large addressable market
- Invested INR 270 mn for ~47% stake



Canvera.com



Canvera

- Website operational since 2008
 - Solutions for professional photographers
 Ready to use website, software and workflow for managing photographs, designing and printing quality photo books/ albums
 - Revenues from sale of printed photo books /albums

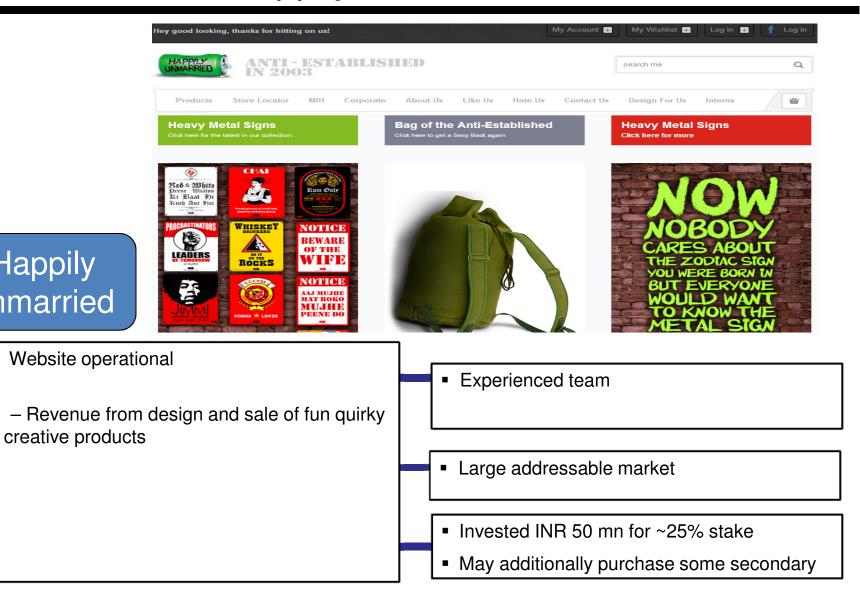
- Experienced team
- Expertise in digital imaging/ printing
- Large addressable market
- Invested INR 420 mn for ~26% stake
- May additionally purchase some secondary



Happily

unmarried

Happilyunmarried.com

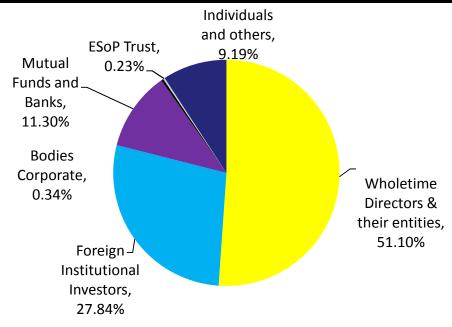


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Shareholding and Board



> 50% share-holding with the Founding management group and ~28% with FIIs



HDFC Mutual Fund	5.65%
Small Cap World Fund Inc (Capital Group)	3.54%
Nalanda India Equity Fund	3.53%
Reliance Mutual Fund	2.83%
Matthews	2.23%
T Rowe Price	2.11%
FID Funds	1.73%
SBI Mutual Fund	1.56%
Acacia	1.46%
First State	1.15%
ICICI Prudential Mutual Fund	1.01%

Founders committed to growing the company

Board of Directors

Whole time

Sanjeev Bikhchandani (50)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

Hitesh Oberoi (41)

Managing Director and CEO B.Tech IIT Delhi, PGDM IIM-B Previously with HLL (Unilever)

Ambarish Raghuvanshi (52)

Group President - Finance and Chief Financial Officer CA, PGDBM XLRI Previously with Bank of America and HSBC

Non Executive

Kapil Kapoor (49)

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

Independent

Saurabh Srivastava (67)

Independent Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE

Naresh Gupta (46)

Independent Director

Arun Duggal (67)

B.Tech IIT Delhi,

PGDM IIM-A

Previously with

Bank of America &

HCL Technologies

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

MD, Adobe India

Ashish Gupta (47)

Independent Director
B.Tech IIT Kanpur,
Ph.D. Stanford
Partner, Helion Venture
Partners

Bala Deshpande (46)

Independent Director
MA Econ., MMS JBIMS
Sr. MD, New Enterprise
Associates (NEA)



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