Info Edge (India) Limited

India's internet classifieds company

November, 2019

Disclaimer

This presentation has been prepared by Info Edge (India) Limited (the "Company") solely for information purposes without any regard to any specific objectives, financial situations or information needs of any particular person. This presentation and its contents are confidential and should not be copied, distributed, disseminated, published or reproduced, in whole or part, or disclosed by recipients directly or indirectly to any other person. By reviewing this presentation, you agree to be bound by the trailing restrictions regarding the information disclosed in these materials.

This presentation contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth and competition, among others. The Company does not undertake any obligation to revise or update any forward-looking statement that may be made from time to time by or on behalf of the Company. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements.

No representation, warranty, guarantee or undertaking, express or implied, is or will be made as to, and no reliance should be placed on, the accuracy, completeness, correctness or fairness of the information, estimates, projections and opinions contained in this presentation. Potential investors must make their own assessment of the relevance, accuracy and adequacy of the information contained in this presentation and must make such independent investigation as they may consider necessary or appropriate for such purpose. Such information and opinions are in all events not current after the date of this presentation. Further, past performance of the Company is not necessarily indicative of its future results. Any opinions expressed in this presentation or the contents of this presentation are subject to change without notice. This presentation should not be construed as legal, tax, investment or other advice.

Neither the Company nor any placement agent, promoters or any other persons that may participate in any offering of any securities of the Company shall have any responsibility or liability whatsoever for any loss howsoever arising from this presentation or its contents or otherwise arising in connection therewith.

This presentation does not constitute or form part of and should not be construed as, directly or indirectly, any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of the Company by any person in any jurisdiction, including in India, the United States, Australia, Canada or Japan, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any investment decision or any contract or commitment therefore.

Securities of the Company may not be offered or sold in the United States absent registration or an applicable exemption from registration under the United States Securities Act of 1933, as amended.

This presentation is not a prospectus, a statement in lieu of a prospectus, an offering circular, an advertisement or an offer document under the Companies Act, 2013, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law in India.

Data, numbers and statements made are what the company or investee company believes are a reasonable representation of the respective business(es).

All figures mentioned are for Info Edge (India) Ltd. as a standalone entity and are as of Sep 30, 2019 or for the quarter ended Sep 30, 2019, unless indicated otherwise

Q2 FY20 or Q2 FY19-20 means the period July 01, 2019 to Sep 30, 2019

FY20 or FY 19-20 or FY 2020 means the Financial Year starting April 1, 2019 and ending March 31, 2020

1 Crore = 10 Million = 100 Lakh

info**edge**

Index

About Info Edge 4				
Financials	6			
Governance at Info Edge	16			
Naukri	20			
99acres	36			
Jeevansathi	49			
Shiksha	55			
Investments	62			
Team and contacts				
Annexures	81			

Info Edge – Leading Online Classified Businesses in India



Online Recruitment Search engine

99acres.com®

Online Real Estate Search Portal



Online Match making (Matrimony) portal



Online Education Classified Portal

Investments in Technology-based startups



Online restaurant search engine and food delivery site.
Shareholding ~26.4%*@



Online insurance policies marketplace. Shareholding ~15.8%*^



Supplementary online learning platform for K12 and Entrance Exams
Shareholding ~65.6%*



Men's grooming range (Ustraa) Shareholding ~41.1%*

Other investments include Unnati Helpers (Tech enabled employment software, 28.6%); Wishbook (Catalog sharing app, 30.2.9%), NoPaperForms (Advanced enrolments management platform, 48.1%), Univariety (Guidance on careers, admissions and tests ,29.6%), Zippserv (Online real estate intelligence platform, 45.3%), Gramophone (Agri-Inputs e-commerce, 33.21%), Shoekonnect (B2B footwear marketplace, 32.8%), Printo (Retail chain providing print and document services, 25.12%), Medcords (Heath care Tech Platform, 11.4%), Shopkirana (B2B grocery delivery platform, 25.3%)

^{*} Approximate shareholding on fully disbursed and converted basis, held directly or indirectly (through subsidiaries, associates or affiliates). The % shareholding may or may not translate into an equivalent economic interest on account of conditions in the investment/ shareholders agreements.

[@] Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

[^] Represents effective economic interest held by Info Edge directly (7.59%) and indirectly though subsidiary companies – in partnership with Temasek (8.26%)

Key Financials- Past 5 years performance

All numbers in Rs Cr

Description	FY 14	FY 15	FY 16	FY 17	FY 18	FY19	CAGR
Revenues	505	611	717	802	916	1098	16.5%
Billing	524	653	753	861	977	1177	17.3%
Operating EBITDA*	164	180	159	254	315	356	17.5%
Operating Margin (%)	32%	29%	22%	32%	34%	32%	
Operating PBT (ex- other income)	147	162	137	203	276	321	17.5%
Cash And Equivalent	478	1,172	1,114	1,309	1,500	1550	
Investments in startups	336	692	766	732	778	1037	
Head Count	3,016	3,826	4,214	3,999	4,036	4330	
Dividend Payout (% of paid up capital)	25%	30%	30%	45%	55%	60%	

^{*}IND-AS numbers for FY16-FY18; EBITDA for FY16-FY18 adjusted for non-cash charges. Rest all years in I GAAP.

^{**} This amount represents net investment in investee companies.

Amount shown as "Investment in Startup" is as on 30th June'19.

Key Financials- Annual

All numbers in Rs Cr

Description	FY19	FY 18	FY 17	Growth 19 Vs 18	Growth 18 Vs 17
Billing					
Info Edge *	1177	976	860	20.6%	13.5%
- Recruitment	847	708	632	19.6%	12.0%
- 99Acres	207	157	126	31.8%	24.6%
Revenues					
Info Edge *	1098	915	802	20.0%	14.1%
- Recruitment	786	669	595	17.5%	12.4%
- 99Acres	192	135	112	42.2%	20.5%
Operating EBITDA					
Info Edge *	341	297	227	14.8%	30.8%
- Recruitment	429	376	321	14.1%	17.1%
- 99Acres	(21)	(30)	(57)		
Operating EBITDA %					
Info Edge *	31%	33%	28%		
- Recruitment	55%	56%	54%		

