Info Edge (India) Limited

October, 2014

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All figures mentioned are for Info Edge (India) Ltd. as a standalone entity and are as on Sept 30, 2014 or for the quarter ended Sept 30, 2014, unless indicated otherwise

Q2 FY15 means the period July 1, 2014 to Sept 30, 2014

FY15 or FY 14-15 or FY 2015 means the Financial Year starting April 1, 2014 and ending March 31, 2015

INR M means Indian Rupees in million

India's internet classifieds company

Our online businesses



India's no. 1 jobsite
Division of Info Edge



India's no. 3 matrimonial site Division of Info Edge



Job site focused on the Gulf market



India's leading real estate site Division of Info Edge



India's leading education listings site Division of Info Edge

Strategic investments

zomato

India's leading restaurant ratings and review site
Shareholding ~50%*



India's leading financial products comparison site
Shareholding ~23%*



India's leading site for professional photographers
Shareholding ~32 %*



India's leading education site for school children
Shareholding ~56%*



Deals and discounts site with a merchant platform Shareholding ~47%*



Designing and selling fun products
Shareholding ~27 %*

^{*} Approximate shareholding on fully disbursed and converted basis

Several of our brands are market leaders

- Internal businesses
 - -Naukri, 99acres, Shiksha
- Strategic investments
 - Zomato, Meritnation, Policybazaar,Canvera and Mydala

Nationwide sales/customer interface infrastructure

Info Edge sales offices illustrative map



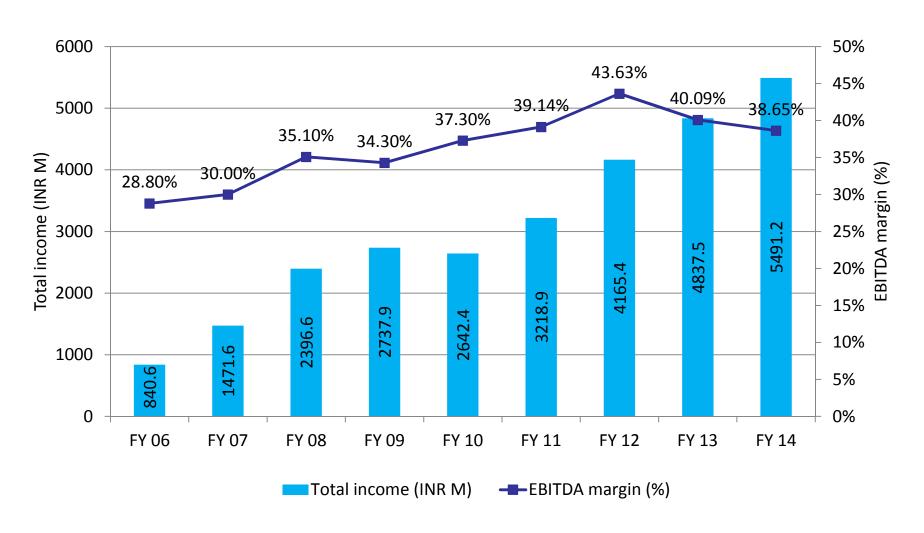
Key Observations

- ~ 2680 sales/ servicing/ client facing staff or 73% of the company's* workforce
- Nation wide coverage through 58 company branch offices in 42 cities in India
- Only "dot com" player with this kind of sales organization
- Sales force efficiencies playing out

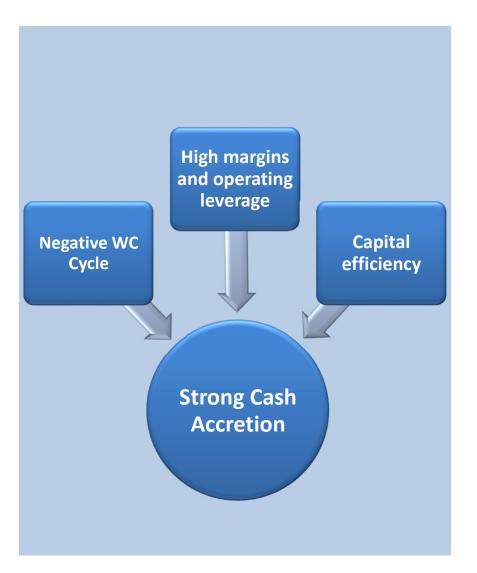
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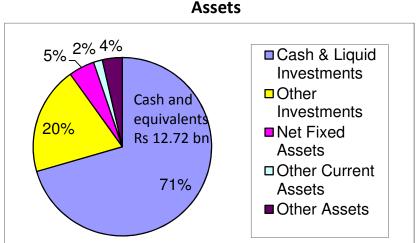
Strong financial performance track record: Consistent growth in Revenue and EBITDA Margin since FY06

Total Income and EBITDA margin for the standalone entity, 2006 - 2014

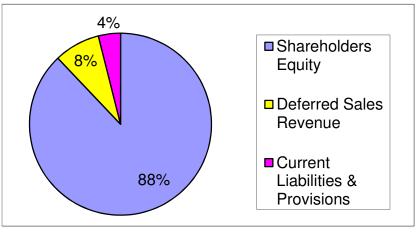


Capital efficiency, high EBITDA margins and negative working capital have led to a strong balance sheet





Liabilities



Board of Directors

Whole time

Sanjeev Bikhchandani (51)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

Hitesh Oberoi (42)

Managing Director and CEO B.Tech IIT Delhi, PGDM IIM-B Previously with HLL (Unilever)

Non Executive

Kapil Kapoor (49)

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

Independent

Saurabh Srivastava (68)

Independent Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE

Arun Duggal (67)

Independent Director B.Tech IIT Delhi, PGDM IIM-A Previously with Bank of America & HCL Technologies

Ashish Gupta (47)

Independent Director
B.Tech IIT Kanpur,
Ph.D. Stanford
Partner, Helion Venture Partners

Naresh Gupta (48)

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

MD, Adobe India

Bala Deshpande (48)

Independent Director

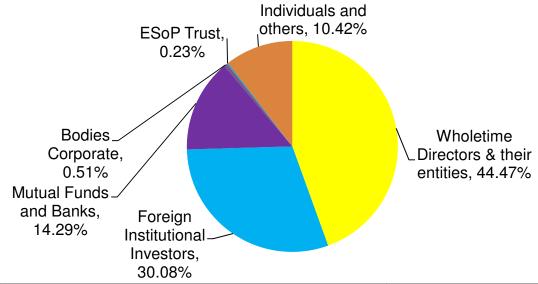
MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates (NEA)

Corporate governance

- Independent Directors are a majority on the Board
- Separation of Chairman and CEO role
- Non Executive Chairman
- Statutory Audit performed by PWC
- Internal Audit performed by an external firm
- Audit committee comprises of only Independent Directors
- Disclosure of quarterly balance sheet and cash flow statements though not mandatory in India
- Formal dividend policy

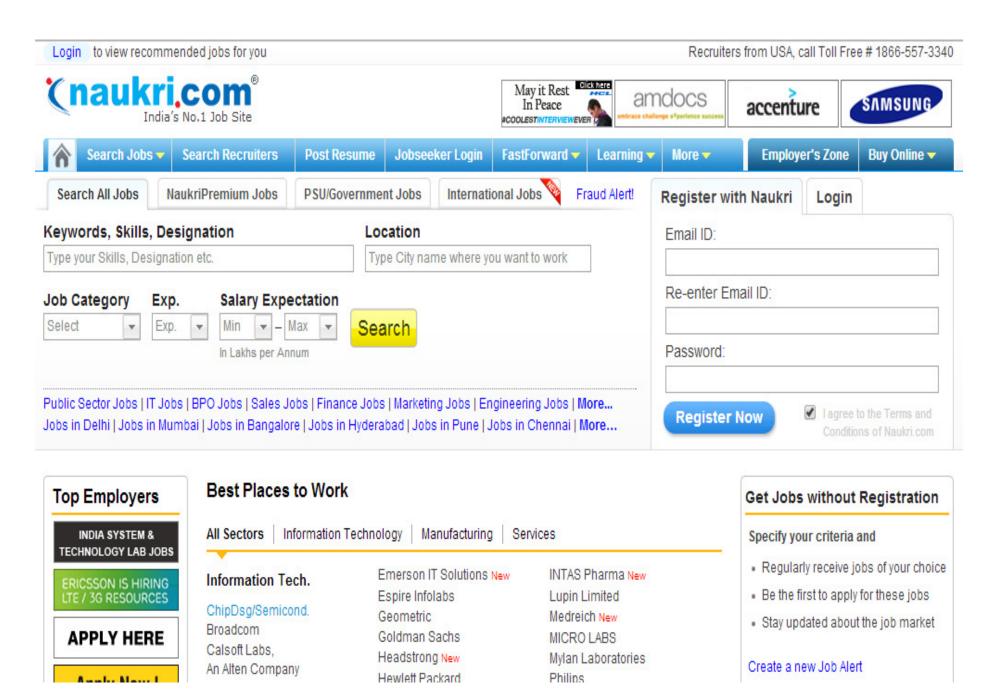
~44% shareholding is with the Founding management group and ~30% with FIIs (as of Sept 30, 2014)



