# Info Edge (India) Limited

India's internet classifieds company

JUNE, 2020

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This presentation contains the Company's audited financial information as at and for the financial year ending March 31, 2020 and as at and for the month ended Jun 30, 2020. Investors should be aware that such financial information may be subject to certain adjustments during the course of audit/review and the audited/reviewed financial statements of the Company, when announced, may differ from those contained in this presentation.

### In this presentation:

- All figures mentioned are for the Company as a standalone entity and are as of March 31, 2020 or for the quarter ended March 31, 2020, unless indicated otherwise.
- Q4 FY20 or Q4FY19-20 means the period commencing on Jan 01, 2020 and ending on March 31, 2020.
- FY20 or FY 19-20 or FY 2020 means the Financial Year starting April 1, 2019 and ending March 31, 2020.
- 1 Crore = 10 Million = 100 Lakh.

## info**edge**

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### Info Edge – Leading Online Classified Businesses in India



Online Recruitment Search engine

99acres.com®

Online Real Estate Search Portal



Online Match making (Matrimony) Portal



**Online Education Classified Portal** 

### Investments in Technology-based Startups



Online restaurant search engine and food delivery site. Shareholding ~22.71%\*@



Online insurance policies marketplace. Shareholding ~15.1%\*^



Men's grooming range (Ustraa) Shareholding ~42.3%\*

# Other investments include NoPaperForms (Advanced enrolments management platform, 48.10%), Univariety (Guidance on careers, admissions and tests ,39.8%), Gramophone (Agri-Inputs e-commerce, 36.%), Shoekonnect (B2B footwear marketplace, 35.9%), Printo (Retail chain providing print and document services, 27.85%), Medcords (Heath care Tech Platform, 17.2%), Shopkirana (B2B grocery delivery platform, 25.3%), Adda (Govt Job Preparation Platform, 16.97%), Shipsy (Digita Logistics ecosystem, 10.00%), Legitquest (SaaS Product for intersection of Tech and Legal utilizing Machine Learning, 19.8%), GreytHR (HR & Payroll SaaS Company 20.25%), Teal (Platform for real Estate intelligence and analytics, 20.00%) and Coding Ninjas (25%)

We may from time to time consider various investment / asset monetization opportunities, as we had done in past, However there can be no assurance regarding whether we will able to complete such investments / asset monetization opportunities on commercial terms acceptable to us, or at all. No definitive documentation in connection with such investment/ montization has been executed as of date.

<sup>\*</sup> Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates). The % shareholding may or may not translate into an equivalent economic interest on account of conditions in the investment/ shareholders agreements.

<sup>@</sup> Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

<sup>^</sup> Represents effective economic interest held by Info Edge directly (7.59%) and indirectly though subsidiary companies – in partnership with Temasek (8.26%)

## Key Financials- Past 3 years performance

All numbers in Rs MN except %

| Description                             | FY 18  | FY19   | FY 20  | CAGR  |
|---|--------|--------|--------|-------|
| Revenues                                | 9,155  | 10,983 | 12,727 | 16.8% |
| Billing                                 | 9,767  | 11,770 | 12,687 | 16.0% |
| Operating EBITDA*^                      | 3,156  | 3,563  | 4,028  | 16.1% |
| Operating Margin (%)^                   | 34%    | 32%    | 32%    |       |
| Operating PBT ^                         | 2,758  | 3,214  | 3,554  | 16.0% |
| Cash and Bank Bal #                     | 15,001 | 15,506 | 15,514 |       |
| Investments in Startups **              | 7,785  | 10,374 | 10,927 |       |
| Head Count ( Nos)                       | 4,036  | 4,330  | 4697   |       |
| Dividend Payout ( % of paid up capital) | 55%    | 60%    | 60%    |       |

<sup>\*</sup>IND-AS numbers for FY18-FY20; EBITDA for FY18-FY20 adjusted for non-cash charges.

<sup>\*\*</sup> This amount represents net investment in investee companies.

<sup>^</sup> Operating EBITDA/ Margin / PBT excludes the impact of other income , non operating and exceptional items.

<sup>#</sup> Balance at group level and the same includes balances irrespective of duration of FD, including >1 Yr and doesn't include "Accrued Interest" Info Edge standalone financials.

## Key Financials- Annual

All numbers in Rs MN except %

| Description        | FY 20  | FY19   | FY 18 | Growth<br>20 Vs 19 | Growth<br>19 Vs 18 |
|--------------------|--------|--------|-------|--------------------|--------------------|
| Billing            |        |        |       |                    |                    |
| Info Edge *        | 12,687 | 11,770 | 9,767 | 7.8%               | 20.6%              |
| - Recruitment      | 9,156  | 8,475  | 7,079 | 8.0%               | 19.6%              |
| - 99Acres          | 2,139  | 2,067  | 1,571 | 3.5%               | 31.8%              |
| Revenue            |        |        |       |                    |                    |
| Info Edge *        | 12,727 | 10,983 | 9,155 | 15.9%              | 20.0%              |
| - Recruitment      | 9,068  | 7,858  | 6,688 | 15.4%              | 17.5%              |
| - 99Acres          | 2,280  | 1,920  | 1,354 | 18.8%              | 42.2%              |
| Operating EBITDA   |        |        |       |                    |                    |
| Info Edge *        | 3,774  | 3,413  | 2,973 | 10.6%              | 14.8%              |
| - Recruitment      | 4,914  | 4,295  | 3,759 | 14.4%              | 14.1%              |
| - 99Acres          | 9      | (222)  | (303) |                    |                    |
| Operating EBITDA % |        |        |       |                    |                    |
| Info Edge *        | 29.7%  | 31%    | 33%   |                    |                    |
| - Recruitment      | 54%    | 55%    | 56%   |                    |                    |

<sup>\*</sup> Info Edge standalone financials . Segmental data for Naukri and 99acres

Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordingly it may differ from reported numbers to that extent.

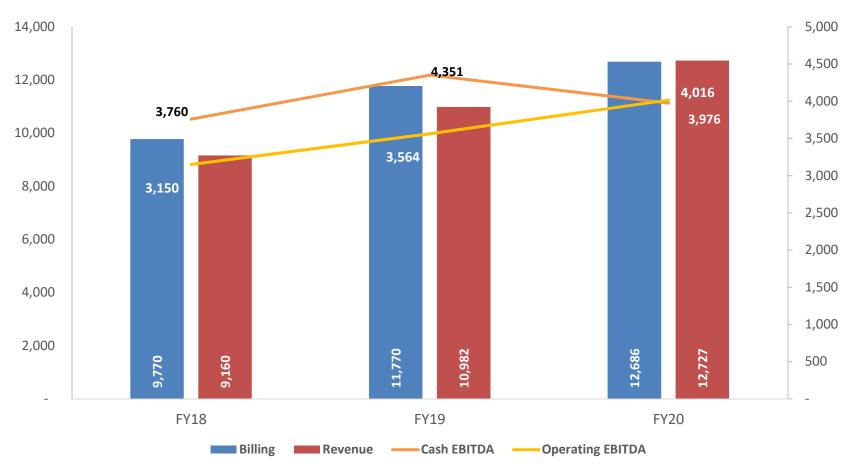
Key Financials- Qtrly Update All numbers in Rs MN except %Q3'20 **Description** Q4'20 Q4'19 YOY Apr & May'20 **Billing** Info Edge \* 3,319 3,608 (8.0)% 2,999 1,047 Recruitment 2,440 2,597 (6.0)%2,100 800 99Acres 507 667 (24.0)% 37 543 JS 238 198 20.4% 224 147 Shiksha 134 146 (8.5)% 133 53 Revenue Info Edge \* 3,228 2,926 10.3% 3,205 Recruitment 2,307 2,073 11.3% 2,303 99Acres 3.6% 563 544 582 JS 226 181 214 25.3% Shiksha 132 129 2.8% 107 **Operating EBITDA %** Info Edge \* 28% 31.1% 31% - Recruitment 56% 53% 58%

<sup>\*</sup> Info Edge standalone financials . Segmental data for Naukri and 99acres

Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordingly it may differ from reported numbers to that extent.

## Financial performance



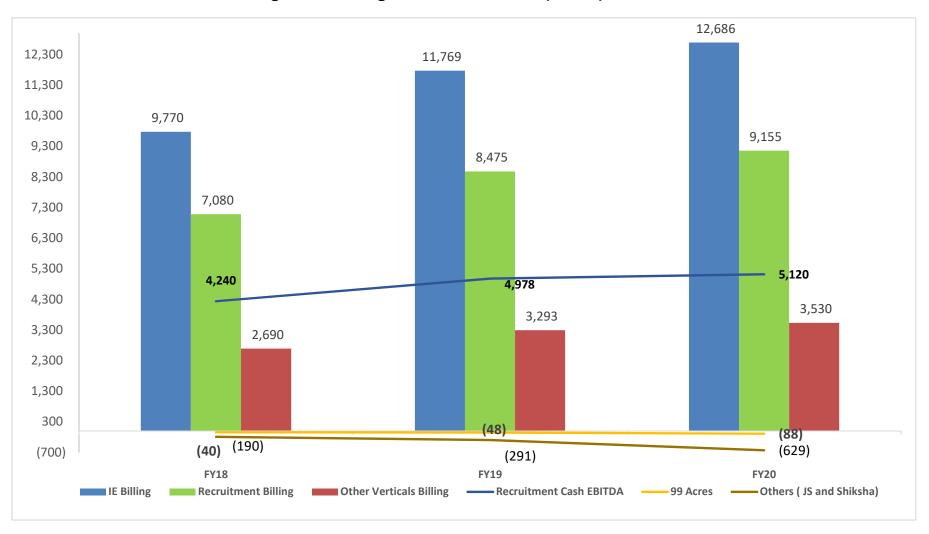


<sup>•</sup> IND-AS numbers for FY18-FY20;

<sup>\*\*</sup> Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges Info Edge standalone financials .

## Billing and Cash EBITDA

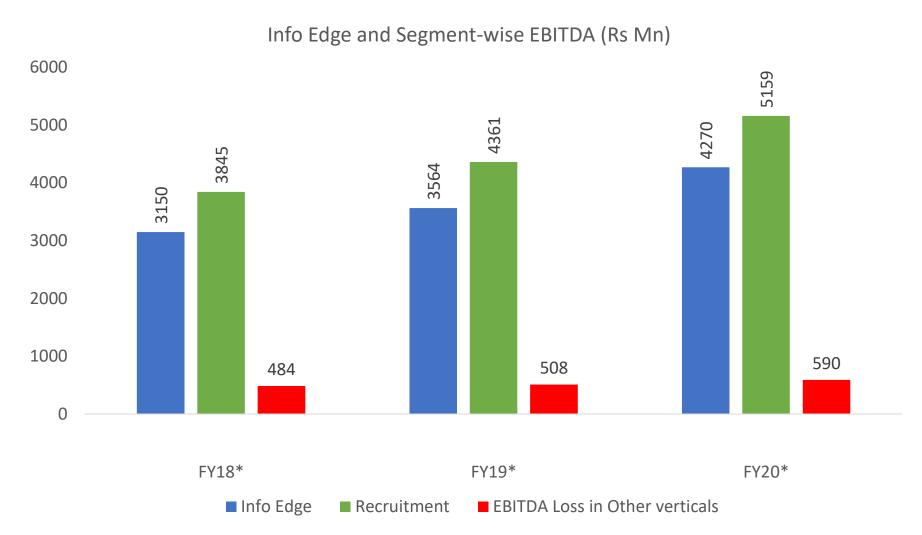
### Segmental Billing and Cash EBITDA\*\* (Rs Mn) trend



<sup>\*</sup> IND-AS numbers for FY18-FY20; Segmental data for Naukri and other verticals