^{*} Info Edge standalone financials Segmental data for Naukri and 99acres

Key Financials- Qtrly Update

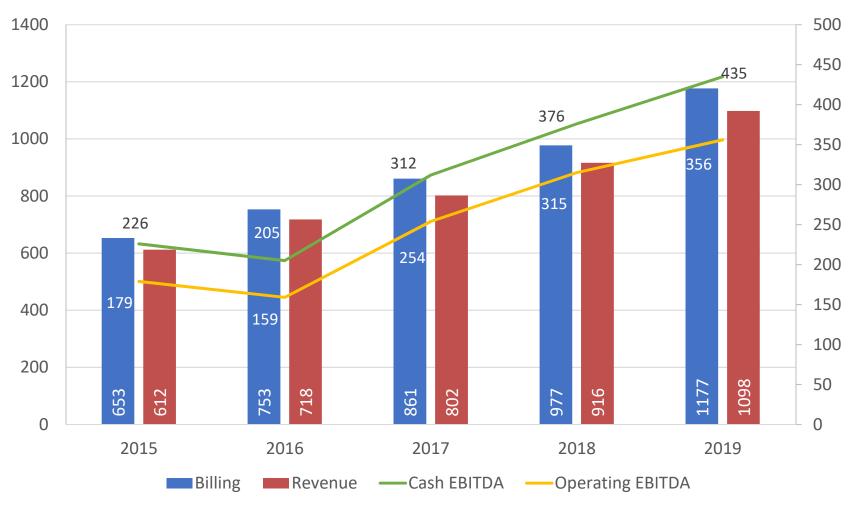
All numbers in Rs Cr

Description	Q2'20	Q2'19	YOY	Q1'20	QoQ
Billing					
Info Edge *	300.5	260.7	15.3%	336.3	(10.7)%
- Recruitment	209.8	184.1	14.0%	251.7	(16.7)%
- 99Acres	60.5	50.1	20.8%	48.4	25.1%
- JS	20.8	17.9	15.9%	20.1	3.4%
- Shiksha	9.4	8.6	9.5%	16.1	(41.7)%
Revenues					
Info Edge *	316.6	265.0	19.5%	312.8	1.2%
- Recruitment	226.4	190.7	18.7%	219.5	3.1%
- 99Acres	57.0	45.2	26.2%	56.4	1.0%
- JS	20.8	18.4	13.1%	19.9	4.3%
- Shiksha	12.5	10.7	16.1%	16.9	(26.4)%
Operating EBITDA %					
Info Edge *	29%	31%		30%	
- Recruitment	53%	54%		51%	

^{*} Above EBITDA numbers for FY 19-20 have been readjusted for IND AS 116 to ensure comparison with FY 2018-19 numbers. Accordinly it may differ from reported numbers to that extent.

Financial performance*

Info Edge Billing and Cash EBITDA** (Rs crore) trend

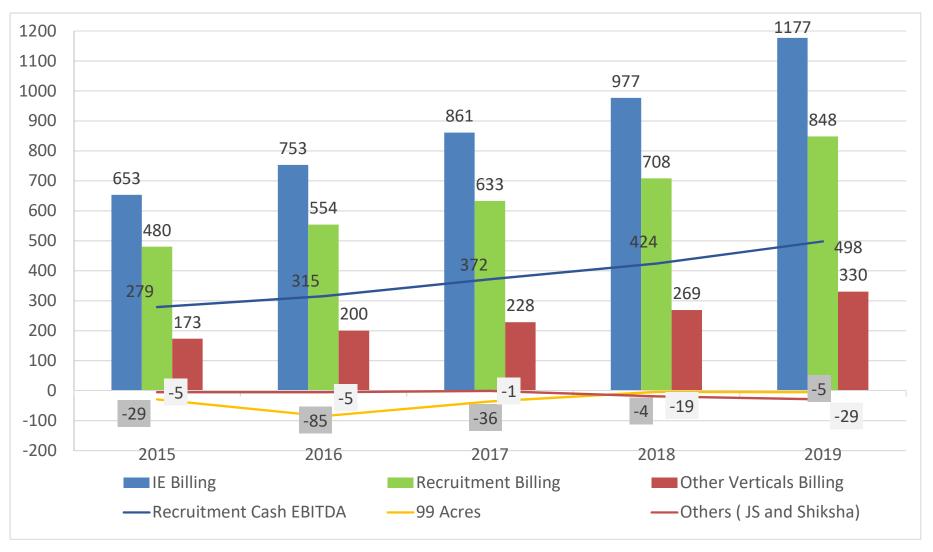


^{*} IND-AS numbers for FY17-FY19; Rest all years in I GAAP

^{**} Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges

Billing and Cash EBITDA*

Segmental Billing and Cash EBITDA** (Rs crore) trend

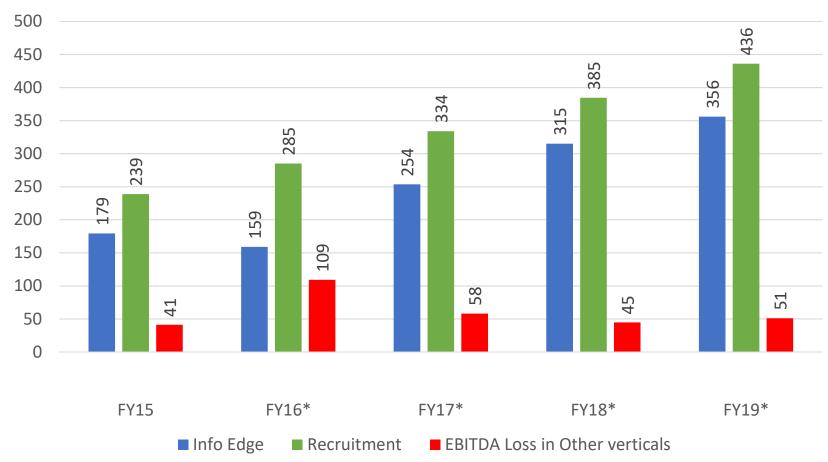


^{*} IND-AS numbers for FY16-FY18; Rest all years in I GAAP

^{**} Cash EBITDA: Billing – Operating expenses adjusted for non-cash ESOP charges