HDFC Mutual Fund	7.44%
Nalanda India Equity Fund	3.21%
Reliance Mutual Fund	2.95%
Aranda Investments (Mauritius) Ltd.	2.73%
T Rowe Price	1.51%
ICICI Prudential Mutual Fund	1.49%
FIL Investment (Mauritius) Ltd.	1.36%
Fidelity Investment Trust Fidelity International	
Discovery Fund	1.34%
Matthews	1.34%

Founders committed to growing the company

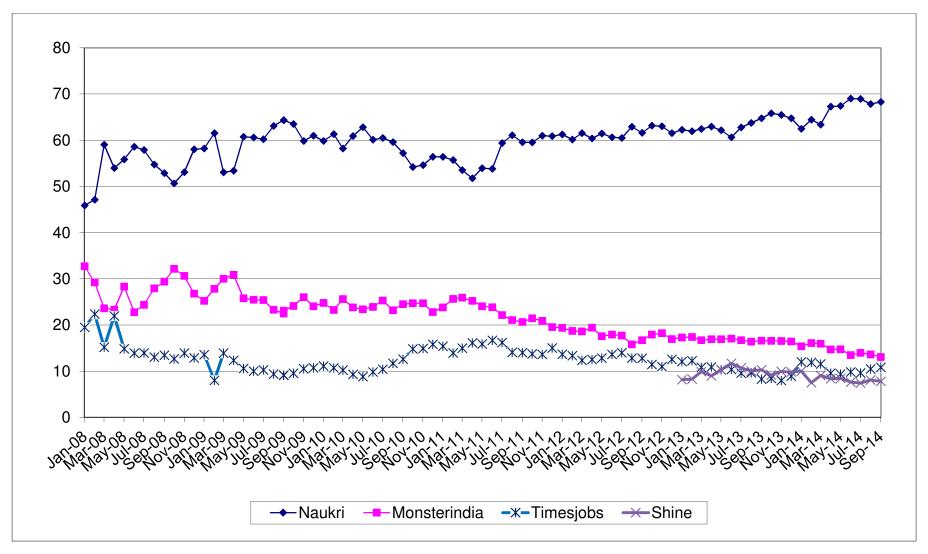
Naukri



Naukri is the dominant leader in the online job market

- Approximately 68% traffic share (Source <u>www.comscore.com</u>)
- Over 120,000 to 130,000 job listings on the site at any point
- 39 million resumes
- 13,000+ avg. resumes added daily in Q2 FY 14-15
- Over 135,000 resumes modified daily in Q2 FY 14-15
- Daily
 - resume searches 600,000 to 800,000
 - 5 to 7 million resume contacts by recruiters
- Over 24,800 job seekers availed premium services in Q2 FY 14-15 (95,000 in FY 13-14)
- 31,000 clients in Q2 FY 14-15 vs 27,000 in Q2 FY 13-14
- 40,000 clients in H1 FY 14-15 vs 35,500 clients in H1 FY 13-14

Dominant traffic share



^{~35%} of the total sessions through mobile (above data is however only for traffic from desktops and laptops) Excludes Linkedin since traffic may not pertain to jobs

Source: Comscore.com

Naukri is a business of the virtuous circle



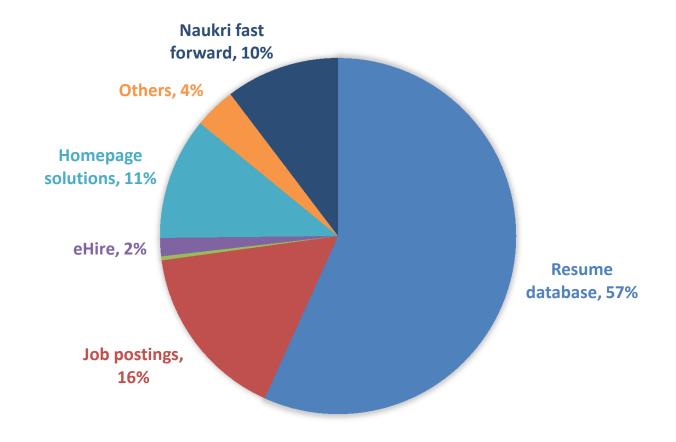
Benefits

- Naukri has nearly 100% of industry profits enabling greater investment in
 - Product innovation
 - Engineering
 - Brand support
 - Sales network
 - Servicing back office
 - Superior talent

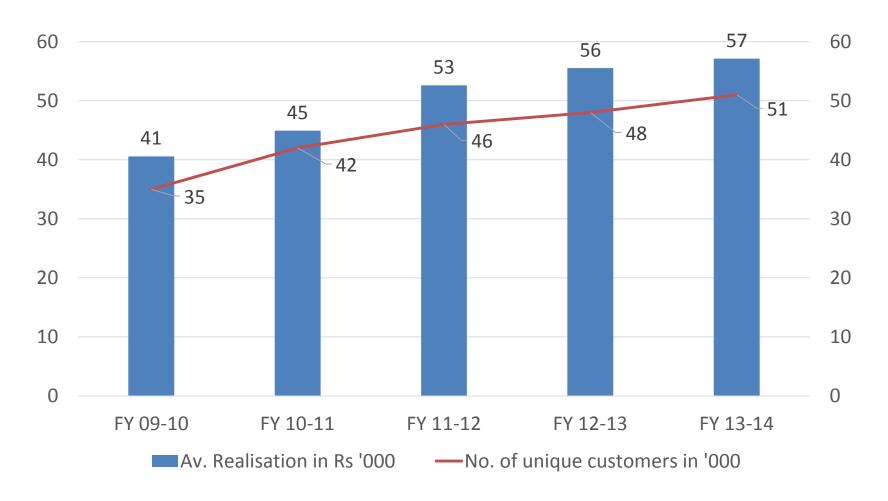
Revenue sources in FY 13-14

- ■B2B revenues (from Recruiters 90%)
 - Resume Database Access
 - Job listing/ response management
 - Employer Branding/ Visibility
 - Other Resume short listing and screening, career site manager, campus recruitment
 - Non recruitment advertising other than for jobs
- ■B2C about 10%
 - Job Seeker Services

Breakup of revenue by product type in FY 13-14



Revenue per client



Strategy

New products for recruiters

- Career site manager and response management tools
- Employee referral tool
- Recruiter profile

Mobile

- Products for mobile
- App for Android, iOS
- HTML5 site

Superior search

- Semantic search
- Job seeker experience better and faster
- Use of analytics to improve matching

Customer service

• Responsive customer service

Recent products/ features launched

Career site and Response management

- Powers career site for recruiters and corporates
- Develop response / recruitment management

Recruiter profile

- A Recruiter can create a personal profile on Naukri website
- Job seekers can choose to follow him/ her