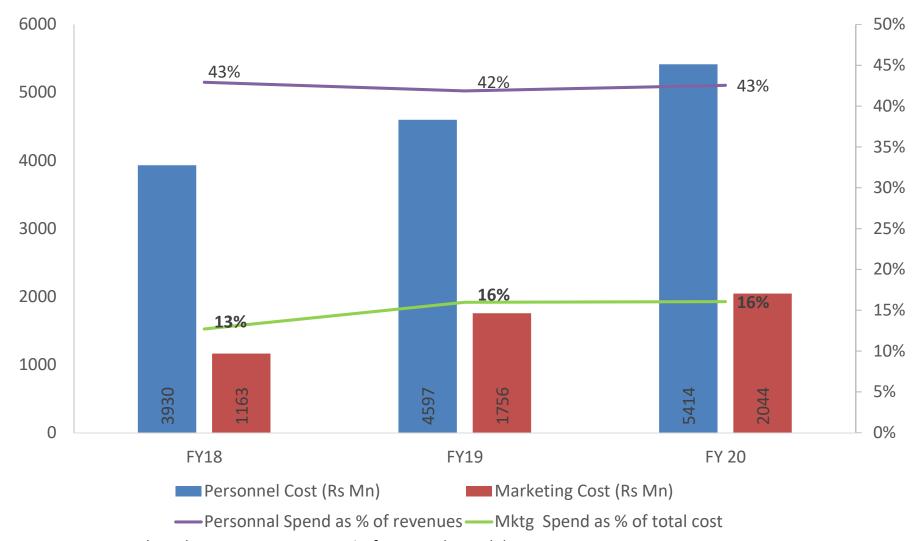
<sup>\*\*</sup> Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges Info Edge standalone financials

## **Operating EBITDA**



- \* FY18- FY20 in the charts above are based on IND-AS numbers; rest all years which are as per I GAAP
- Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordingly it may differ from reported numbers to that extent.
- EBITDA for FY18-FY20 adjusted for non-cash charges
- Info Edge standalone financials.

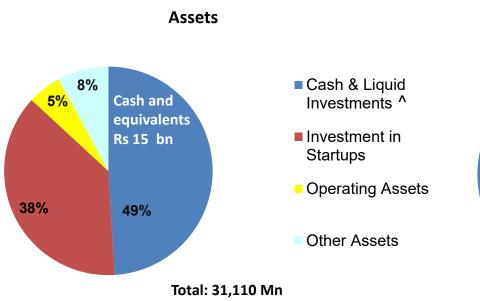
### People, Brand and IP - Key Value Drivers for Info Edge

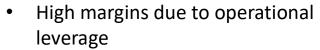


- Manpower and marketing constitute ~84% of our total standalone expenses
- Consistent investment in marketing efforts and IP creation leading to a strong network effect, platform and brand presence for Info Edge across verticals.
- Info Edge standalone financials

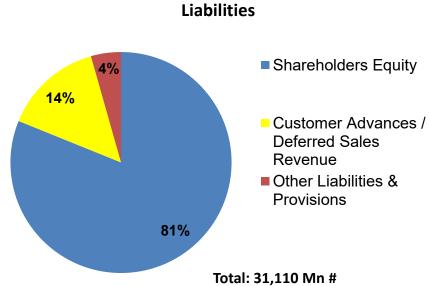
### Assets and funds Allocation

As of March 31, 2020 #





Strong cash generation due to high margins.



- Upfront payments in subscription model results in negative working capital
- Negative working capital many times more than operating fixed assets

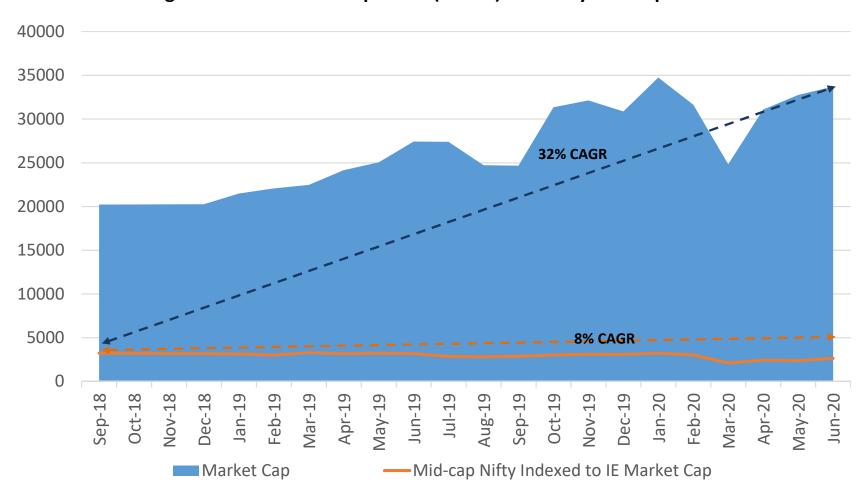
<sup>^</sup>Cash and Liquid Investments include Cash / bank balance with WOS & AIF. Investments in startup include IIM Jobs

### IE Venture Fund - AIF

- Floated an AIF Class II Fund, on 20<sup>th</sup> Jan'20 duly registered by SEBI, to fund investments unrelated to the core operating entity.
- An efficient setup for future fund raising and regulatory standpoint.
- Proposed corpus of the fund is Rs 7500 MN ( around USD 100Mn). IEIL and its WOS in their capacity as LP, committed 3500 MN and out of this has already disbursed Rs 1500 MN till date.
- Investments through the fund
  - Dotpe Pvt Ltd Rs 104 MN.
  - Qyuki Digital Media Pvt Ltd Rs 252 MN.
  - Intellihealth Solutions Pvt Ltd ~Rs 37 MN
  - Fanbuff Esports India Pvt Ltd ~Rs 35 MN
- Pipeline of non binding signed term sheet for around Rs 1100 MN.
- WOS of IEIL are the GP to this fund.

## Market cap performance

### Info Edge historical market cap trend (Rs Mn) and Nifty Mid-cap relative trend



### Corporate Governance- Cornerstone to our value system

- Independent Directors forms majority of the Board
- Non- Executive Chairman
- Statutory Audit performed by EY
- Internal Audit performed by an external firm
- Audit committee comprises only of Independent Directors
- Formal dividend policy (15% to 40% of standalone PAT)
- Whistle blower mechanism through an Independent External Ombudsman
- Proactive on all disclosures to Stock Exchanges

## **Board of Directors**

### Whole time

### Sanjeev Bikhchandani (56)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

### Hitesh Oberoi (47)

Managing Director and CEO B.Tech IIT Delhi, PGDM IIM-B Previously with HLL (Unilever)

### Chintan Thakkar (53)

Whole-time Director and CFO

**Chartered Accountant** Previously with Computer Associates, India

### **Non Executive**

### **Kapil Kapoor (55)**

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

### Independent

### Saurabh Srivastava (73)

Non Executive Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE, IAN, IVCA

### Naresh Gupta (53)

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

Previously MD, Adobe India

### Bala Deshpande (53)

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates (NEA)

### Ashish Gupta (53)

Independent Director

B Tech IIT-K, Doctorate from Stanford University

Founder Tavant Technologies, Junglee; Amazon

### Sharad Malik (56)

**Independent Director** 

B Tech IIT-D, MS, PhD, University of California

Chair-(Deptt. of Electrical Engineering), Princeton University

### Geeta Mathur (53)

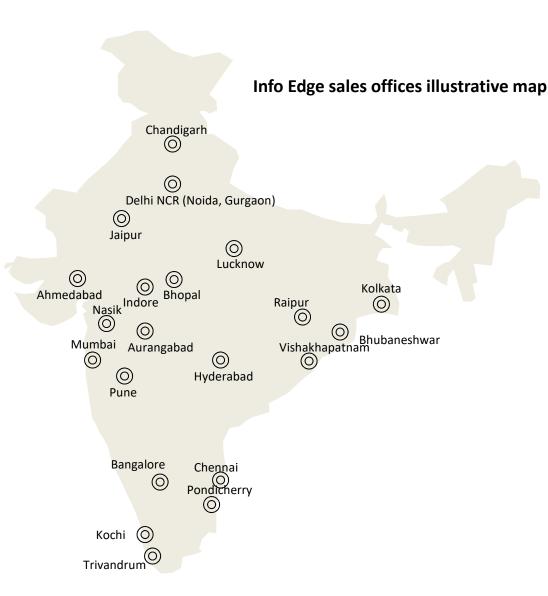
Independent Director

**Chatered Accountant** 

Associated with ICICI Bank,

Helpage India, IPE Global.

## Nationwide sales/customer interface infrastructure



### Geographical Spread as on date

- Nation wide coverage through 77 company branch offices in 47 cities in India
- ~ 3098 sales/ servicing/ client facing staff or 66% of the company's workforce of ~4697

### Steps taken to ensure smooth functioning of operations

- We moved to "work from home" model by mid-March before the lockdown was announced in India
- We believe the health, safety and well-being of employees are paramount. The Company stays committed to pay special attention to, and invest in health of, its employees and related safety initiatives
- Our HR Business Partners and Team Facilities are in constant touch with all the employees to provide support, as required. Various webinars are being held to engage and help employees stay strong and optimistic

### Business continuity and ability to maintain operations

- All key processes such as billings, collections, vendor payments, payroll, servicing customers continue to run effectively in "work from home" environment
- Our websites, digital platforms and customer-facing apps have been running smoothly
- The internal control and financial reporting environment has been maintained effectively
- Our offices are prepared to be in a ready-to-move position as we continue to monitor the evolving situation

### **COVID-19: The Impact and the Response so far....**

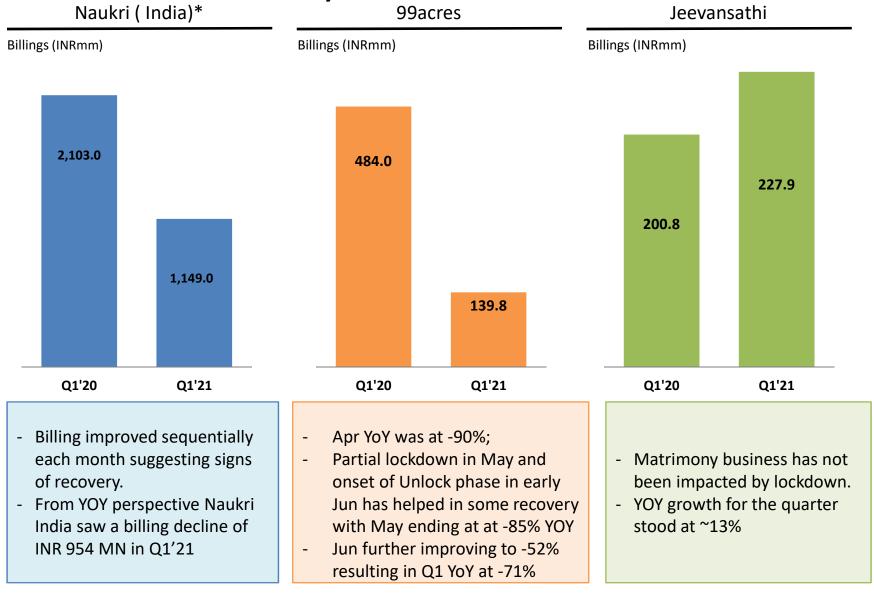
### <u>Impact on operating business and estimation of future impact on operations</u>

- Different segments in the core operating businesses may experience a different level of stress in the business due to disruption and the rebound of normalcy would evolve over time
- B2B markets are more indexed to global and domestic economy, and particularly the job market and the property markets
- B2C market for businesses such as "Jeevansathi" are expected to be relatively less impacted
- As a response to the current disruption caused by the health crisis, businesses are expected to become more digital than ever before. We therefore intend to continue to invest in technology and innovation for long-term value creation

# Impact on operating business and estimation of future impact on operations (Cont'd)

- With most of our vendors continuing to service the provision of essential goods and services during the lockdown period, we did not face any disruption from supply chain or a technology continuity standpoint
- The level of our services to our customers has been managed through effective business continuity plans with least disruption
- There have been a few and sporadic requests from customers for the extension of the subscription period. The impact of such requests received so far is not considered material

## Performance of Key Business Verticals



Naukri India excludes other businesses like Quadrangle, IIMjobs, etc.
 Q1'21 Numbers are unaudited and subject to change during the course of audit.