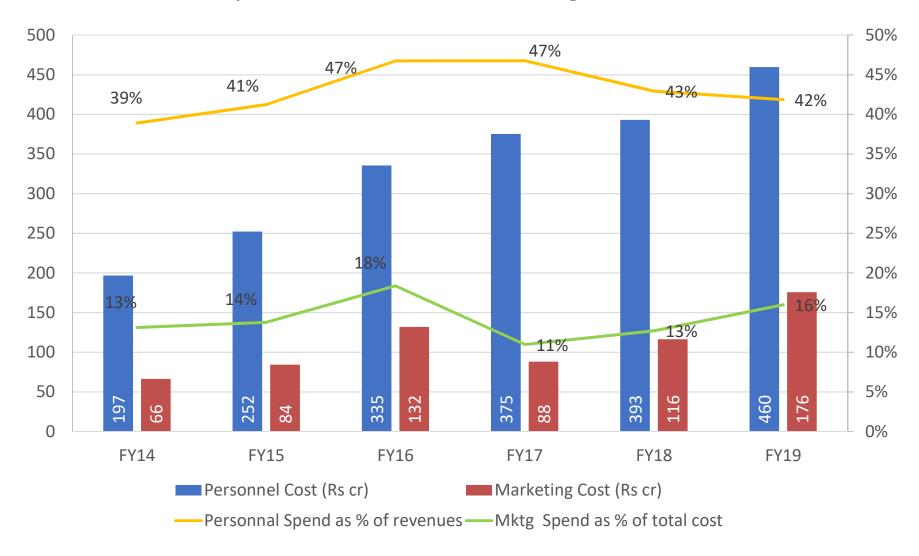
Operating EBITDA*





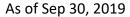
^{*} FY17 - FY19* in the charts above are based on IND-AS numbers; rest all years which are as per I GAAP

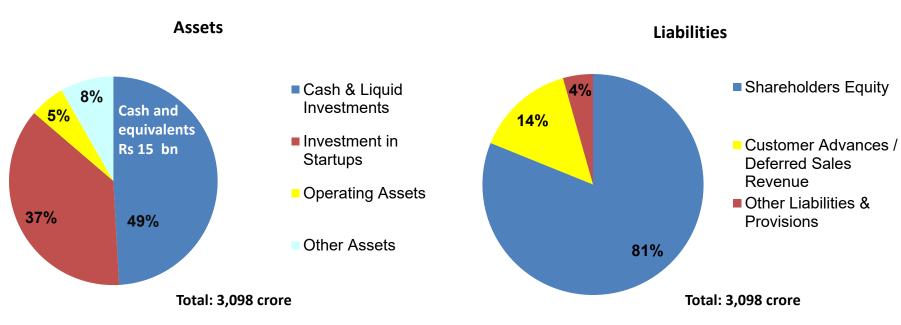
IP and Brand - Key Value Drivers for Info Edge



- Manpower and marketing constitute ~84% of our total standalone expenses
- Consistent investment in marketing efforts and IP creation leading to a strong network effect, platform and brand presence for Info Edge across verticals.

Assets and funds Allocation

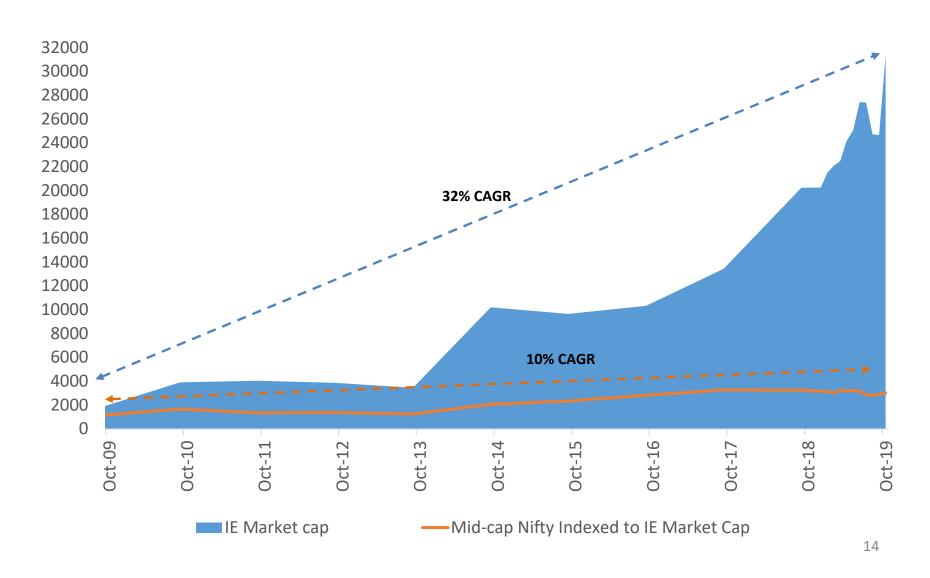




- High margins due to operational leverage
- Strong cash generation due to high margins. (Cash Balance includes Bank Balance with 100% subsidiaries)
- Upfront payments in subscription model results in negative working capital
- Negative working capital many times more than operating fixed assets

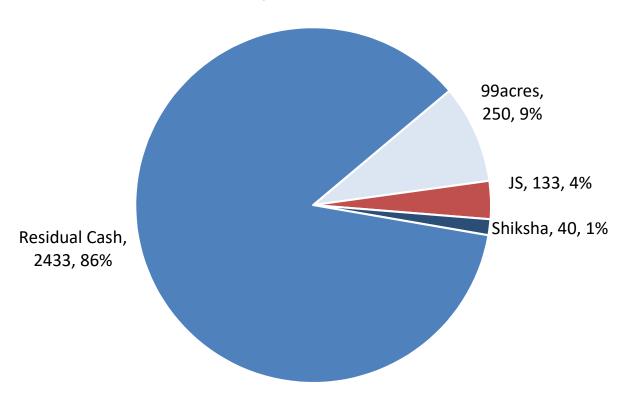
Market cap performance

Info Edge historical market cap trend (Rs crore) and Nifty Mid-cap relative trend



Recruitment profits ploughed back to build 99acres, Jeevansathi and Shiksha





14% of the cash generated by recruitment has been used to fund other businesses till FY19

Corporate Governance- Cornerstone to our value system

- Independent Directors forms majority on the Board
- Non Executive Chairman
- Statutory Audit performed by EY
- Internal Audit performed by an external firm
- Audit committee comprises only of Independent Directors
- Formal dividend policy (15 to 40% of standalone PAT)
- Whistle blower mechanism through an Independent External Ombudsman
- Proactive on all disclosures to Stock Exchange

Board of Directors

Whole time

Sanjeev Bikhchandani (56)

Founder and Executive Vice Chairman

BA Econ. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

Hitesh Oberoi (47)

Managing Director and CEO B.Tech IIT Delhi,

PGDM IIM-B

Previously with HLL (Unilever)

Chintan Thakkar (53)

Director and CFO

Chartered Accountant Previously with Computer Associates, India

Non Executive

Kapil Kapoor (55)