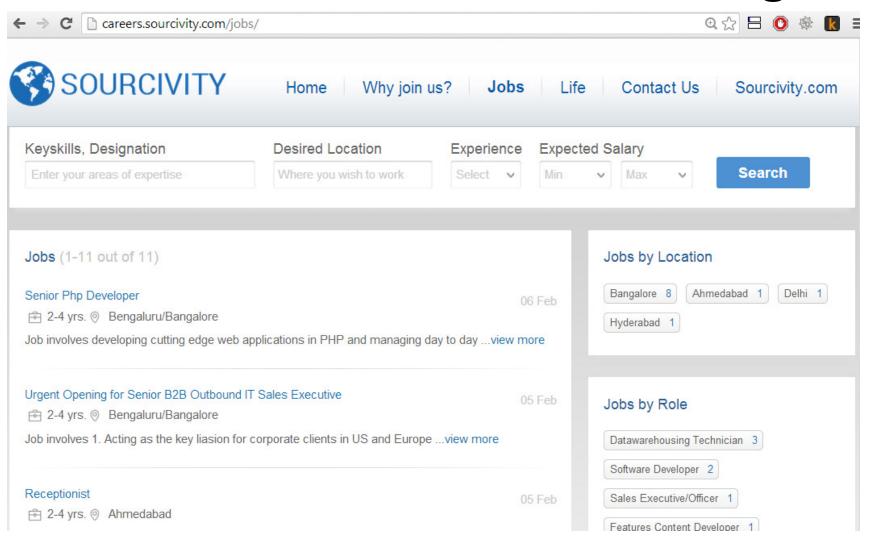
Referral hiring

- A job posted on Naukri can be propagated to a employee's social networks
- Employee has to merely click buttons in a mail

Semantic search

- Better search results for job seekers
- Improved and optimized based on searches by recruiters

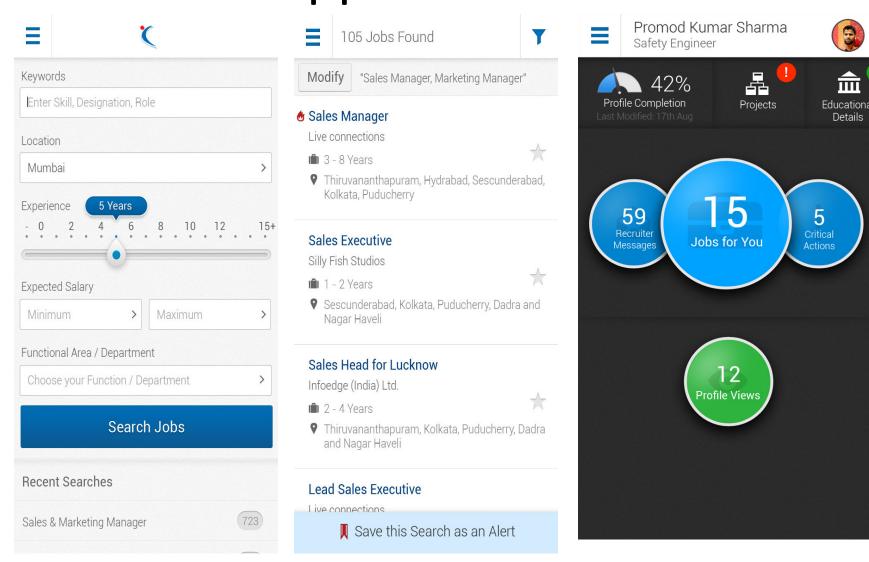
Screenshot of Career Site Manager



Mobile an important source of traffic

- About 35% sessions in Q2 FY 14-15 from mobile
- We are mobile ready
 - HTML5 site
 - App for Android
 - App for iOS

The App and HTML5 site



Mobile an important source of traffic

Android app	iOS app	HTML5 site	
16% of total Naukri	1% of total Naukri	18% of total Naukri	
sessions	sessions	sessions	

Competition

- Local job boards
 - Monsterindia.com
 - Timesjobs.com
 - Shine.com
- Linkedin in India
 - Solves a different problem
- Continuous innovation in product and service the key to counter competition

Some international job site's

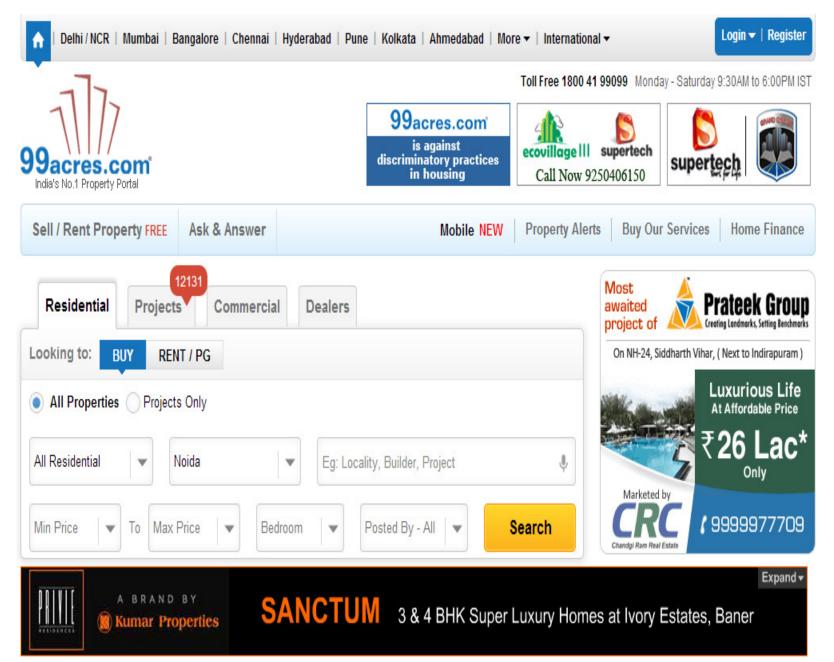
Name of the website	Revenue	No. of profiles/ resumes in mn	No. of unique clients	Approx Market Cap
51job.com* (China)	USD 277 mn	64	334,000	USD 2.07 bn
Seek.com^ (Australia)	AUD 241 mn	4.2	-	AUD 5.52 bn
Recruit# (Japan)	@JPY 10,492 (100 million)	-	-	JPY 2.17 tn

^{*} Annual report/ presentation for year ended December 31, 2013

As of Sept 30, 2014, 1 USD = 1.14 AUD = 109.68 JPY

[^] Domestic revenue from Australia as per annual report / presentation for year ended June 30, 2014 # financial nos./ presentation for year ended March 31, 2014 @ of which 18% from recruitment

99acres



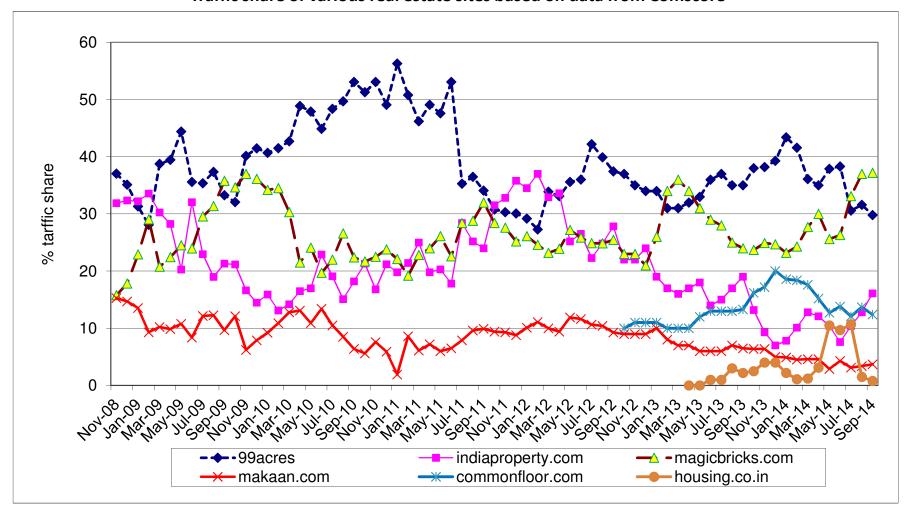


Online real estate business - India

- Real estate estimated to be the largest advertising category in print
- Our estimate for spend in online is INR 2.5 to 3.0 bn in FY 13-14
 - growing at 30 to 40% p.a.
- 99acres a leader amongst 6 players
 - Google and local classifieds sites (like olx and quikr) also compete for this market
- Access through mobile will increase rapidly