## COVID-19: The impact and the Response so far....

### Liquidity, Investments and Cost Structure

- Capital and Financial Resources: In a challenging business environment due to the global pandemic, we believe in conserving our resources, accordingly we have restrained our discretionary spends and at the same time we are preserving the long-term value of assets. This includes key tangible and intangible assets such as brand, people, platform, IP, network effect, technology innovation, etc.
- Ability to Service Debt: We are a zero-debt company, with a negative working capital cycle in a "business-as-usual" environment
- Liquidity Position: We have cash and cash equivalents of ~ Rs 15500 MN at an overall IE group level (includes WoS, AIF and ESOP Trust). We are well positioned to fulfil our existing contractual obligations
- **Assets:** We own sizeable investments in start-ups and other companies, which can potentially be monetized under certain circumstances and we may also explore options to raise equity capital from external investors for our investment activities.

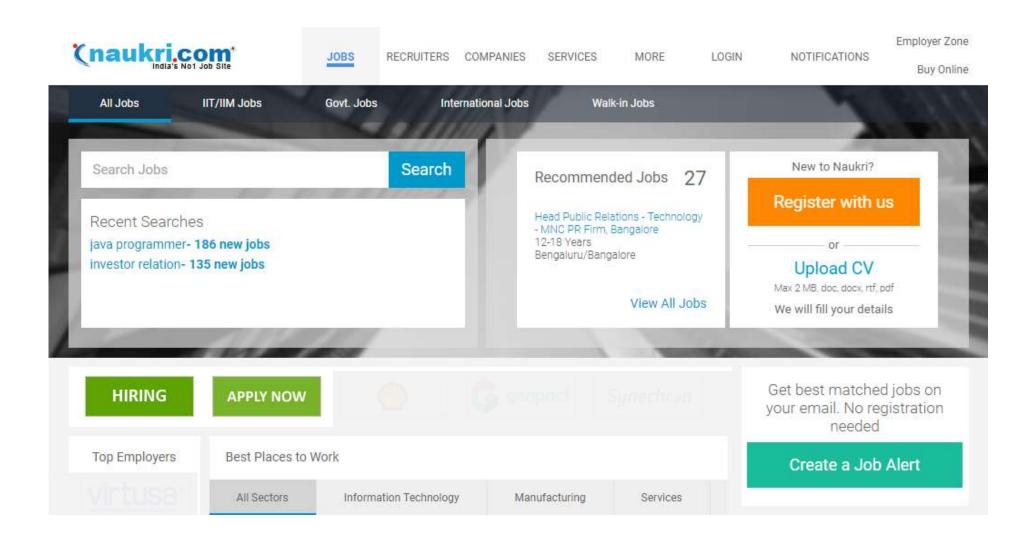
### **COVID-19: The impact and the Response so far....**

### Liquidity, Investments and Cost Structure

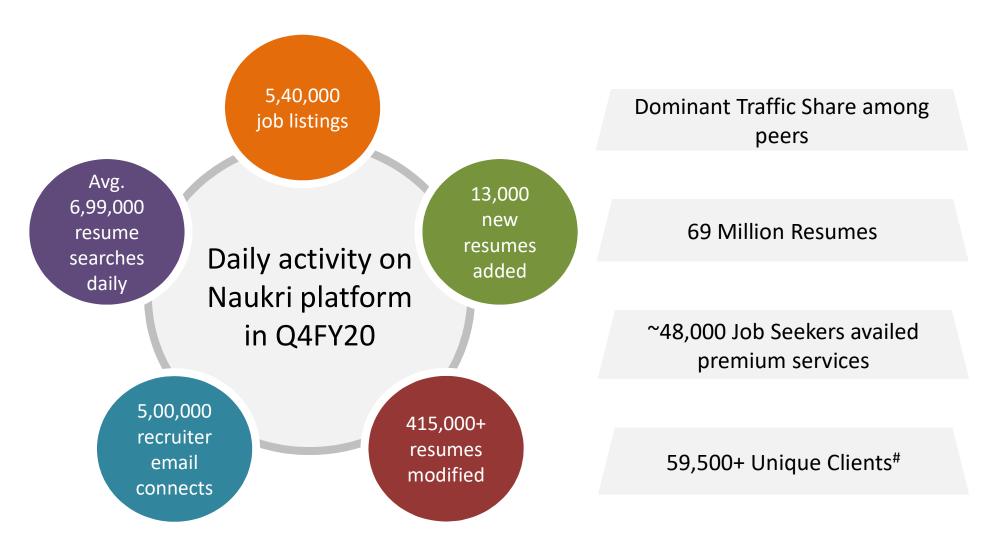
- Our fixed and committed costs for FY'20 were approximately in the range of Rs.
   6000 MN. This includes fixed salary, facilities and technology running expenses
- We believe there would be more opportunities to invest in certain strategic areas of our core operating business and other areas of expansion. This could include M&A activities and strategic stakes in certain areas of interest
- We see growth opportunities through investments in technology-oriented and innovation-oriented start-ups.

infoedge

## Naukri



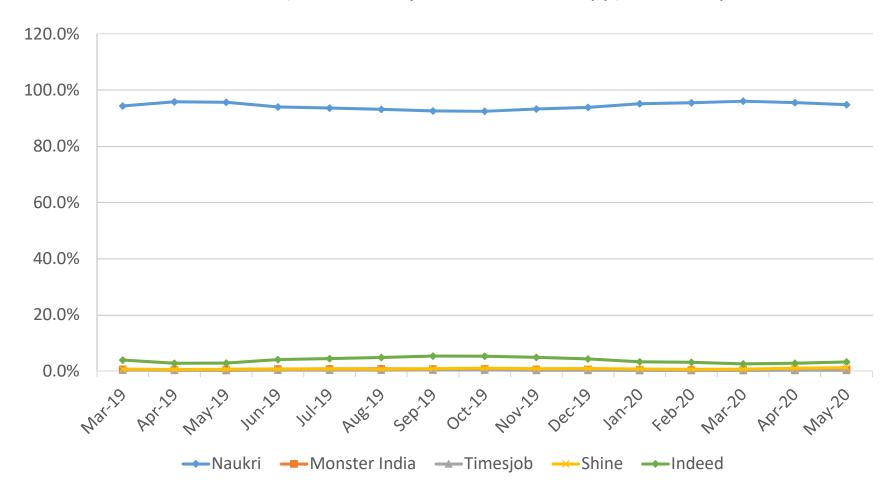
## Key operating metrics for Naukri



<sup>\*</sup> Comparison among traditional job-boards (excludes Linkedin and Indeed) # Based on IND-AS revenue

## Naukri traffic share among traditional job sites

Overall traffic (from desktops, web mobile& app) on time spent

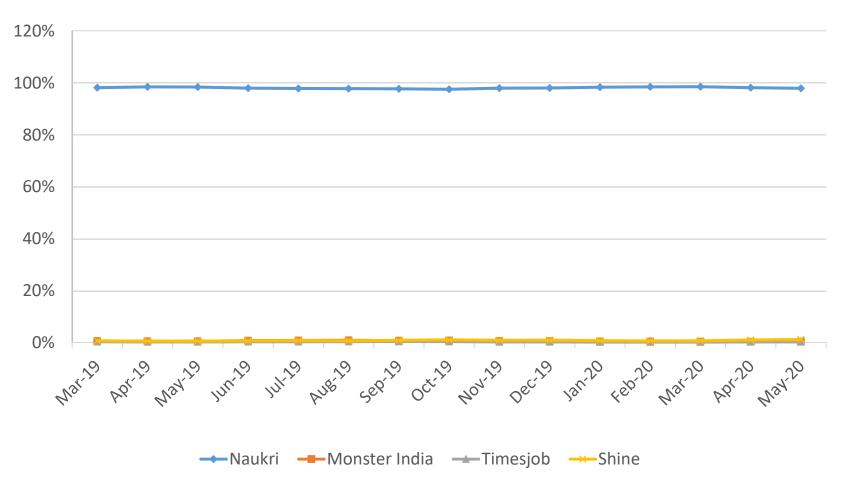


### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri traffic share among traditional job sites

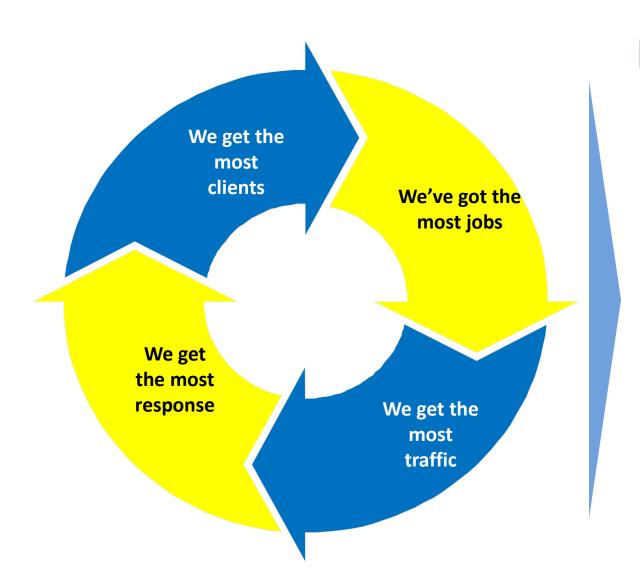
Overall traffic (from desktops, web mobile& app) on time spent



### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri is a business of the virtuous circle



### Benefits

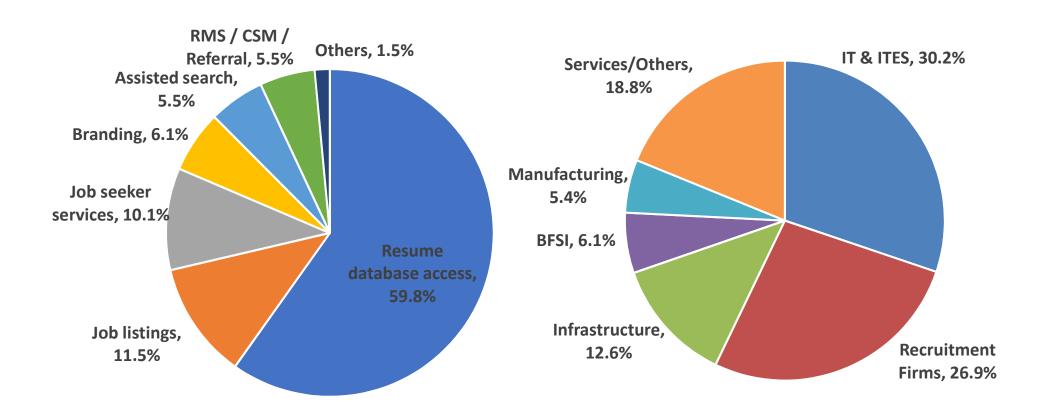
- Naukri has over 100% of industry profits enabling greater investment in
  - Product innovation
  - Engineering
  - Brand support
  - Sales network
  - Servicing back office
  - Superior talent

## Revenue sources for Naukri

- B2B revenues (as on date) comprise ~90% of overall Naukri revenue and includes:
  - Resume database access
  - Job listing (response management)
  - Employer branding (visibility)
  - Career site manager
  - Others Resume short listing and screening, campus recruitment
  - Non recruitment advertising (other than for jobs)
- B2C includes revenue from
  - Job seeker services

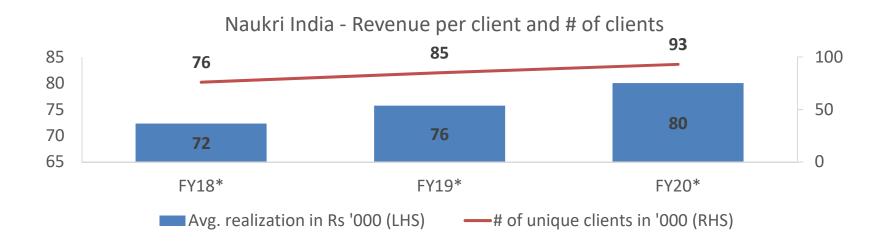
## Breakdown of revenue by Product and Industry

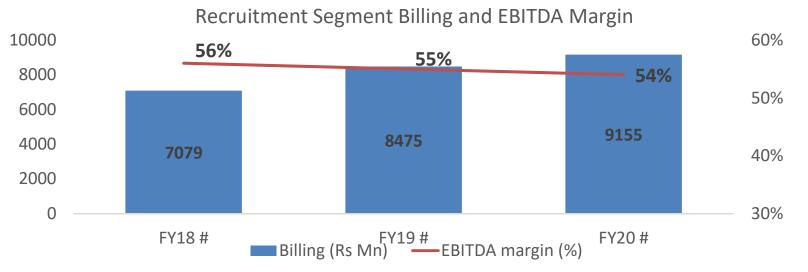
### Data for trailing 12 months to March 2020



<sup>~50%</sup> of consultants caters to IT/ ITES industry. Accordingly, IT and ITeS contributes ~42-44% of overall revenues.