Chairman & Non Executive Director

B.A.Econ, PGDM IIM-A

Previously COO (Global Business Development), Timex Group

Independent

Saurabh Srivastava (73)

Independent Director B.Tech IIT Kanpur, M.Sc Harvard Founder IIS Infotech (Now Xansa) NASSCOM, TIE, IAN, IVCA

Arun Duggal (73)

Independent Director B.Tech IIT Delhi, PGDM IIM-A Previously with Bank of America & HCL Technologies

Bala Deshpande (53)

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates (NEA)

Naresh Gupta (53)

Independent Director

B Tech IIT Kanpur, Ph.D, University of Maryland

Previously MD, Adobe India

Sharad Malik (55)

Independent Director

B Tech IIT-D, MS, PhD, University of California

Chair-(Deptt. of Electrical Engineering), Princeton University

Ashish Gupta (52)

Independent Director

B Tech IIT-K, Doctorate from Stanford University

Founder Tavant Technologies, Junglee; Amazon

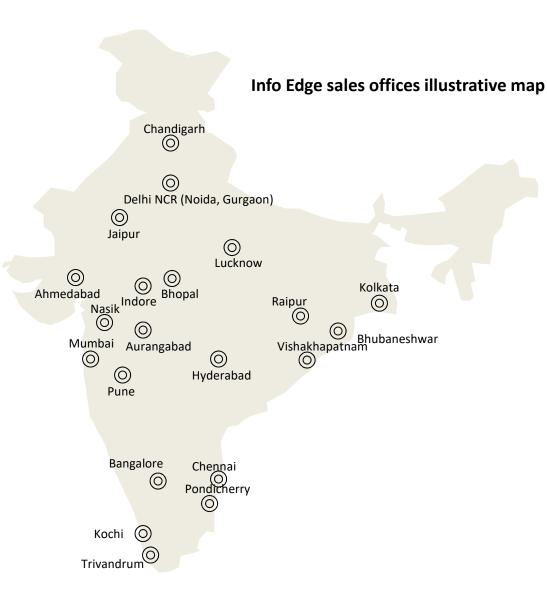
Geeta Mathur (52)

Independent Director

Chatered Accountant

Associated with ICICI Bank, Helpage India, IPE Global.

Nationwide sales/customer interface infrastructure



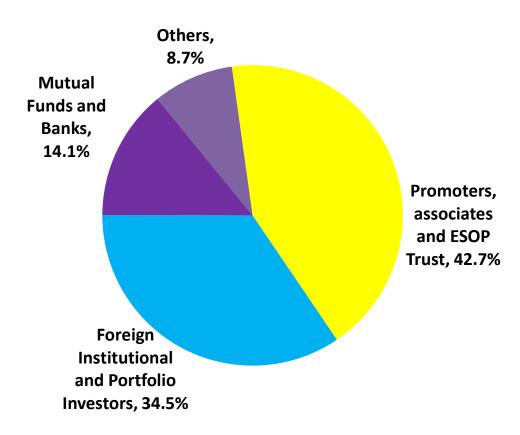
Key Observations

- Nation wide coverage through 80 company branch offices in 47 cities in India
- ~ 2,969 sales/ servicing/ client facing staff or 66% of the company's* workforce of ~4,506

infoedge

Shareholding

As of Oct 20th, 2019

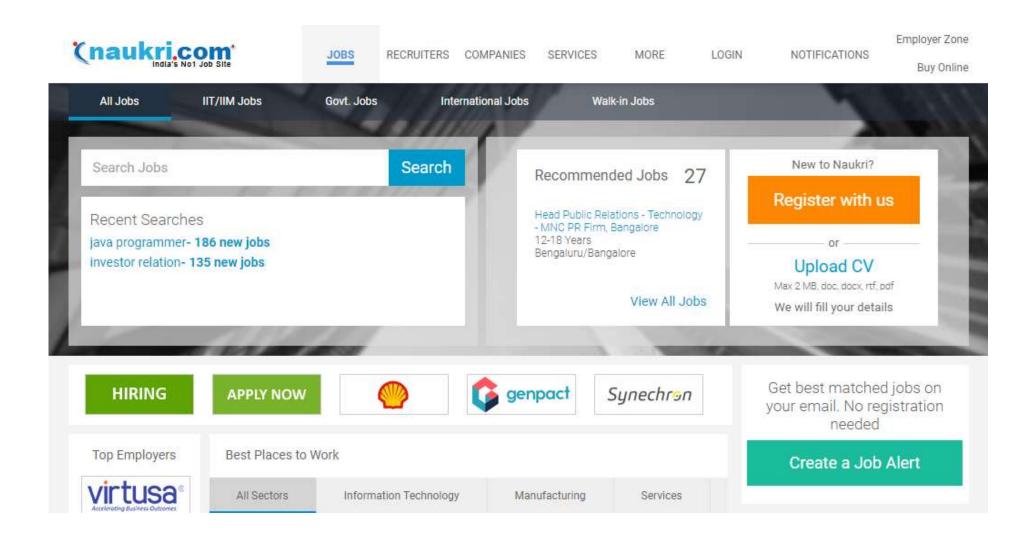


Mutual Funds/FPIs/ FIIs/ Banks	% Shares
Axis Mutual Fund + Schroders	6.34%
Ward Ferry	3.22%
Nalanda	3.15%
Amansa	2.75%
UTI -various	1.92%
Vanguard	1.68%
Goldman Sachs EM Fund	1.46%
Wasatch	1.29%
Cartica Capital Ltd	1.23%
Franklin Templeton MF	1.16%
Morgan Stanley (Mauritius)	1.14%
Mirae Asset	1.11%
Matthews	0.92%
Ishares	0.92%
SBI	0.90%
Amundi Funds	0.84%
Postal Life Insurance Fund	0.84%
ICICI Prudential	0.80%
Kontiki Master Fund	0.79%
BNP Paribas	0.78%