Traffic share – Online real estate listing sites

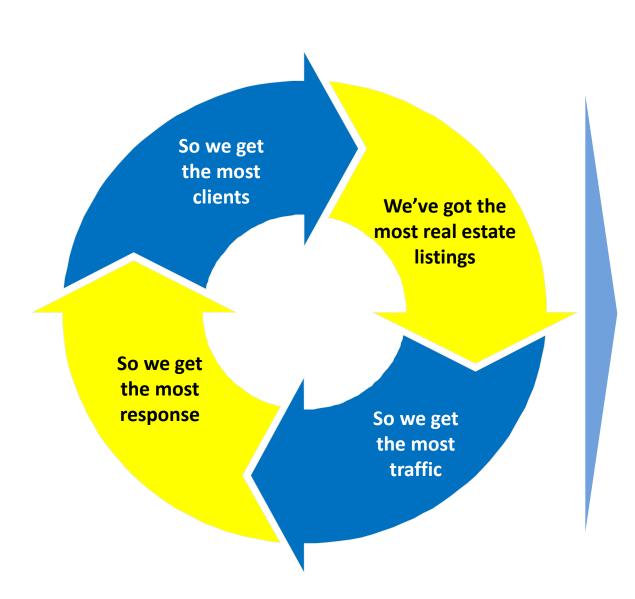
Traffic share of various real estate sites based on data from Comscore



^{*} Change in traffic share on account of tagging of site/ change in methodology by Comscore

^{~30%} of the total sessions through mobile (above data is however only for traffic from desktops and laptops)

99acres business model



Revenue Model

- Listing and Branding/ Visibility advertisements
 - Paid by agents and developers
 - Currently free to individuals
- Others:- Microsites, home page links, Google Ad sense, advertising other than for real estate, buyer database access, international listings

99acres important metrics

- About 31% traffic share in Aug, 2014
 - Basis Comcore data
- In FY 13-14, over
 - 18,000 paying agents
 - 4,000 paying developers
 - 0.54 million paid listings
 -And growing

99acres's two main objectives



New products launched

Price trends

 Price trends launched basis listings data on the site

New projects platform launched

Showcasing new projects which is a large market

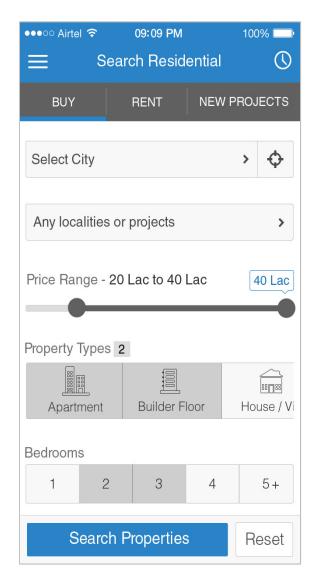
Mobile app launched

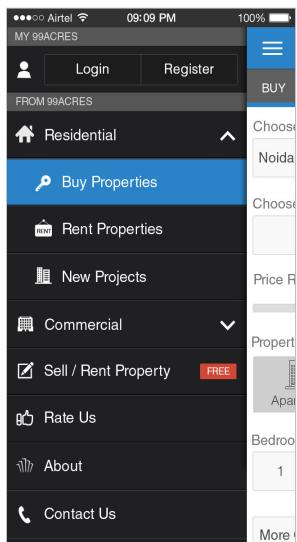
• For android and iOS

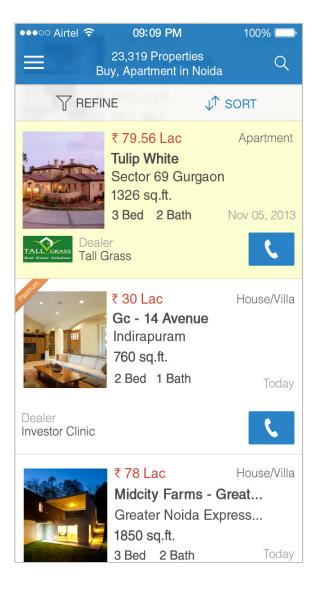
Verified listings

Verification of listings to improve quality of data

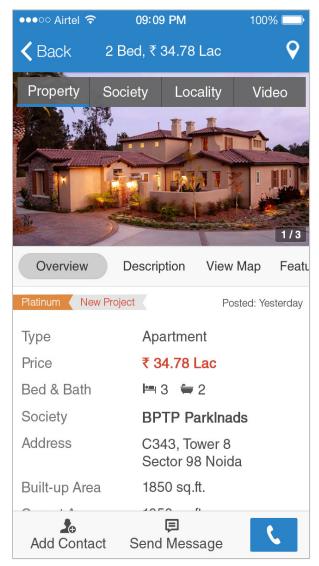
Mobile app – navigation, search box and search results screenshots

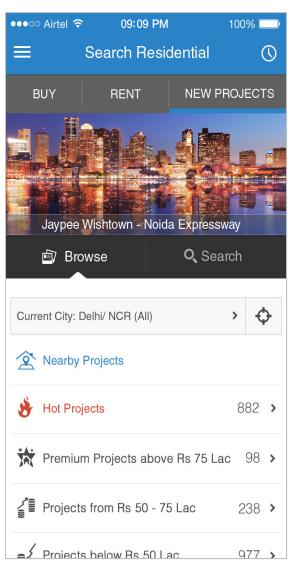


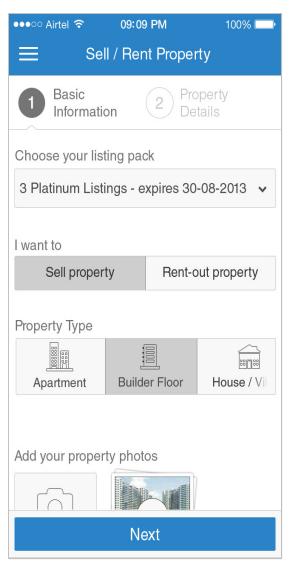




Mobile app - property detail, new project search and property listing posting







Mobile an important source of traffic

Android app	iOS app	HTML5 site		
8% of total 99acres	0.8% of total	20% of total		
sessions	99acres sessions	99acres sessions		

Jeevansathi





Call us On 1-800-419-6299 Toll Free

Hindi	-Delhi Marathi Hin	di-UP Punjabi Telugu	Bengal	li Tamil Gujarati K	anna	da Hindi-MP Bihari more
Quick	Bride	Select Religion	•	Select Mother tongue	•	Select Caste ▼
Search	21 Yrs ▼ to 35 Yrs	Select Marital Status	•	Select City/Country	•	✓ With photos only Search
					▶ Saa	rch by profile id Advanced S



Online matrimonial business - India

- Our estimate is the online market in FY 13-14 was INR 4.5 bn
- 3 main players
- Used by
 - Those disconnected from mother communities
 - Youngsters wanting choice
- In many instances process is driven by family
- Fragmented market
 - Basis geography
 - Communities (religion, caste, sub castes)

Jeevansathi business model

Website

- Free to list
- Free to search
- Free to express interest
- Free to accept others expression of interest
- Pay to get contact details
- Offline centres (10 centres operational)
 - Walk in sales for matching services
- Franchise walk in centres
- Being a C2C model difficult to monetize and earn profits
 - A good job done customer is gone forever!