# Increasing realization per unique client with increasing number of customers





• # FY18 – FY20 numbers as per IND-AS. Above numbers are segmental business numbers for Naukri...

Naukri Investment strategy

Experimenting
Outcome based
Business modelsBigShyft.

Strategic
Investments in
adjacent business .
Such as Greyt HR

and Coding Ninjas.

Enhance Core
Platform Efficiency
and Experience
using AI / ML

Key Investment
Avenues

Develop Multilple
Platform and brands
for niche space iimjobs, hirist, Blue
collar.

Strengthen Product Offering – RMS.

Enhancing Job Seeker Experience/ Career information - Ambition Box .

## iimjobs.com

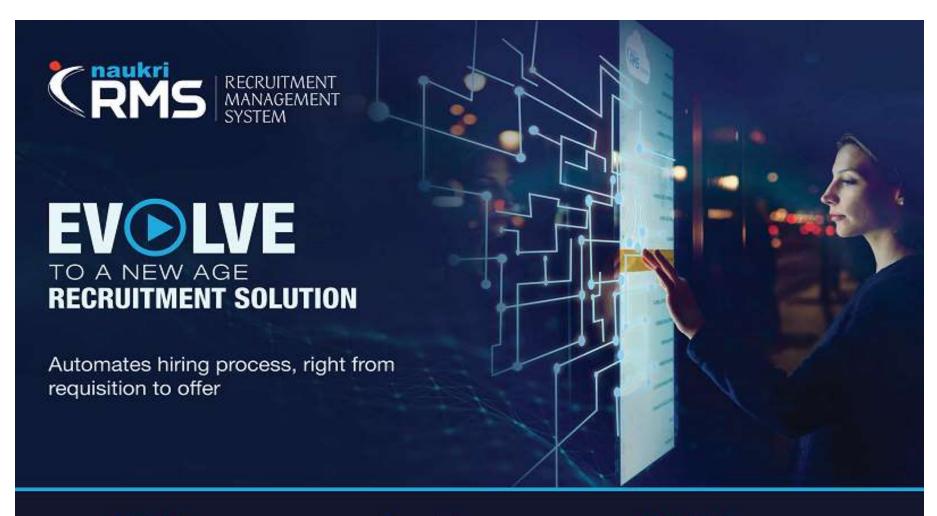
- IEIL acquired 100% stake of High Orbit Careers Pvt Ltd (Domain: iimjobs.com) in all cash deal in June'19.
- iimjobs.com is India's leading recruitment platform for management professionals
- Catering to 400+ Corporate Customers across various industries.
- Consistent billing growth of 20% for last 3 FY.
  - FY'18 Rs 149 Mn
  - FY'19 Rs 182 Mn
  - FY'20 Rs 218 Mn.

## RMS – empowering recruitment ecosystem



• The career site helps Naukri become part of a much larger ecosystem with thousands of connected corporate sites and RMS would help power the whole recruitment ecosystem

## Naukri RMS

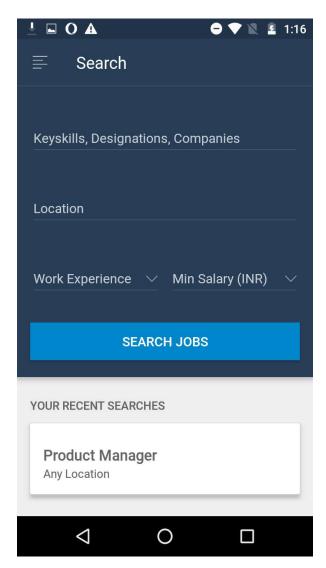


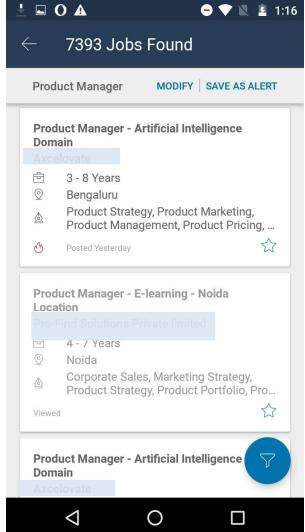


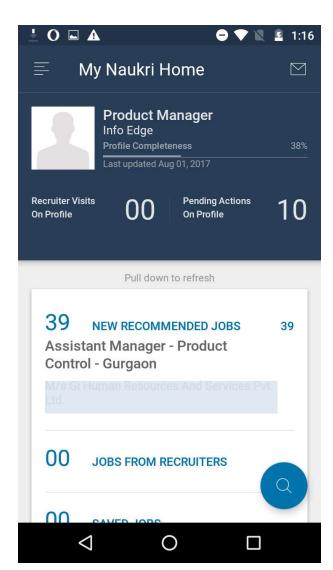




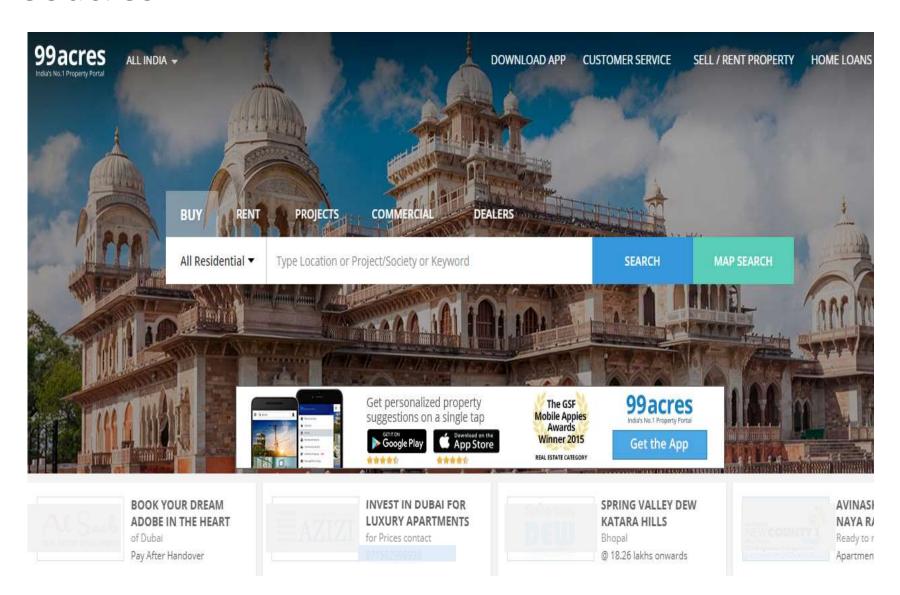
## The App and HTML5 site







### 99acres

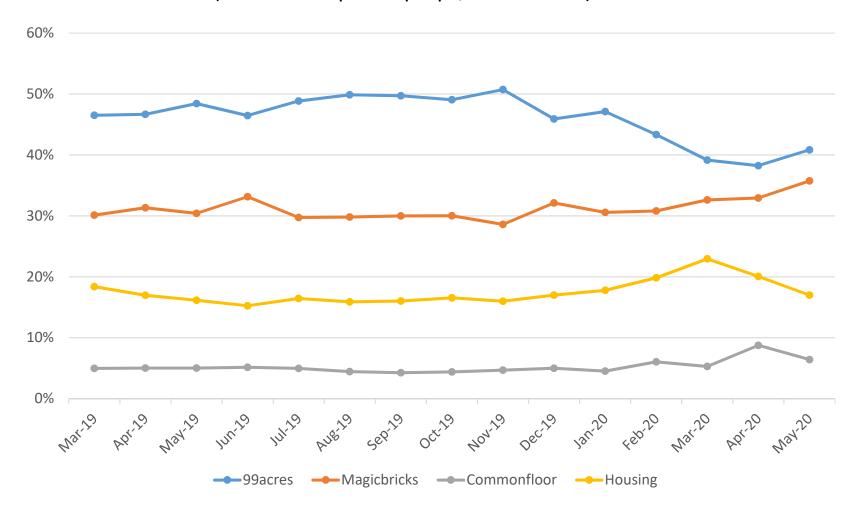


## Online Real Estate marketing business in India

- Real estate is one of the largest spender on advertising in print media
- Our estimate of spend on online real estate portals is about Rs 6.0-7.0 bn in FY 19-20 (excluding Google and Facebook)
- 99acres, a leader in this category
  - Google, Facebook and local classifieds sites (like Olx and Quikr) also compete for this market
- Access through mobile app increasing consistently

### 99acres traffic share

Overall traffic (from desktops & laptops, web mobile) based on time share

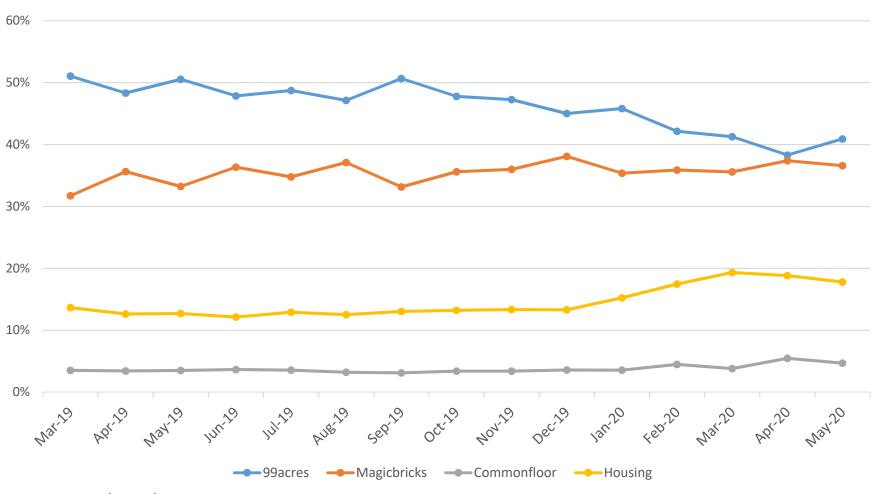


Source: SimilarWeb

Similarweb revised the algorithm for calculating time share through app in Q3'20

### 99acres traffic share

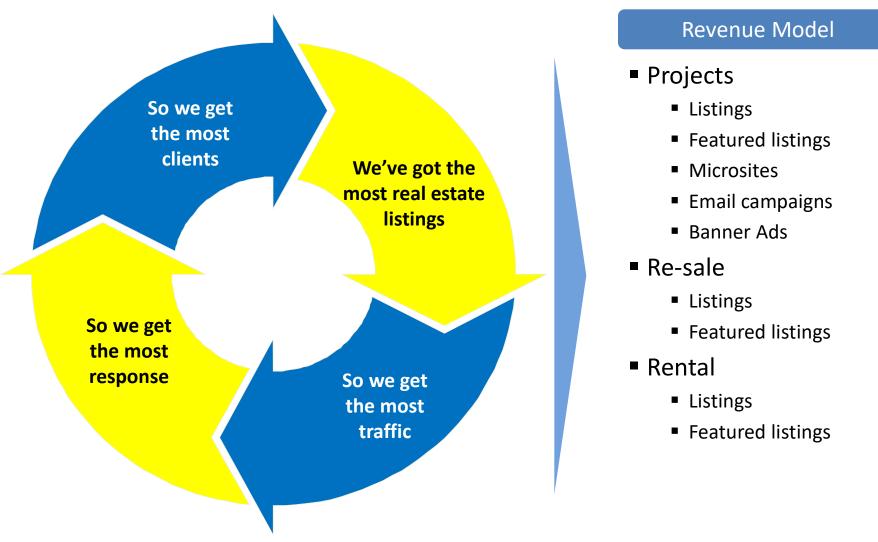
Overall traffic (from desktops & laptops, web mobile and App) based on time share