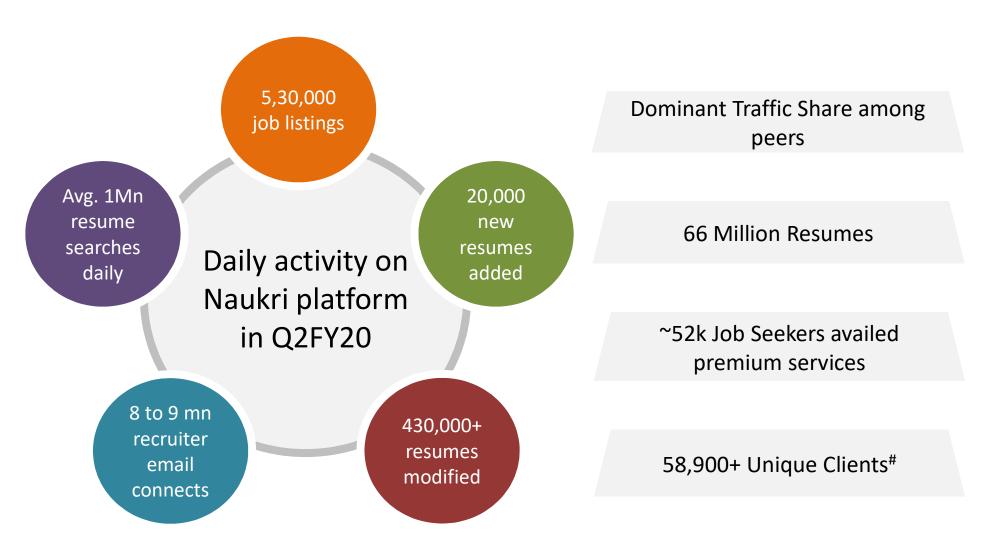
Total number of issued and paid up shares of Rs 10 each are 121.5 million (post 1:1 bonus in Sept, 2010, 1:1 bonus in Jun, 2012 and dilution (QIP) in Sept, 2014)

infoedge

Naukri



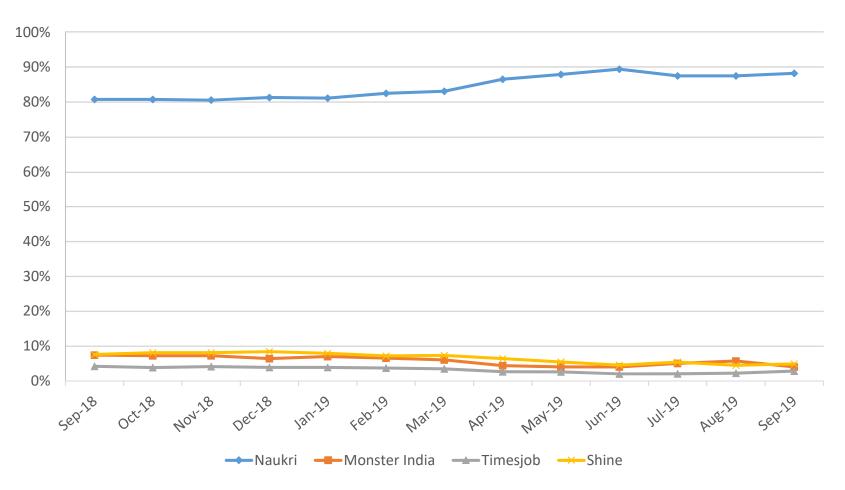
Key operating metrics for Naukri



^{*} Comparison among traditional job-boards (excludes Linkedin and Indeed) # Based on IND-AS revenue

Naukri traffic share among traditional job sites

Overall traffic (from desktops, web mobile& app) on time spent

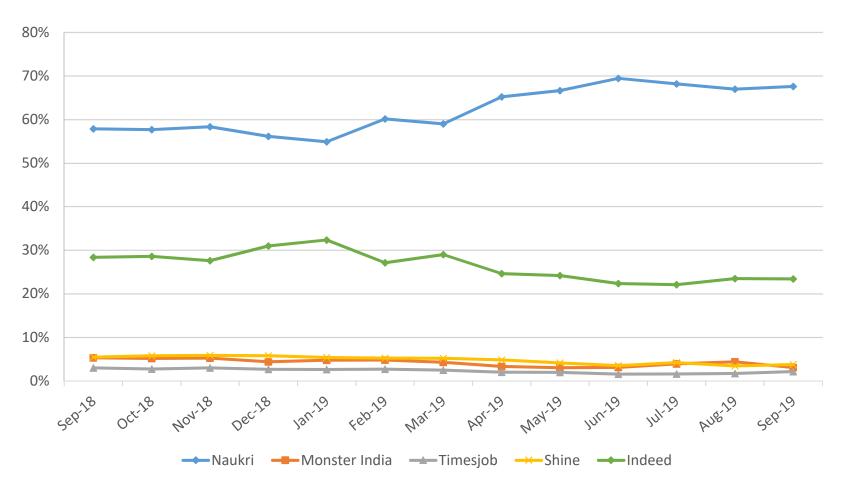


Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs

Naukri traffic share among traditional job sites

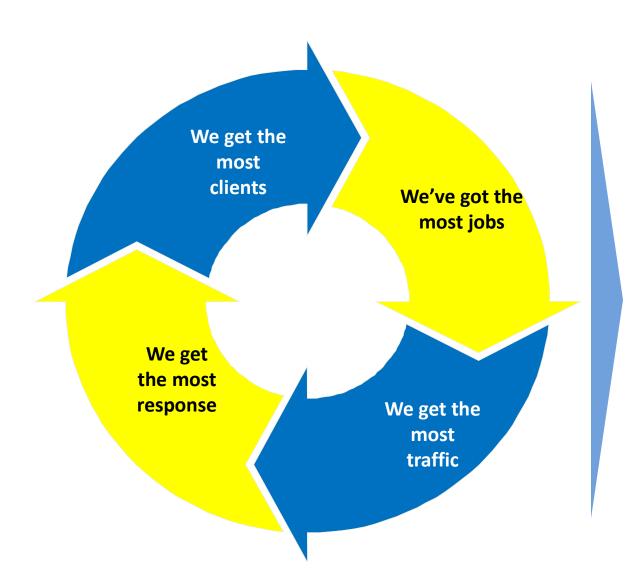
Overall traffic (from desktops, web mobile& app) on time spent