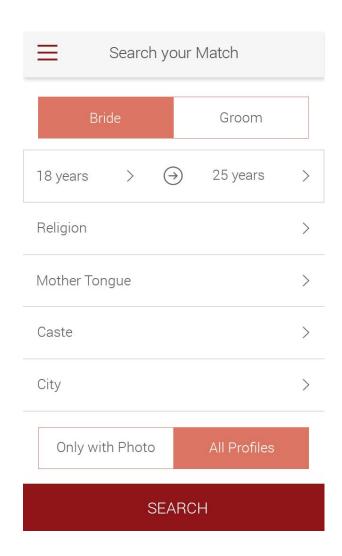
Jeevansathi imperatives

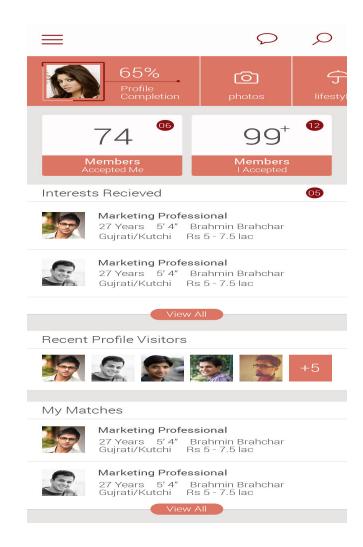
- Improve free to paid conversion rate
- Reduce EBITDA losses while maintaining growth rates
- Focus on key identified communities

Competition

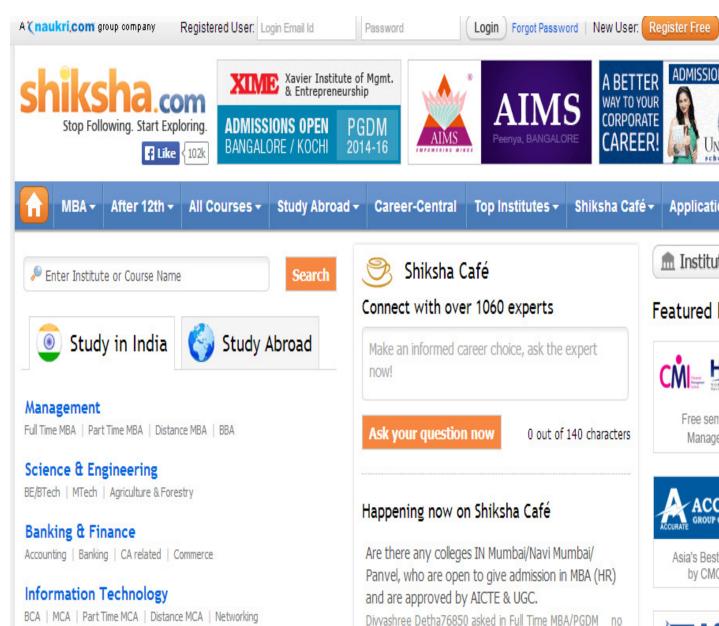
- 3 main players
 - Bharatmatrimony is the leader
 - Shaadi is no. 2
 - Jeevansathi no. 3
- Bharatmatrimony dominates states in south India and non resident Indians from these states
- Shaadi leads in Gujarat and Punjab and non resident Indians from these states
- Jeevansathi leads in certain north India communities and states
- However, there are overlaps amongst sites

Mobile app

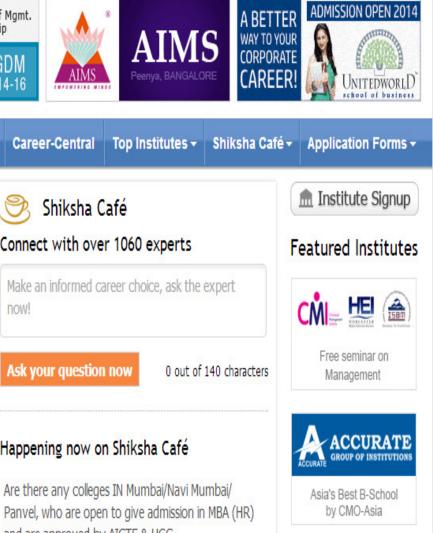




Shiksha



answer





f Sign in

COURSES

- → B.TECH. → MBA
- M.TECH. → BCA
- ▶ MCA BBA
- B.ED. B.ARCH.
- M.ED. M.ARCH.

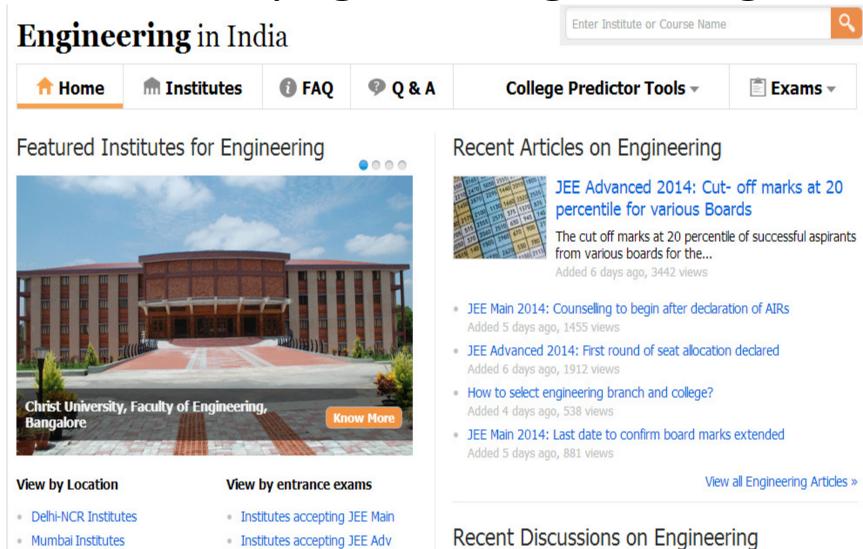
Ganga Institute of Technology & Mgmt.

Ganga Technical Campus

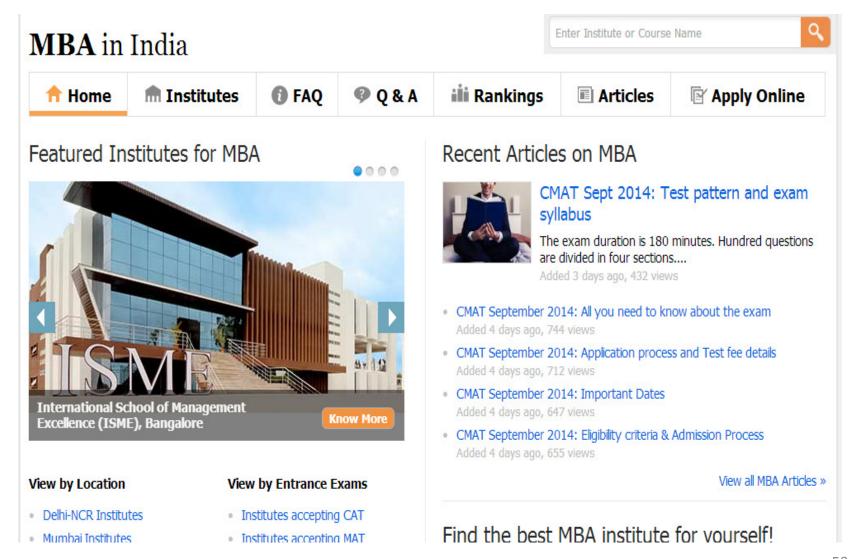
Ganga Institute of Architecture & Town Planning

Ganga Institute of Education

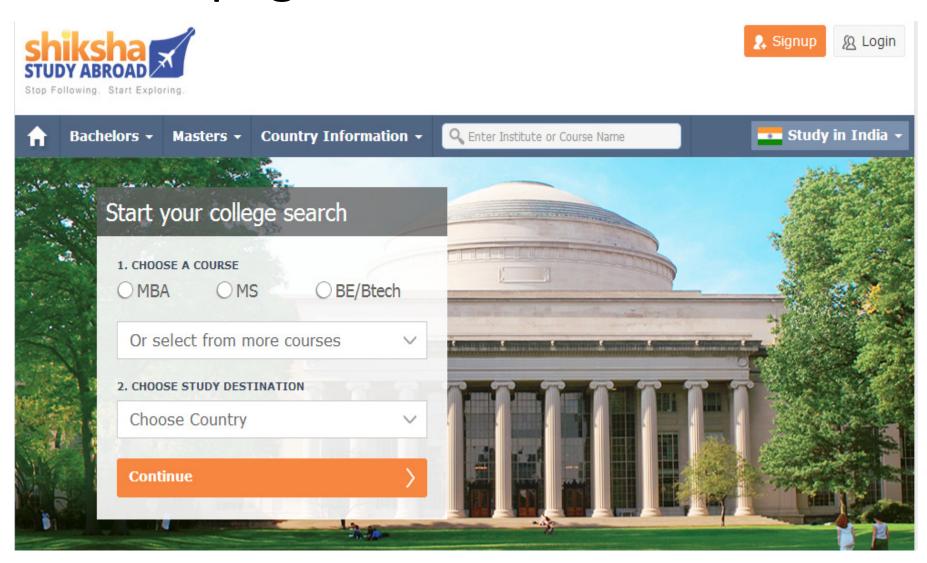
Home page for Engineering



Home page for MBA



Home page for Overseas Education



Educational classifieds business - India

- Spend in print estimated to be over INR 2.0 bn for under graduate, post graduate and executive education market
- Few online players