Source: SimilarWeb

Similarweb revised the algorithm for calculating time share through app in Q3'20

### 99acres business model

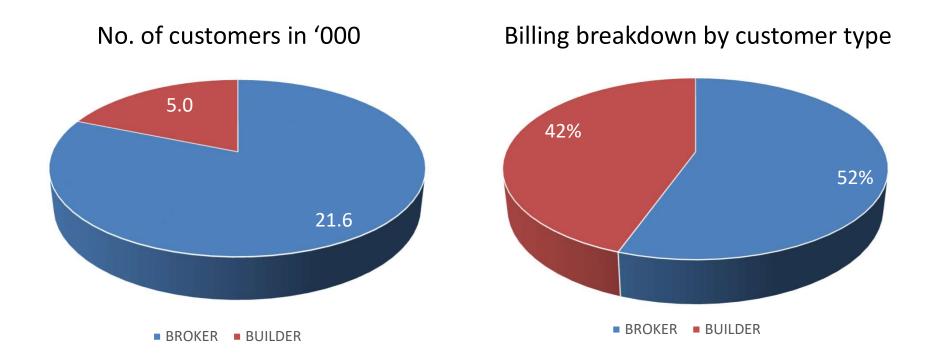


## Key business metrics for 99acres (Q4)

### As of March 31, 2020

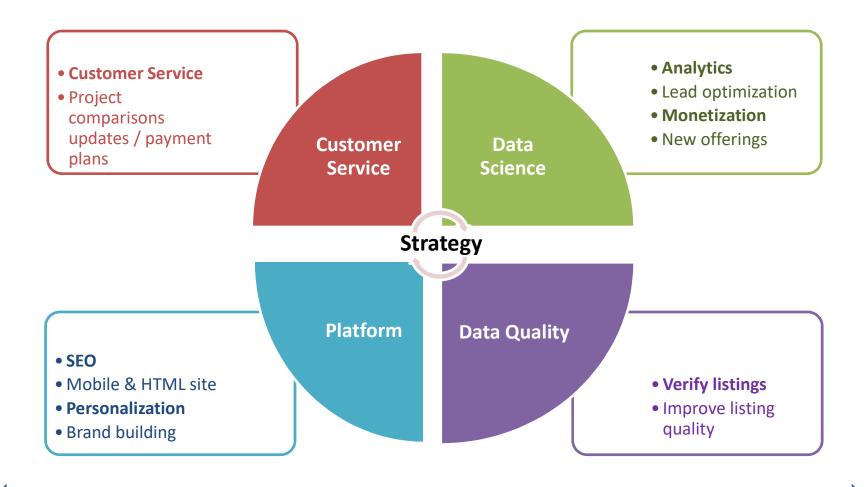
- Total projects 1,70,633 + (under construction or ready-to-move-in)
- Total listings 9,41,850 (including 4,21,384 owner listings)
  - Residential 7,86,067
  - Commercial 1,55,783

# Break-down of Customers and Billing



Data for trailing 12 months to March 2020

### 99acres –strategy



Focus on improving traffic share by improving customer experience on the site

## 99 acres Peer Comparison

### Leadership position maintained

- We have maintained highest traffic share for 99acres for past several quarters
- To ensure data quality, innovation and customer retention, we have increased our investments in product / data quality / marketing

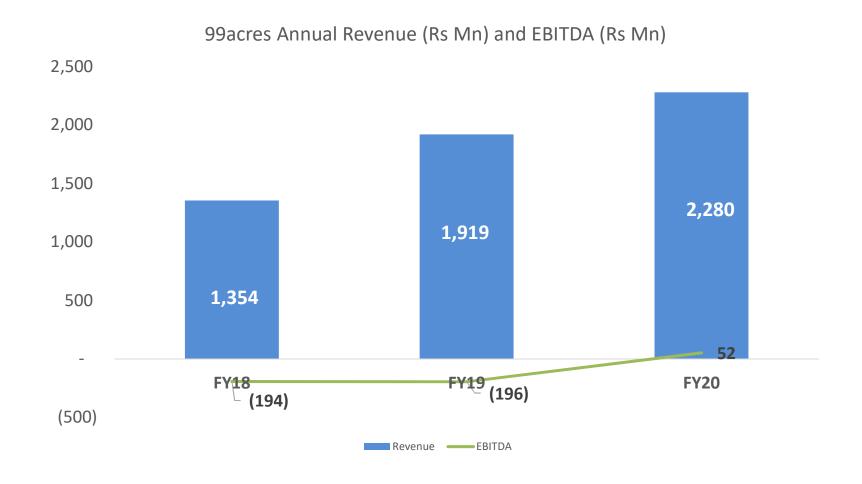
### Listings growth intact

 Listings growth on 99acres has remained intact, primarily driven by broker segment.

### Aggressive marketing spends by competitors

 Significant increase in marketing spends by competitors Magicbrick and Housing.

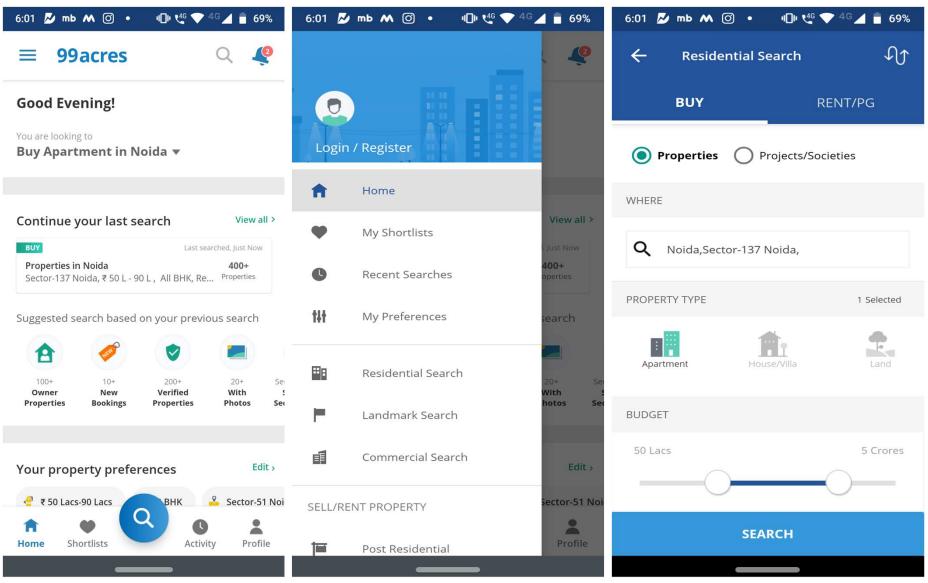
## 99 acres – Last 3 year Financials



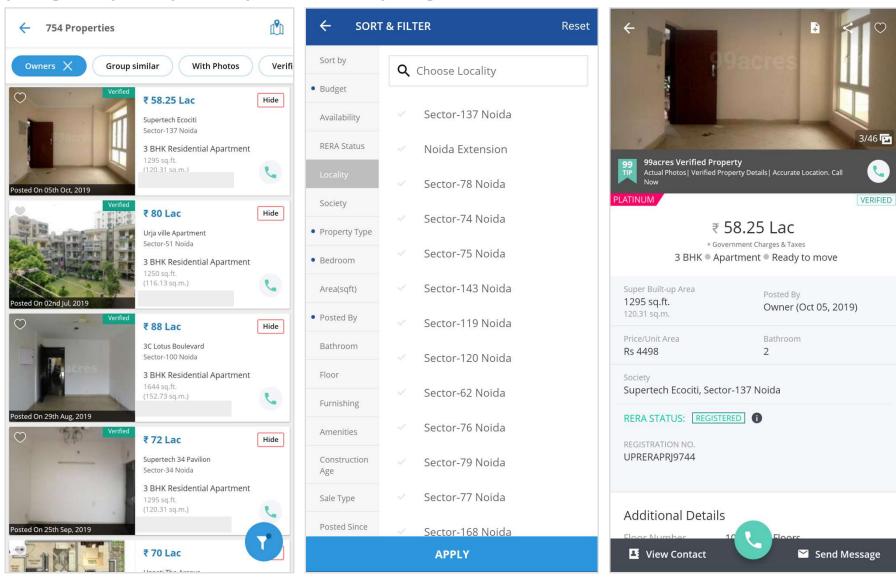
99acres cumulative cash loss (management estimate) at Rs 2596 MN. Above numbers are segmental financials for 99 Acres business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 EBITDA numbers are adjusted for IND AS 116 impact. And hence will be different from reported numbers.

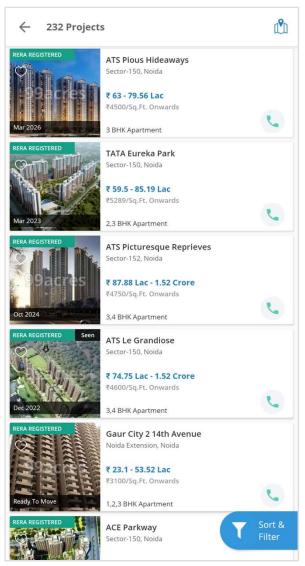
# Mobile app – home screen, navigation and infoedge search

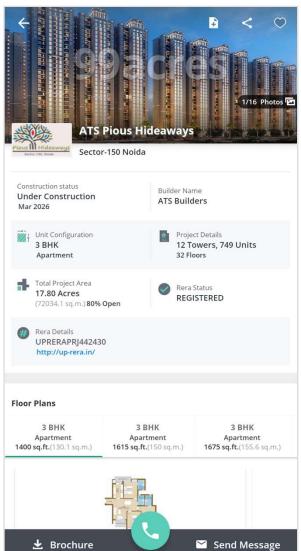


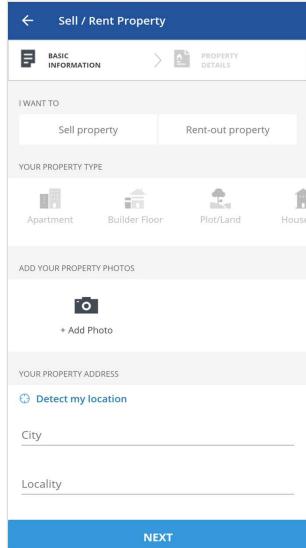
# Mobile app - Property search results page, filter infoedge page, property detail page