Source: SimilarWeb

Above chart excludes Linkedin since much of the traffic may not pertain to jobs

Naukri is a business of the virtuous circle



Benefits

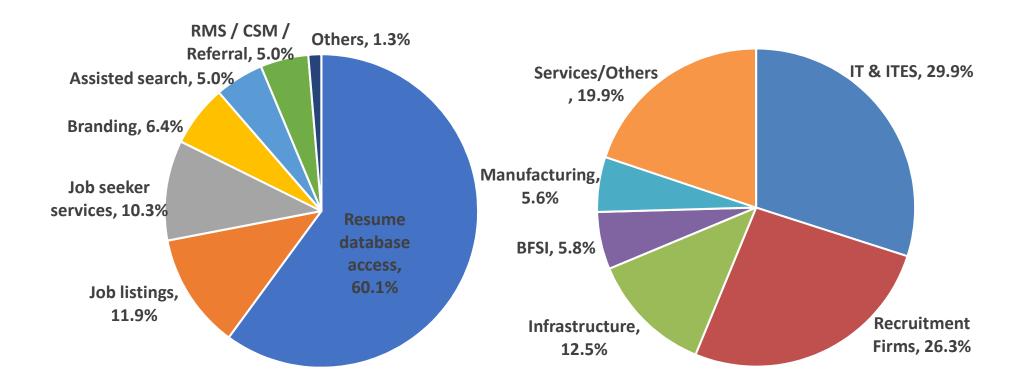
- Naukri has over 100% of industry profits enabling greater investment in
 - Product innovation
 - Engineering
 - Brand support
 - Sales network
 - Servicing back office
 - Superior talent

Revenue sources for Naukri

- B2B revenues comprise ~90% of overall Naukri revenue and includes:
 - Resume database access
 - Job listing (response management)
 - Employer branding (visibility)
 - Career site manager
 - Others Resume short listing and screening, campus recruitment
 - Non recruitment advertising (other than for jobs)
- B2C includes revenue from
 - Job seeker services

Breakup of revenue by Product and Industry

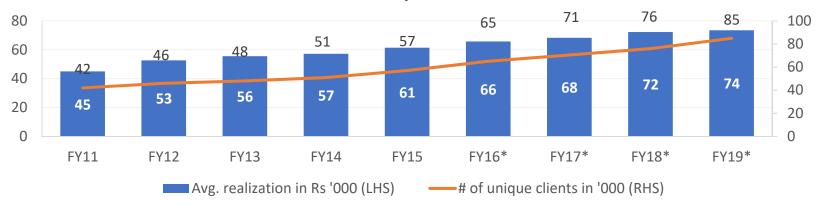
Data for trailing 12 months to Sep 2019



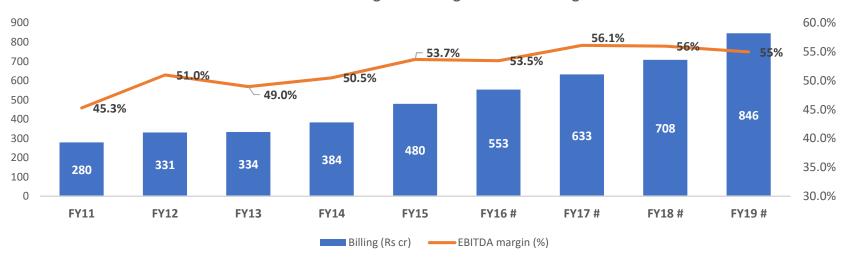
^{~50%} of consultants caters to IT/ ITES industry. Accordingly, IT and ITeS contributes ~40-42% of overall revenues.

Increasing realization per unique client with increasing number of customers*



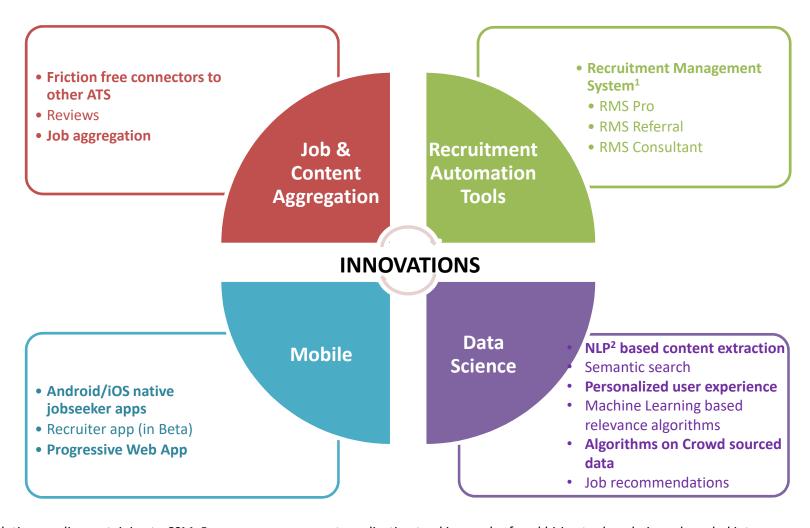


Recruitment Segment Billing and EBITDA Margin



^{* #} FY16 - FY19 numbers in IND-AS, rest all periods in IGAAP.

Product Innovation is cornerstone of our strategy



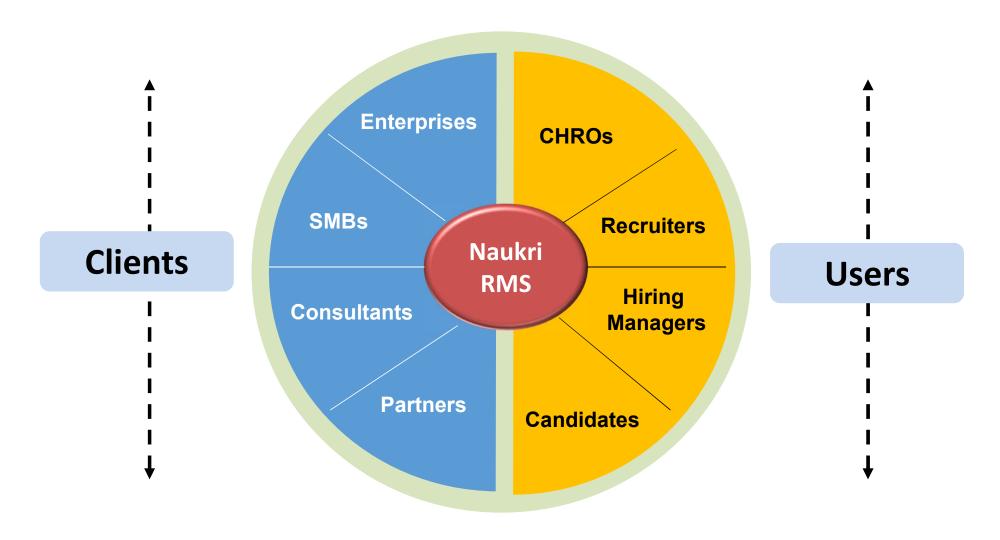
¹ All solutions earlier pertaining to CSM, Response management, application tracking, and referral hiring tool are being rebranded into an automated end-to-end hiring process tool called Naukri Recruitment Management System (Naukri RMS)

² NLP = Natural Language Processing

iimjobs.com

- IEIL acquired 100% stake of High Orbit Careers Pvt Ltd (Domain: iimjobs.com) in all cash deal.
- iimjobs.com is India's leading recruitment platform for management professionals
- Active 10k jobs and 1.46 million job applicants
- Catering to 400 Corporate Customers American Express, Amazon, Cognizant,
 GSK, Credit Suisse, Capgemini, HSBC, Goldman Sachs, IBM, Gap Inc, JPMC, etc
- Consistent billing growth of 22% for last 3 FY.
 - FY'17 Rs 112 Mn
 - FY'18 Rs 149 Mn
 - FY'19 Rs 182 Mn
 - H1'20 billing Rs 102.8 Mn up by 19% YOY.