Shiksha business model

Advertising

- By colleges and universities to attract applicants
- Both Indian and foreign entities (and their agents) advertise

Lead sales

- Bought by colleges and their agents
- A large number of Indian students go overseas for education
 - Estimated at 100,000 to 150,000 every year
 - Highly monetisable category

Shiksha strategy

Leverage leadership

- Strengthen the brand
- Improve information on colleges and courses
- Promote user generated content

Provide quality customer experience

- Assist students in exploring
- Become the default for information on education in India and overseas
- Ask and answer

New products and features

App for mobile (Android) to be launched

Competition

- No direct competitors
- Other players include
 - Htcampus
 - Careers 360
 - Pagalguy (a MBA aspirant community)

Investee companies

Portfolio status

INR Million

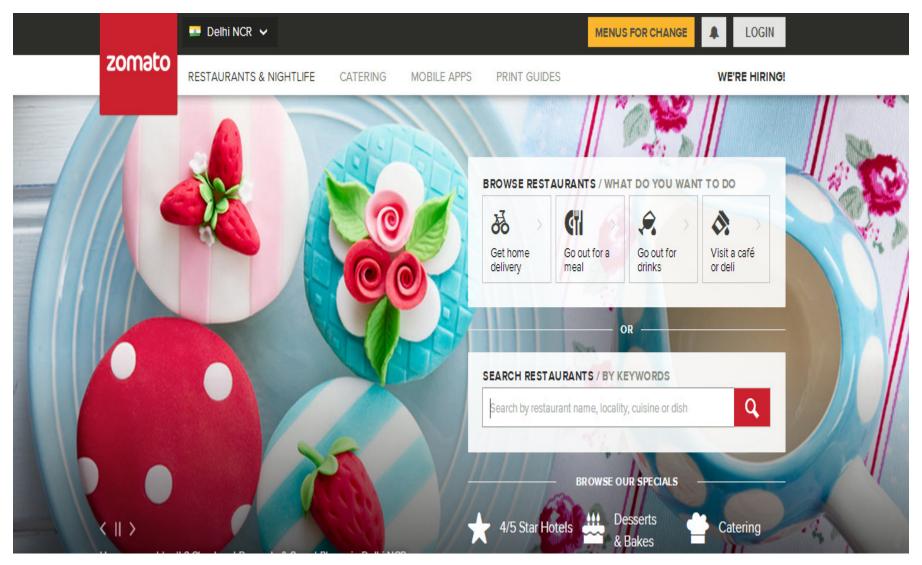
		Total	Approx. diluted		
		amount	and converted	% of Total	
Investee Company	Website	invested	shareholding %		
Active					
Zomato Media Pvt Ltd.	www.zomato.com	1441	50%	39%	
Applect Learning Systems Pvt Ltd.	www.meritnation.com	718	56%	19%	
Etechaces Marketing and Consulting Pvt Ltd.	www.policybazaar.com	325	23%	9%	
Kinobeo Software Pvt Ltd.	www.mydala.com	270	47%	7%	
Canvera Digital Technologies Pvt Ltd.	www.canvera.com	571	32%	15%	
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com	54	27%	1%	
Sub Total		3378		90%	
Written off/ provisioned for/ exited					
Studyplaces, Inc.	www.studyplaces.com	45	13%	1%	
Ninety Nine Labels Pvt Ltd.	www.99labels.com	285	47%	8%	
Nogle Technologies Pvt Ltd.	www.floost.com	26	31%	1%	
Sub Total		356		10%	
Total		3734		100%	

Investee companies financials

INR million

		Total amount	Approx. diluted and converted						
Investee Company	Website	invested	shareholding %				Operating EBITDA		
				FY11-12	FY 12-13	FY 13-14	FY11-12	FY 12-13	FY 13-14
Partly owned subsidiary									
Zomato Media Pvt Ltd.	www.zomato.com	1441	50%	20.4	113.8	306.0	(72.2)	(100.3)	(413.9)
Applect Learning Systems Pvt									
Ltd.	www.meritnation.com	718	56%	40.7	98.2	202.8	(54.4)	(214.3)	(285.3)
Associate									
Etechaces Marketing and									
Consulting Pvt Ltd.	www.policybazaar.com	325	23%			1222.5	(207.6)	(222.2)	(464.7)
Kinobeo Software Pvt Ltd.	<u>www.mydala.com</u>	270	47%						
Canvera Digital Technologies				537.0	868.0	1398.6	(287.6)	(490.0)	(461.5)
Pvt Ltd.	www.canvera.com	571	32%					1	
Happily Unmarried	www.happilyunmarried.								
Marketing Pvt Ltd.	<u>com</u>	54	27%						
Total		3378		598.1	1080.0	1907.4	(414.2)	(804.6)	(1160.7)

Zomato



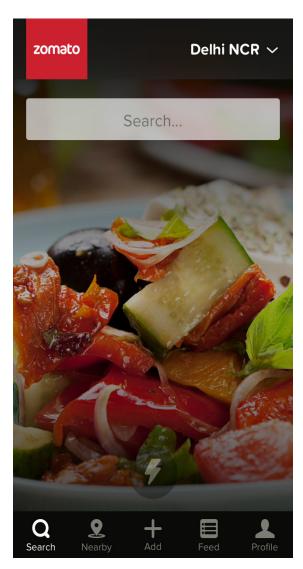
Zomato

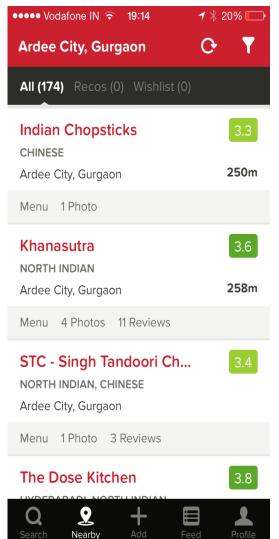
- A clear leader in the restaurant category
 - Coverage of
 - 35 Indian cities
 - 63 cities in 13 countries including UAE, Philippines, Sri Lanka, Portugal, UK, New Zealand, South Africa
 - A leader in most cities
 - Planning to launch in 30+ cities across 15 more countries over the next
 2 to 3 years
- About 40% sessions through mobile
 - Over 4 million app downloads
 - About 50% active
- Monetisation growing well
 - Profitable in India and Dubai
- Acquired LunchTime in Czezh Republic, Obedovat in Slovakia and Gastronauci in Poland
- Launched in Chile and Bali in Q2 FY14-15

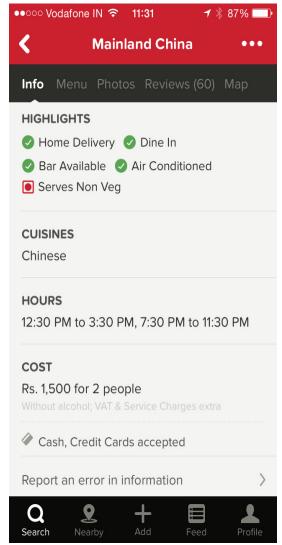
Zomato – business model

- Business model
 - Digitise restaurant menus, provide relevant information (including map coordinates, pictures etc)
 - Regular updation through feet on street beats
 - Generate ratings and reviews and enable picture uploads from users
 - Provide a wow user experience
 - search capabilities by location, cuisine, dish names
 - convenience through a high quality mobile app
 - Monetise through advertising by restaurants