# Mobile app – project search results page, project detail page and property posting form

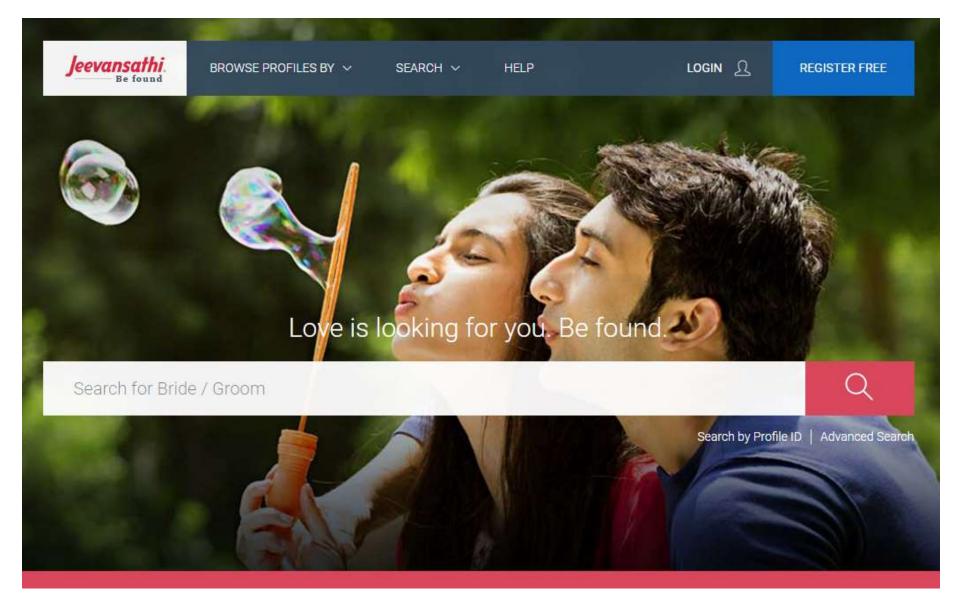






info**edge** 

### Jeevansathi



### Online matrimonial business - India

- Online spend by users estimated to be ~Rs 7-8 bn in FY '19-20.
- Three main players Bharat matrimony, Shaadi and Jeevansathi
- Used primarily by
  - Those disconnected from mother community
  - Youngsters looking for choices
  - Families for match-making
- Fragmented market basis
  - Geography
  - Communities (religion, caste, sub castes)

### Jeevansathi business model

### Jeevansathi is a freemium model, wherein

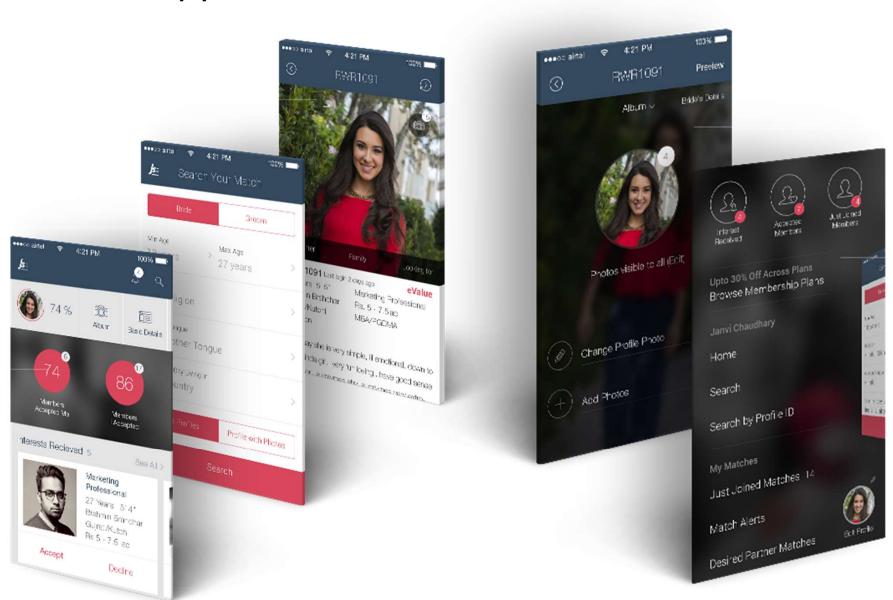
- Users do not pay for listing, searching, expressing interest and accepting others' expression of interest
- Payment is required to contact the other person

### Offline centres

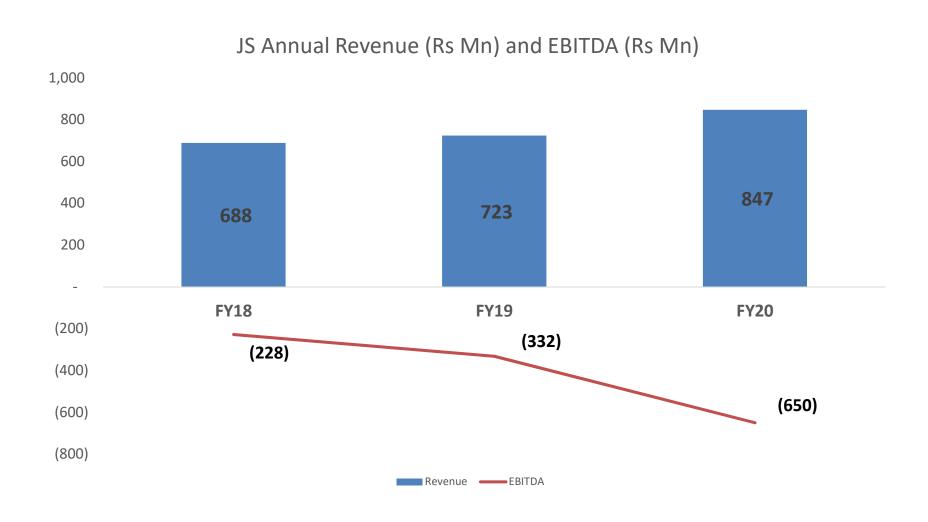
Walk in sales for matching services

### Franchise - walk in centers

# Mobile app



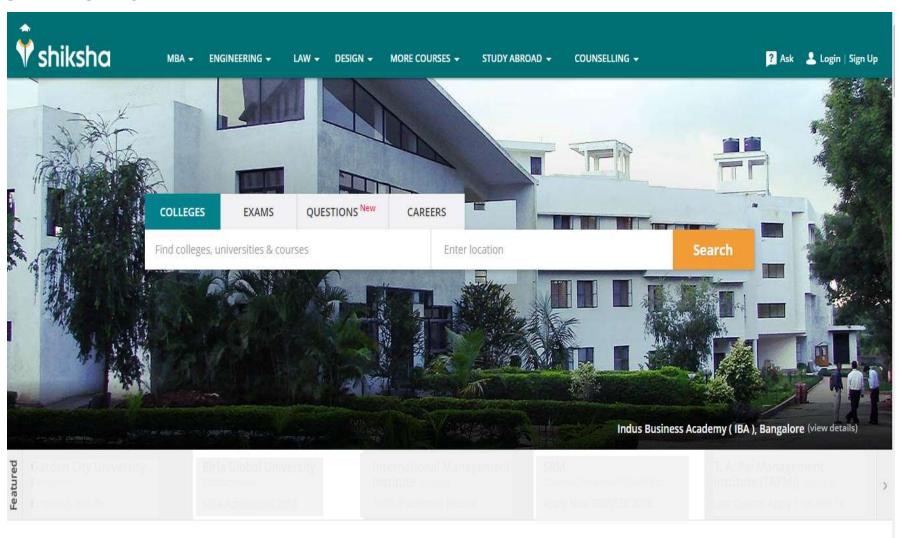
# Jeevansathi – Last 3 year financials



Jeevansathi cumulative cash loss (management estimate) at Rs 1395 MN. Above numbers are segmental financials for JS business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 EBITDA numbers are adjusted for IND AS 116 impact. And hence will be different from reported numbers.

# Shiksha



A website which helps students decide undergraduate and post graduate options, by providing useful information on careers, exams, colleges & courses

### Educational classifieds business - India

### **Industry Highlights**

- Education as a category spends amongst the highest in print
- Spend in print estimated to be similar to real estate
- Online, School/College contact programs, Consultant commissions & fairs form bulk of remaining marketing spends by colleges and Universities
- Growing number of online players

### **Business Model**

- Branding & advertising solution for colleges & universities (UG, PG, post PG)
  - Both Indian and foreign entities
  - Large number of Indian students go overseas for higher education
- Lead generation
  - Potential student details bought by colleges and their agents
  - Full counselling service for international university partners
- Prospective students have free access to all information on the site (some post registration)

### Shiksha – Business Statistics

- Domestic Colleges 30000, Courses 215000+, #Reviews 180,000+, Exams –
   600+
- Study Abroad Universities 1864 from 52 countries, Courses 21452, Scholarships
   2240



#### MBA EXAMS

50 + MBA exams. Do you know enough about them?

Know important dates, preparation tips, syllabus and more



#### COLLEGE REVIEWS

Nobody knows a college better than its alumni and students.



#### MBA RANKINGS

Curious to know the top MBA colleges?



#### ASK CURRENT MBA STUDENT

Have college specific questions?



#### IIM CALL PREDICTOR

IIMs consider a lot more than just the CAT score



#### ALUMNI SALARY DATA

Wondering about your career journey post-MBA?



#### FIND MBA COLLEGES

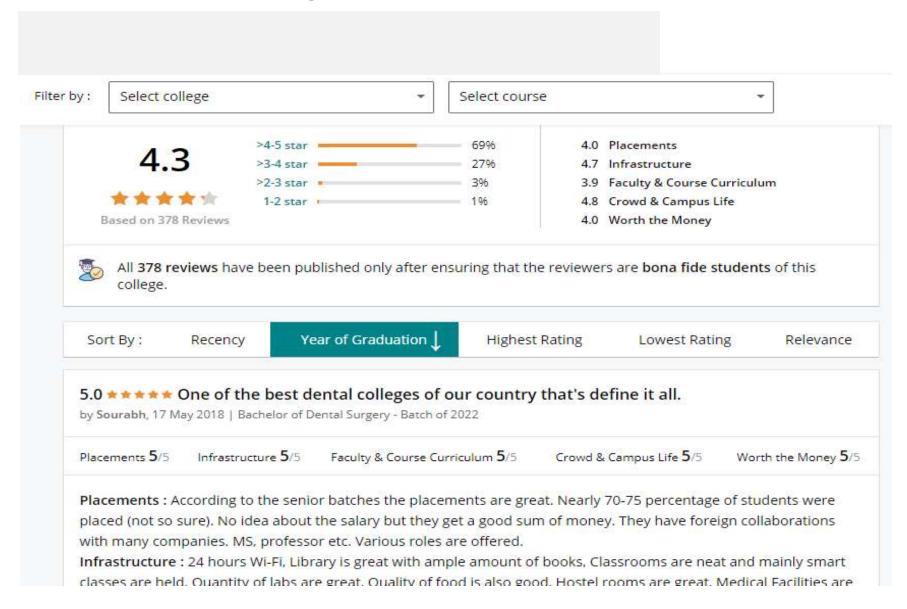
Want to find the right MBA college for you?



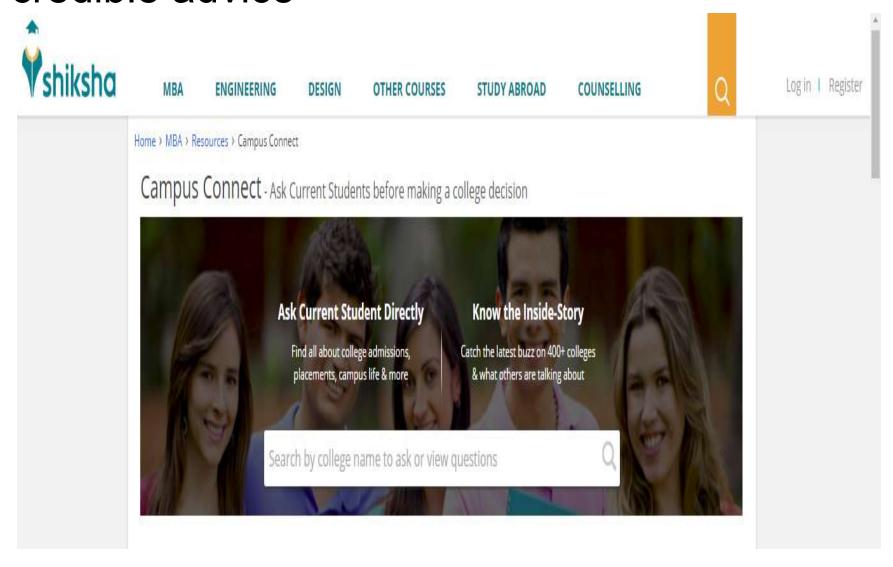
#### COMPARE COLLEGES

You always have options, Did you choose the right one?