RMS – empowering recruitment ecosystem



• The career site helps Naukri become part of a much larger ecosystem with thousands of connected corporate sites and RMS would help power the whole recruitment ecosystem

Naukri RMS









Recruiter profile

Platform for public profiles of HR professionals and consultants



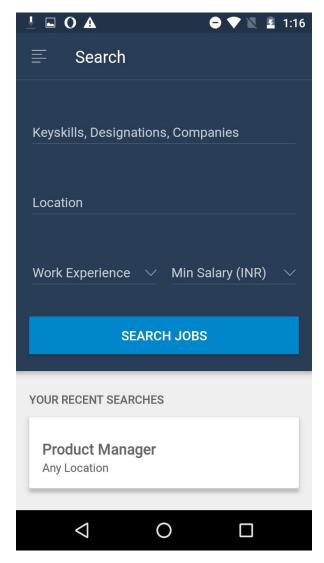
Jobseekers can 'FOLLOW' Recruiter Updates

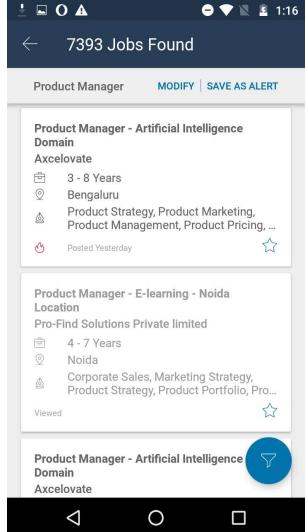
Keep jobseekers informed of recruiter's Active Jobs

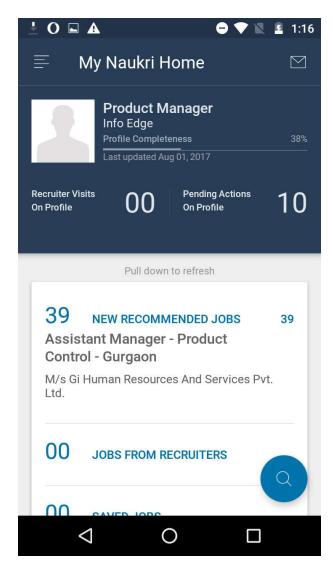
Help Build recruiter's personal database

Over 163,000 jobs have Recruiter Profile details, 46% of these jobs have Recruiter Photographs
40% more applies for jobs with a recruiter profile and a photograph attached
Jobseekers can search from over 499,780 recruiter profiles and follow them for updates

The App and HTML5 site







Competition

- Local job boards
 - Indeed.co.in
 - Monsterindia.com
 - Timesjobs.com
 - Shine.com
- Linkedin
 - Caters to a different segment / requirement

Overseas peer comparison

Name of the website	Approx. revenue from recruitment (in USD mn) @	No. of profiles/ resumes in mn	No. of unique clients	Approx. Market Cap of the company (in USD bn)***
51job.com* (China)	550	127	~485,000	4.4
Seek ANZ^	310	13.2	200,000 (AP&A)	5.0
Recruit# (Japan)	3,062	-	-	53.1
Info Edge**	111	64	85,000	2.1

^{*} Annual report/ presentation for year ended December 31, 2018

[^] Domestic revenue from Australia & New Zealand as per presentation for year ended June 30, 2019. AP&A – Asia Pacific & Americas # financial nos./ corporate presentation for year ended March 31, 2019, total revenue of Recruit is ~USD 22 bn of which ~14% (mentioned above) is from HR technology SBU

^{**} As per latest annual numbers

^{***} Some of the companies may be operating in other businesses, so the market cap numbers are not necessarily comparable. The number for Info Edge represents Recruitment business average valuation as per analysts covering the stock

35

99acres









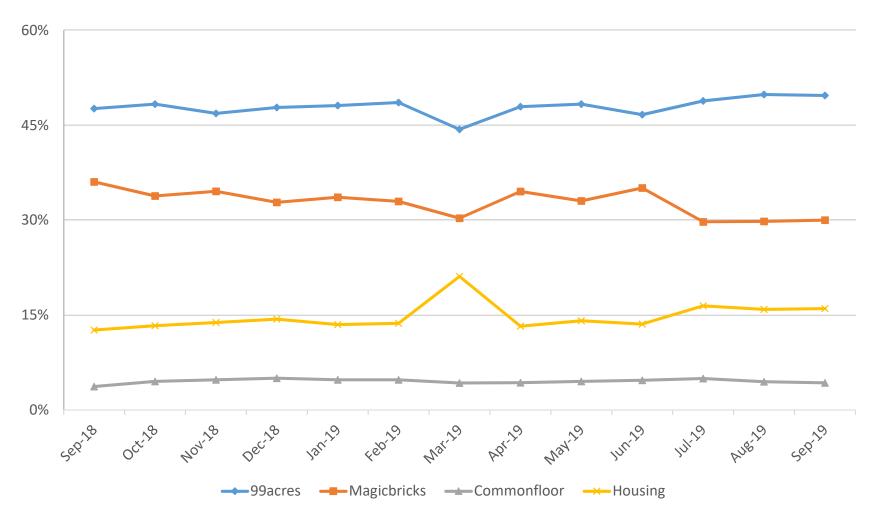


Online Real Estate marketing business in India

- Real estate is one of the largest spender on advertising in print media
- Our estimate of spend on online real estate portals is about Rs 3.5-4.0 bn in FY 17-18 (excluding Google and Facebook)
- 99acres, a leader in this category
 - Google, Facebook and local classifieds sites (like Olx and Quikr) also compete for this market
- Access through mobile app increasing consistently