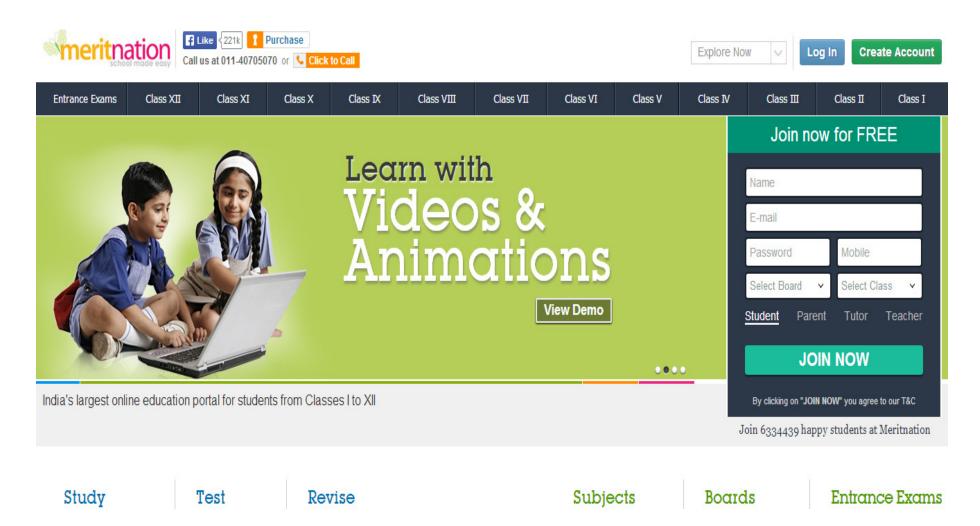
Zomato – mobile app







Meritnation



Meritnation

- Freemium model
- Direct to consumer
- Provides free solutions mainly for
 - mathematics and science for K12 of popular national Indian curriculum's viz. CBSE and ICSE
 - Some State Board's curriculum added
- Paid product for online assessment and teaching solutions
 - provides resources to kids for self study after school
- Test prep product for engineering and medical entrance examinations

Meritnation - update

- Over 3 million visitors every month
- Increase engagement
 - practice questions
 - school pages
- Increase no. of paid users
 - tele calling
 - demo at home
 - web based video to explain benefits
- Improved
 - search
 - ask and answer
- Mobile app

Canvera

NEWS

PRODUCTS

⋒ BLOG

CONTACT

SIGN IN





Canvera

- B2B2C marketplace
 - connects fragmented professional photographers with consumers looking to hire photographers
- Build brand with the consumer but monetise through the professional photographer
- Products & services include:
 - Web solutions to help professional photographer build their website (SaaS)
 - Design of printed products and websites (service business that supports the product business)
 - Printed products (albums) sold to the photographer (main source of revenues)
 - Lead generation through photographer classifieds (new offering, explore monetization possibility)
- Expertise in digital imaging and printing

Canvera

- Business model
 - Photographers pay to order printed albums or photographs
 - Additional sources of monetization possible
 - Micro site
- Sales presence in 200+ cities
- New launches
 - Every printed book has a unique URL
 - Authenticity check
 - ebook readily available
 - Photographers directory basis city and location
 - May be monetisable

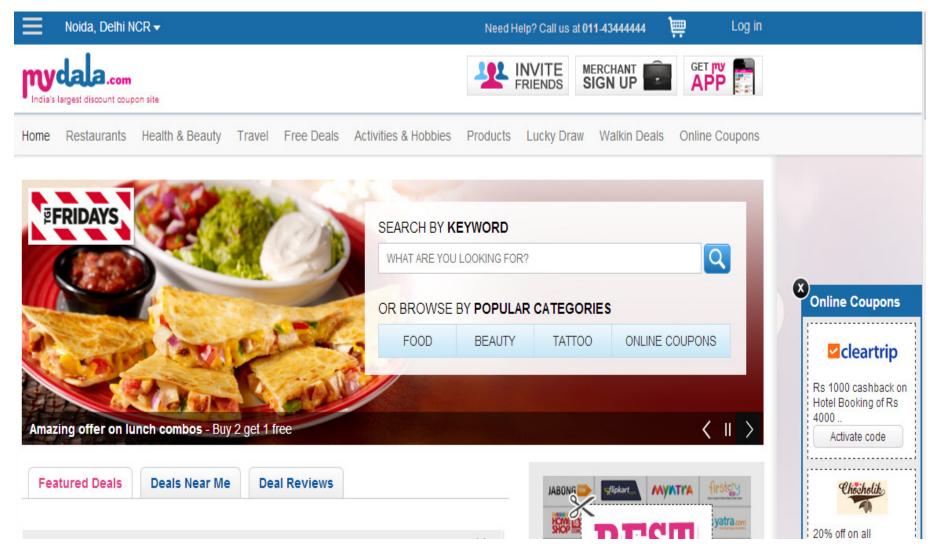
Policybazaar



Policybazaar

- Online price comparison site
 - Mainly for insurance
 - A clear value add to individuals
- A leader in its category
- Regulated by the insurance regulator, IRDA
- A large untapped and growing market
 - A fraction (about 2%) of the Indian population is insured

Mydala



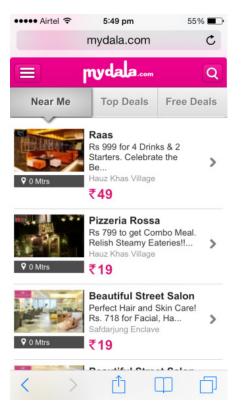
Mydala

- A deals and couponing site
 - Large sales team which sources deals
 - Power deals on mobile (partner with telecom operators)
- Evolving in to a merchant marketing platform on web and mobile
 - Majority revenues from mobile
- Large addressable market

Mydala app

Mobile App 5:45 pm **√** 56% □ mydala.com Hallmark Multiple Outlets The Most Special Way to Show Your Love! Buy 1 & Get 50% Off on 2nd TOP DEALS Sethi Watch Book Now Dhiman Tattoos **Book Now** Booki... Archies Banglore **Book Now** 0

Mobile Website



Happily unmarried



Happily Unmarried

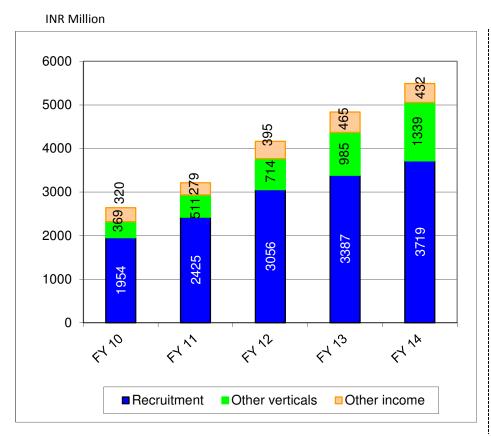
- Designs and sells fun quirky products
 - With an Indian touch
- Mainly offline sales as of now
 - Plans to scale online

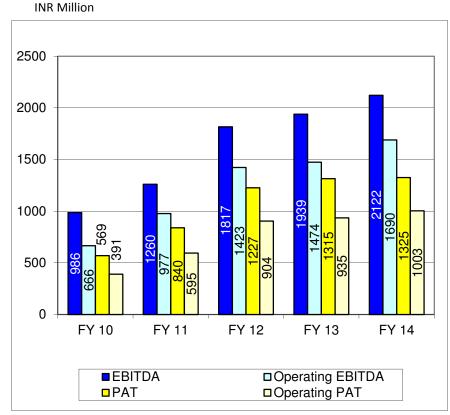
Financials

(Standalone)

Consistent long-term growth in Revenue & Profitability

Revenue Profitability





In FY 14, Recruitment was 73.5% and Other Verticals 26.5% of the standalone Operating Revenue of Rs 5,058 mn