# **Authentic College Reviews**

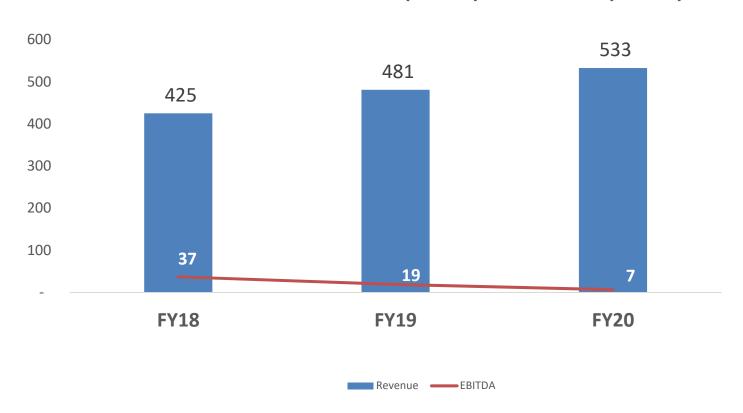


# Campus representatives from colleges for credible advice



# Shiksha – Last 3 years financials

### Shiksha Annual Revenue (Rs Mn) and EBITDA (Rs Mn)



Shiksha cumulative cash loss (management estimate) at Rs 394 MN. Above numbers are segmental financials for Shikha Business.

- FY18 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- FY20 EBITDA numbers are adjusted for IND AS 116 impact. And hence will be different from reported numbers.

# Investments

# Investment Portfolio (Q4)

|   |                               | Book value of investment as on 30th | Approx. diluted and convertd shareholding % (Actual) |
|---|-------------------------------|-------------------------------------|--|
| Investee Company                                  | Website                       | June'20                             |  |
| Active  |                               | (Rs Mn)                             |  |
| Zomato Media Pvt Ltd.                             | www.zomato.com                | 1,522                               | 22.71%   |
| Etechaces Marketing and Consulting Pvt Ltd.       | www.policybazaar.com          | 5,758                               | 15.10%   |
| Happily Unmarried Marketing Pvt Ltd.              | www.happilyunmarried.com      | 333                                 | 42.33%   |
| NoPaperForms Solutions Private Limited            | www.nopaperforms.com          | 337                                 | 48.10%   |
| International Educational Gateway Private Limited | https://www.univariety.com/   | 205                                 | 37.90%   |
| Agstack Technologies Private Limited              | http://www.gramophone.in/     | 204                                 | 33.21%   |
| Bizcrum Infotech Private Limited                  | https://www.shoekonnect.com   | 160                                 | 32.85%   |
| Medcords Healthcare Solutions Private Limited     | http://www.medcords.com/      | 96                                  | 22.40%   |
| Printo Document Services Private Limited          | http://www.printo.in/         | 129                                 | 25.12%   |
| Shop Kirana E Trading Private Limited             | http://shopkirana.com/        | 604                                 | 25.36%   |
| Greytip Software Private Limited                  | https://www.greythr.com/      | 350                                 | 20.25%   |
| Metis Eduventures Private Limited (Adda_24*7)     | https://www.adda247.com/      | 280                                 | 16.97%   |
| Terralytics Analysis Private Limited (Teal)       |                               | 50                                  | 20.00%   |
| LQ Global Services Private Limited                | https://www.legitquest.com/   | 15                                  | 16.67%   |
| Llama Logisol Private Limited (Shipsy)            | https://shipsy.in/            | 50                                  | 10.00%   |
| Sunrise Mentors Private Limited (Coding Ninja)    | https://www.codingninjas.com/ | 371                                 | 25.00%   |
| Qyuki Digital Media Private Limited               | http://qyuki.com/             | 252                                 | 5.36%  |
| Dotpe Private Limited                             | www.dotpe.in                  | 104                                 | 7.48%  |
| Intellihealth Solution Pvt Ltd                    | www.truemeds.in               | 37                                  | 17.8%  |
| Fanbuff Esports India Pvt Limited                 |                               | 35                                  | 20%  |
| Rusk Media Pvt Limited                            | www.ruskmedia.com             | 35                                  | 10%  |
|   |                               | 10,927                              |  |

We may from time to time consider various investment / asset monetization opportunities, as we had done in past, However there can be no assurance regarding whether we will able to complete such investments / asset monetization opportunities on commercial terms acceptable to us, or at all.

No definitive documentation in connection with such investment has been executed as of date.

Written off / provisioned investments – Studyplaces, 99Labels, Nogle Technologies, Canvera Digital, Kinobeo Software Pvt. Ltd. (Mydala), Green Leaves Consumer Services (Bigstylist), Rare Media Co., Vcare Technologies (Diro Labs) and Mint Bird Tech. (Vacationlabs), Applect Learning (Meritnation), - Total <u>amount</u> written off is Rs 2,994 Mn.

<sup>\*</sup> Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

<sup>\*\*</sup> Represents effective economic interest held by Info Edge directly or through its wholly owned subsidiaries (7.59%) and indirectly through a JV subsidiary with Temasek (8.26%). The amount represents Info Edge's net investment.

# Investee companies financials

#### Figures in Rs Mn.

| Investee Company                                  | Website                       | Op       | erating reve | nue       | Operating EBITDA |             |             |
|---|-------------------------------|----------|--------------|-----------|------------------|-------------|-------------|
|   |                               | FY18     | FY19         | FY20      | FY18             | FY19        | FY20        |
| Partly owned subsidiary                           |                               |          |              |           |                  |             |             |
| Applect Learning Systems Pvt Ltd.                 | www.meritnation.com           | 308.36   | 347.66       | 245.75    | (130.92)         | (224.87)    | (211.89)    |
| Associate Companies                               | Associate Companies           |          |              |           |                  |             |             |
| Zomato Media Pvt Ltd.                             | www.zomato.com                |          |              |           |                  |             |             |
| Etechaces Marketing and Consulting Pvt Ltd.       | www.policybazaar.com          |          |              |           |                  |             |             |
| Happily Unmarried Marketing Pvt Ltd.              | www.happilyunmarried.com      |          |              |           |                  |             |             |
| Unnati Online Pvt Ltd                             | www.unnatihelpers.com         |          |              |           |                  |             |             |
| VCARE Technologies Pvt. Ltd.                      | www.dirolabs.com              |          |              |           |                  |             |             |
| Ideaclicks Infolabs Private Ltd.                  | www.zippserv.com              |          |              |           |                  |             |             |
| Kinobeo Software Pvt Ltd.                         | www.mydala.com                | 0.650.63 |              |           | (1,492.06)       |             |             |
| Green Leaves Consumer Services Pvt. Ltd.          | www.bigstylist.com            | 8,650.63 | 40 775 22    |           |                  |             |             |
| Mint Bird Technologies Pvt. Ltd.                  | www.vacationlabs.com          |          |              |           |                  | (26 174 74) |             |
| Rare Media Company Pvt. Ltd.                      | www.bluedolph.in              |          | 19,775.33    |           |                  | (26,174.74) |             |
| Wishbook Infoservices Pvt Ltd                     | www.wishbooks.io              |          |              |           |                  |             |             |
| NoPaperForms Solutions Private Limited            | www.nopaperforms.com          |          |              | 38,530.19 |                  |             | (27,118.30) |
| International Educational Gateway Private Limited | www.univariety.com            |          |              |           |                  |             |             |
| Agstack Technologies Private Limited              | www.gramophone.in             |          |              |           |                  |             |             |
| Bizcrum Infotech Private Limited                  | www.shoekonnect.com           |          |              |           |                  |             |             |
| Medcords Healthcare Solutions Private Limited     | www.medcords.com              | NI A     |              |           |                  |             |             |
| Printo Document Services Private Limited          | www.printo.in                 | N.A.     |              |           |                  |             |             |
| Shop Kirana E Trading Private Limited             | www.shopkirana.com            |          |              |           |                  |             |             |
| Greytip Software Private Limited                  | https://www.greythr.com/      |          |              |           | NI A             |             |             |
| Metis Eduventures Private Limited                 | https://www.adda247.com/      |          |              |           | N.A.             |             |             |
| Terralytics Analysis Private Limited              | https://www.tealindia.in/     |          | NI A         |           |                  | NI A        |             |
| Llama Logisol Private Limited                     | https://shipsy.in/            |          | N.A.         |           |                  | N.A.        |             |
| LQ Global Services Private Limited                | https://www.legitquest.com/   |          |              |           |                  |             |             |
| Sunrise Mentors Private Limited                   | https://www.codingninjas.com/ |          |              |           |                  |             |             |
| Total   | Total                         | 9,374.67 | 20,298.61    | 38,775.94 | (1,875.13)       | (26,465.59) | (27,330.19) |

<sup>\*</sup> FY16 - FY19 numbers are based on IND AS vs. I GAAP earlier

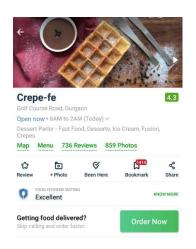
# Zomato



# Zomato is world's leading restaurant search, discovery and transaction platform

#### Zomato has three key businesses

#### 1. Listings & Reviews



- Launched in 2008
- Present in 24 countries
- 1.5m+ high quality restaurant listings with up to date scanned menus, photos and user reviews

Largest restaurant reviews & ratings platform

#### 2. Food Delivery



- Launched in 2015
- Present in India
- Hybrid delivery model combination of self fulfilled and restaurant fulfilled orders

One of the leading food delivery players

#### 3. Subscription Programs

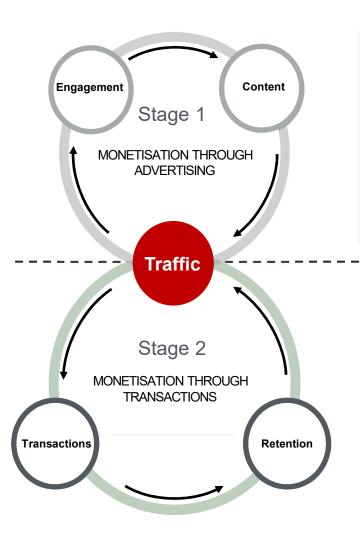


- Launched in 2017
- India and international presence
- Privileged membership programs; privileges are funded by restaurants

One of its kind, unique membership program

# Growth is fuelled by two self feeding "flywheels", that define Zomato's unique business model

Multiple use cases across dining-out and food delivery result in strong network effects



#### STAGE 1 – LISTINGS AND REVIEWS

- High quality, exhaustive restaurant listings (using a combination of tech and human output) yield large organic traffic
- Users engage with the platform to write reviews and upload photos further enriching our content

#### **STAGE 2 - TRANSACTIONS**

- Traffic from search/recommendations product naturally drives transactions off-take, without having to spend on marketing and discounts
- Users who transact on Zomato visit us more often than users who don't further increasing traffic and hence adding back to the first flywheel

# Highly interactive platform ensures high user and restaurant engagement



| Bookmark   | Social<br>Feed                                | Reviews<br>& Ratings                       | Photos                                    | Menus                                 | Customized Collections                          | Advanced<br>Search                                  |
|--|---|--|---|---------------------------------------|---|---|
| Retrieval of favorite places with a single click | Latest updates<br>from friends and<br>foodies | Description and rating of user experiences | High quality<br>user generated<br>content | Comprehensive<br>and updated<br>menus | Trend-based,<br>curated group of<br>restaurants | Multi-dimensional<br>filters for targeted<br>search |