PAT and Operating PAT in FY 14 above, excludes the write off of Rs 26 mn and non cash lease equalisation charge of Rs 61 mn

In FY 14, on a consolidated basis, Operating Revenue was Rs 5,672 mn (Rs 5,058 mn on standalone basis) and PAT Rs 897 mn (Rs 1,325 mn on standalone basis excluding the write off of Rs 26 mn and lease equalization charge of Rs 61 mn) on account of losses in investee companies

Team

Management Team

Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Sanjeev Bikhchandani, 51	BA Economics St. Stephens, PGDM IIM-A	Founder and Executive Vice Chairman	Lintas, Glaxo Smith Kline	1995
Hitesh Oberoi, 42	B Tech, IIT Delhi, PGDM, IIM-B	Managing Director & CEO	HLL (Unilever)	2000
Vivek Khare, 44	M. Sc (Physics) IIT – Kanpur, PGDBA-Birla Institute of Management Technology	EVP - Corporate Development	_	2000
Deepali Singh, 41	B Sc, LLB, Delhi University, PGDBA, IPM	EVP - Firstnaukri	Aptech	2000
Arif Ismail Parker, 39	BA	SVP Sales - Naukri	ITNation.com	2000
Vibhore Sharma, 40	B Sc, IGNOU	CTO – Naukri	Pioneer	2001
V Suresh, 42	BE, Masters in Management, Sathya Sai Institute of Mgmt	EVP and Chief Sales Officer - Naukri	Xerox	2001
Niraj Rana, 38	BSC, MBA	SVP Sales - Naukri	-	2001
Neeraj Sharma, 41	BSc, PGPM	SVP Sales – 99acres	RPG Group	2001
Harveen Bedi, 43	PGDBA-Birla Institute of Management Technology	SVP - Quadrangle	Nestle	2002
Dinesh P Kumar, 39	MBA	SVP Sales - 99acres	Notre Advertising	2002
Manoj. P, 40	BE- University of Mysore MBA - XIME	SVP – Sales	Indian Seamless Group	2002
Satyajit Tripathi, 41	BSc ,PGDBM	SVP Sales and Business Head – Allcheckdeals	-	2002
Sudhir Bhargava, 45	BE, MBA, FMS, Delhi University	EVP - Corporate Finance	HSBC, ICICI Bank	2006
Sharmeen Khalid, 43	MBA, IRMA	Chief Human Resources Officer	Polaris	2006
Shalabh Nigam, 42	B Tech, IIT Kanpur	CTO - 99acres, Jeevansathi, Shiksha	Baypackets	2007
Rajesh Khetarpal, 41	CA	SVP - Finance	Bharti	2007
Sumeet Singh, 41	BBA, MBA	SVP – Marketing, Corporate Communications and Alliances	CII	2007

Management Team contd.

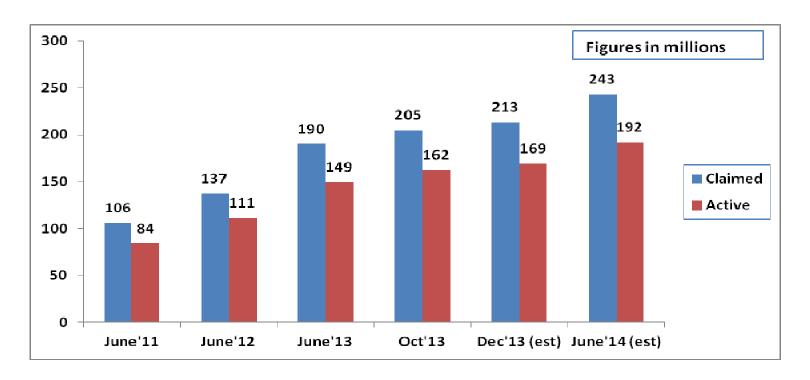
Name and age	Qualifications	Designation/ Role	Previously worked with	Year of joining
Nishant Pandey, 39	B Tech, IIT Delhi, MBA ISB	SVP Product Development - Naukri	Schlumberger	2008
Vivek Jain, 41	B Tech, IIT Delhi, PGDM IIM – B	Chief Product Officer - Naukri & Head- Naukri Fast Forward	Isoft, Adobe, IBM, ICICI Securities	2010
Maneesh Upadhaya, 36	B Sc, MBA, FMS, Delhi University	SVP and Business Head – Naukri FastForward	Bain & Co.	2010
Tarun Aggarwal, 39	B Tech, PGDBM – IIM - A	SVP and Business Head - Naukrigulf	HT Media, Tech Mahindra, HCL Technologies	2010
Amit Kumar Singh. 37	B Tech - IIT Kanpur, PGDBM - IIM Calcutta	SVP and Product Head 99acres	Adobe Systems, Citibank	2011
Ravi Pratap, 36	B.Tech- BIT Mesra, PGDBM - IIM – B	SVP - Product Development	Toostep, Headstrong, Iflex	2012
Manav Rajkumar Gupta, 37	B.Tech , MBA – ESMT, Berlin	SVP - Product Development	Toostep, TCS, Mittal Steels	2012
Murlee M Jain, 36	CS, LLB	AVP – Secretarial Company Secretary	Apollo Tyres	2013
Chintan Thakkar, 47	CA	CFO	Computer Associates	2014
Pankaj Jain, 39	B.Tech - IIT Delhi, MS- Stanford University	EVP - New Projects	Spice Online Retail, Spice Televentures, Taxila, Siebel Systems	2014
	BE - Delhi College of	SVP	Amazon, Genpact, Indian Railways, Maruti Udyog, Indian Petrochemicals	2014

Internet in India

Rapidly growing and access through wireless/ mobile increasing

Rapidly growing internet user base

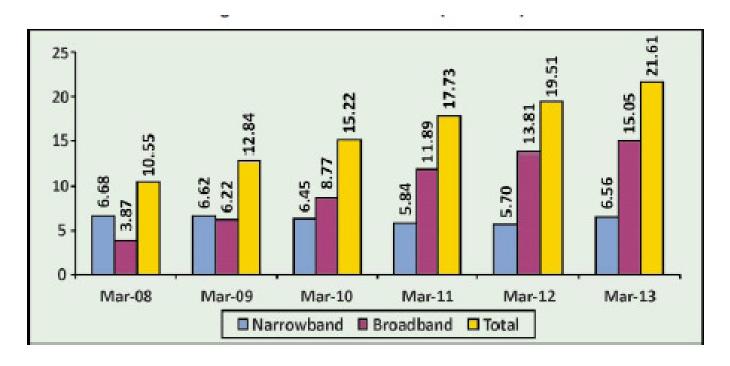
- About 200 million internet users as of Oct, 2013
 - Internet users grew at a CAGR of 32% between 2000-2012



Source : www.iamai.in

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Growing broadband user base



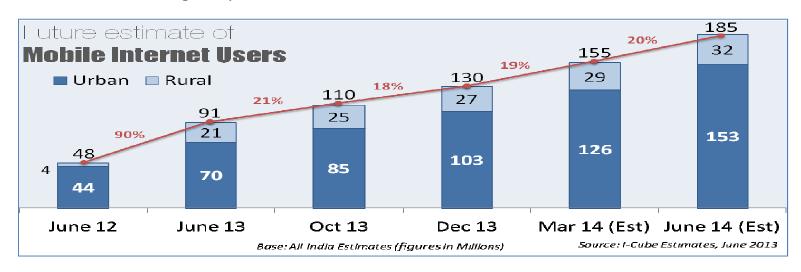
Source: TRAI annual report 2012-13

Narrowband defined as speeds < 256 kbps and Broadband defined as speeds > 256 kbps

- As per the TRAI (Telecom Regulator) data there were 164.81 million internet subscribers as of March, 2013
 - 143.20 accessing through wireless

Mobile presents a large opportunity

- Over 900 million mobile connections
 - An estimated 100 million internet users have been added through mobile in the last 24 months
 - Affordable smartphones expanding market
 - Mobile a focus of our strategy
 - WAP site
 - Apps
 - To launch more mobile friendly features
 - E.g. map based search for real estate



Investor relations contacts

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