Users can also order food and reserve tables at restaurants with a click of a button

# PolicyBazaar



### PolicyBazaar

- PolicyBazaar is India's online price comparison site for insurance
  - Significant value add to individuals and Financial Institutions for policy related decision-making
- A leader in its category
  - Captures an estimated 90% share of insurance comparison & 50% of online Insurance transactions
- Huge potential in the market
  - Currently less than 4% of the Indian population is insured
- Other key investors in Policybazaar include Softbank, Temasek, Tencent, Tiger Global

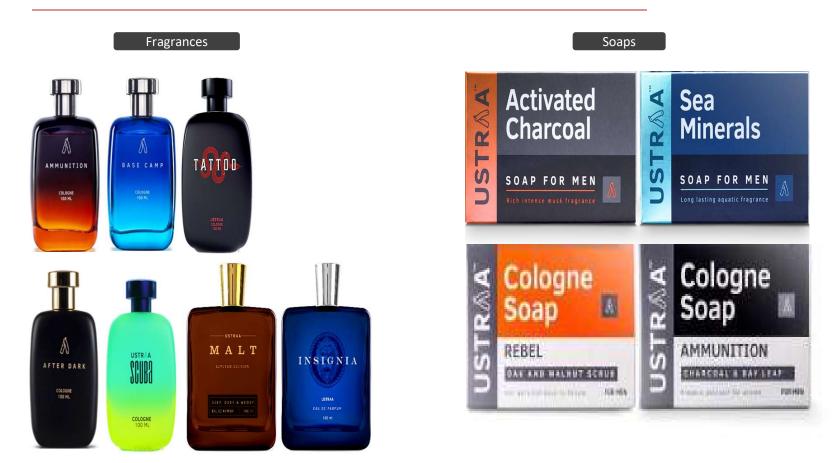
# **Happily Unmarried**



### Ustraa

- Ustraa is the largest online men's grooming brand.
- On a run rate of ~ 98 MN per month on gross level. Net sale of ~70MN per month.
- Have signed in Siddhant Chaturvedi as a brand ambassador to endorse
   Fragrances and Trimmers. Campaign to launch in Feb.
- Offline presence in over 2000 stores.

## **PRODUCT PORTFOLIO**



## Data Security at IEIL

- Data Security and Privacy Policy
  - Protects users data using end point security through Data Leakage prevention software (Websense DLP), Write restrictions by locking USB's, disk encryption complex password policies, vulnerability patching and anti-viruses.
  - Denial of Service attack protection using Kona site defender from Akamai and Qradar.
  - 24X7 monitoring using Security Operations Center
  - Quarterly Information technology audits by external agencies
  - Annual Penetration testing
- Data security Certifications.
  - Certified ISO27001 (For Naukri and Jeevansaathi), compliant to annual audits.
  - PCIDSS ( Payment Card Industry Data Security Standard) ( For Naukri and Jeevansathi)
     compliant

## People Development

### Assessment

- Defined Performance Management process which includes KRA Settings, Quarterly goal setting, mid year and full year assessments
- Established practices to capture employee concerns through annual surveys.

## Learning and Development

- Advanced education policy that allows Nano Degree, distance learning, E learning courses from recognized schools to eligible employees.
- 6 Months+ Online certificates and diplomas available from universities like Columbia, MIT etc.
- Short term courses designed for specific leadership needs by IIMs/ ISBs

## > Talent Pipeline

- Campus Hire Program and Internship Programs for new hires from all premium institutes.
- Partnered with External L&D partner for need based management skill and capability development programs.

### **ESOPs**

- Grants are awarded basis role, work and performance through RSU (Restricted Stock Units) or Stock Appreciated Units.
- All Senior Management Executives and key roles in Engineering and Product teams are granted SOPs.

## Contribution to Environment.

## **IEIL's Corporate Office**

- Green Building
- Silver Certification
- By Indian Green Building Council (IGBC)



### Improved Indoor Air Quality at Noida / NCR Offices –

- Outside PM 2.5 881, Inside PM 2.5 20.
- 73% Employees have advantage of cleanest air being at IEIL (3394 out of 4653 Employees)



### **Conserving Precious Natural Resource - Water**

- 105 Nos. of Aerators in use
- 7,00,000 liters conserved / year



### **Energy Conservation / Optimization**

- 3200 Nos. LEDs and 22 Nos. VFDs in use
- Optimized 2,00,000 Units / Year



### **Commitment for a Green Future**

- Electric Vehicle starting to use one electric vehicle for various within city travel needs
- Electric Vehicle Charging Station One in place at IEIL's Noida office & another one to go live soon... to spread awareness and to encourage employees for use of EV's



#### **Commitment for a Green Future**

- Solar Power (50 KW Onsite) under implementation stage in 45 days
- Plantation Drive to give back to nature, spread awareness & encourage employees for greener environment & future





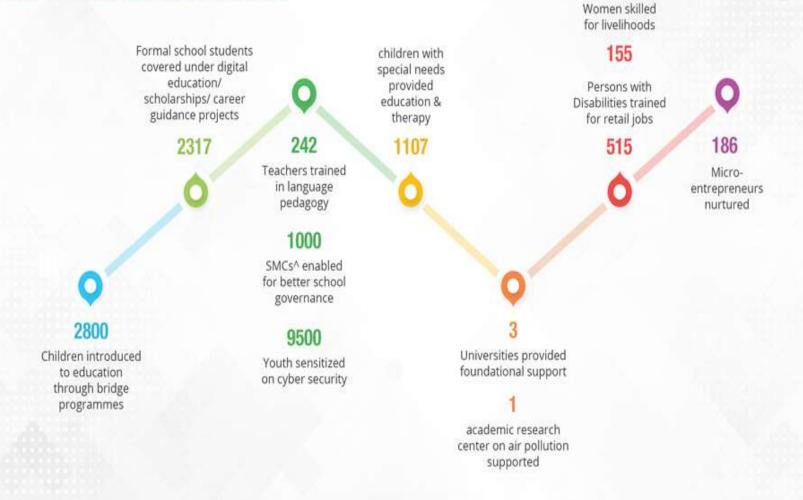
# CORPORATE SOCIAL RESPONSIBILITY

Our CSR programme focuses on supporting organizations making impactful interventions at various stages across the education and employability spectrum



## CSR PROGRAMME\*

## infoedge



Beneficiaries of grants made from FY 2014-15 to FY 2019-20 as on March 31, 2020 | ^SMCs- School Management Committees of Delhi government schools

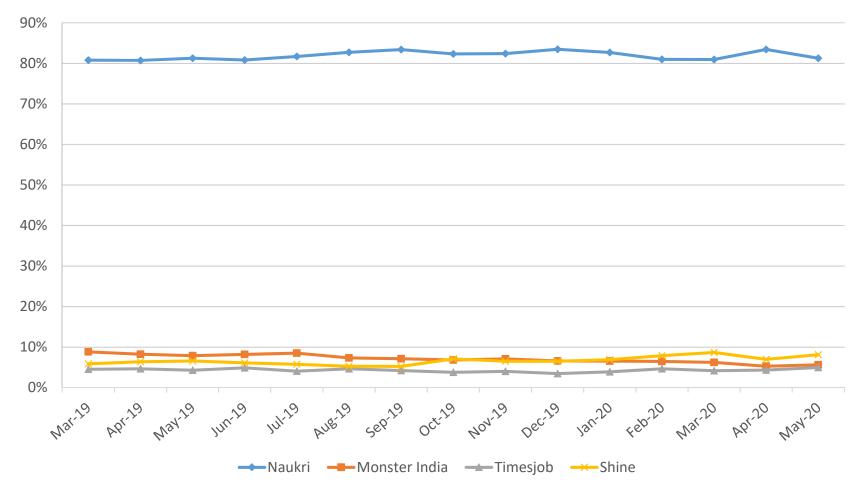
## Investor relations contacts

| Name        | Chintan Thakkar   | Vivek Aggarwal            |
|-------------|---|---------------------------|
| Designation | CFO   | EVP – Finance             |
| e mail      | chintan.thakkar@naukri.com  | vivek.aggarwal@naukri.com |
| Telephone   | +91 120 3082137   | +91 120 3082007           |
| Fax         | +91 120 3082095   |                           |
| Address     | Info Edge (India) Limited, B 8, Sector 132, Noida – 201 301, Uttar Pradesh, India |                           |
| Website     | www.infoedge.in   |                           |

## **Annexures**

## Naukri has dominant traffic share

## Traffic from desktops based on time spent – excluding indeed

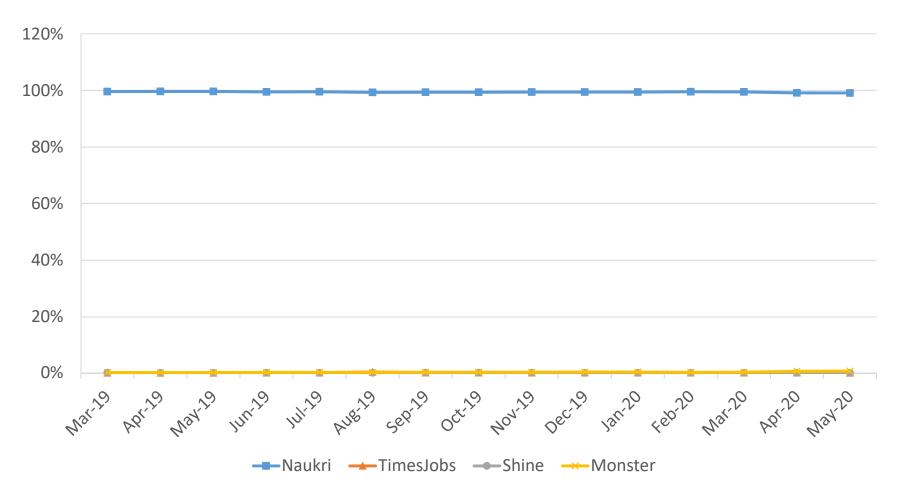


### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to job Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri has dominant traffic share

## Android App traffic share based on time spent – excluding indeed



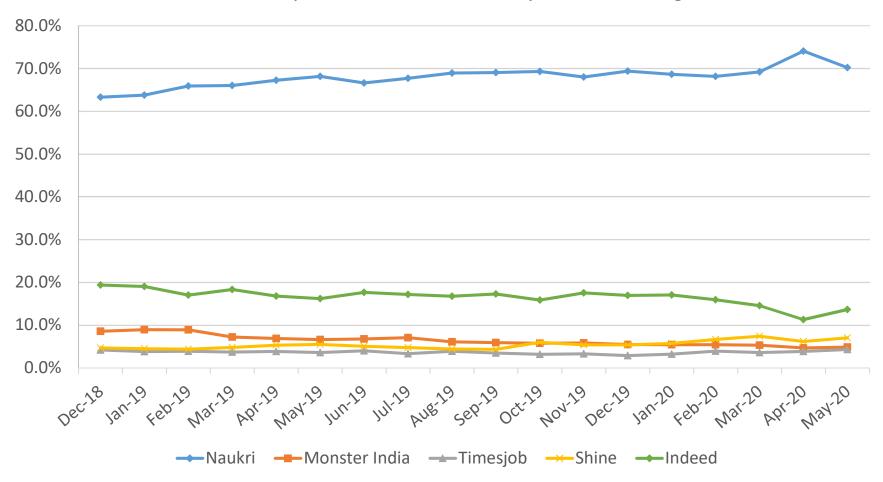
### Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs

- ~70% of Naukri's traffic comes through Android / iOS apps and mobile site
- Similarweb revised the algorithm for calculating time share through app in Q3'20

## Naukri's traffic share

Naukri's Desktop traffic based on time spent – including Indeed



Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs Similarweb revised the algorithm for calculating time share through app in Q3'20