99acres traffic share

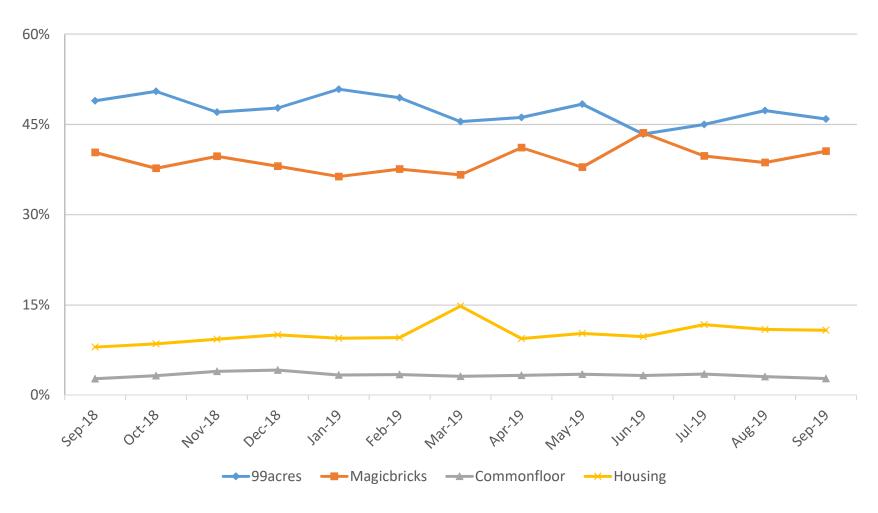
Overall traffic (from desktops & laptops, web mobile) based on time spent



Source: SimilarWeb

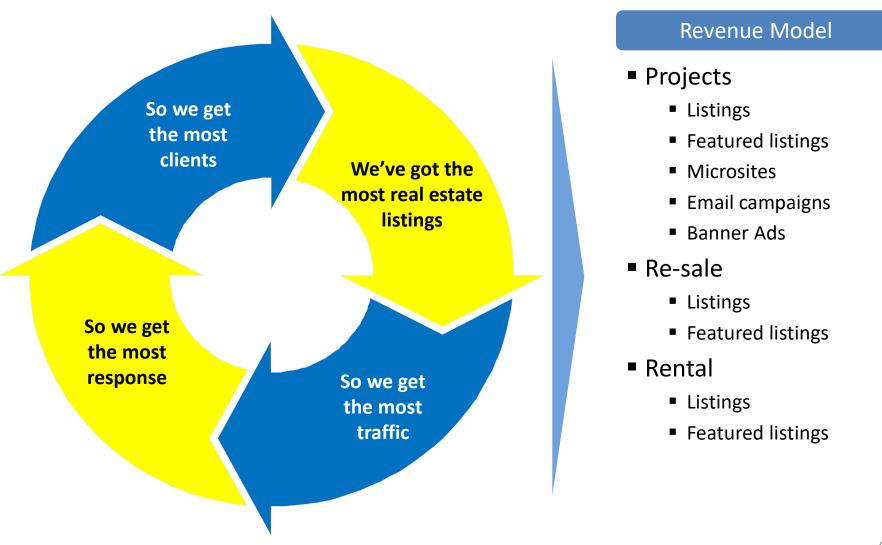
99acres traffic share

Overall traffic (from desktops & laptops, web mobile and App) based on time spent



Source: SimilarWeb

99acres business model

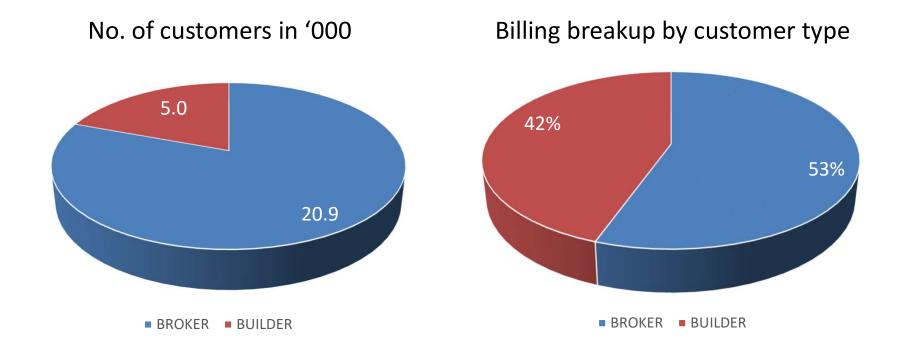


Key business metrics for 99acres

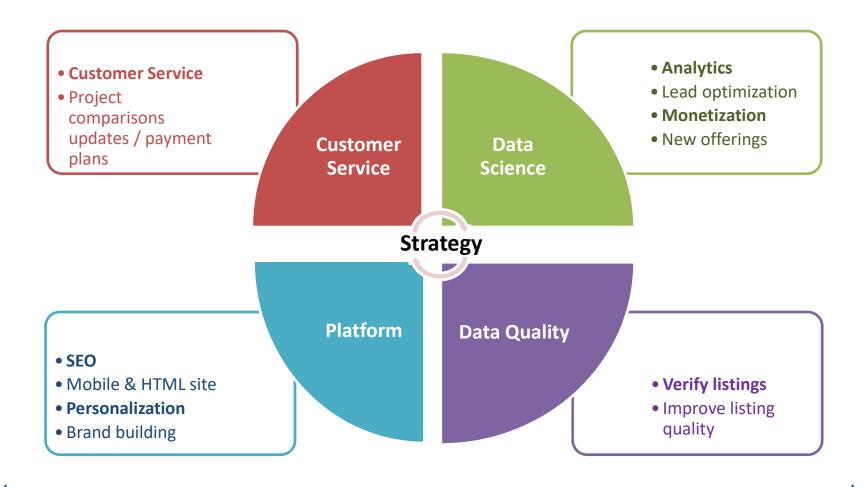
As of Sep 30, 2019

- Total projects 168,898+ (under construction or ready-to-movein)
- Total listings 909,961 (including 285,856 owner listings)
 - Residential 756,465
 - Commercial 153,496

Break-up of Customers and Billing



99acres –strategy



Focus on improving traffic share by improving customer experience on the site

99 acres Peer Comparison

Leadership position maintained

- We have maintained highest traffic share for 99acres for past several quarters
- To ensure data quality, innovation and customer retention, we have increased our investments in product / data quality / marketing

Listings growth intact

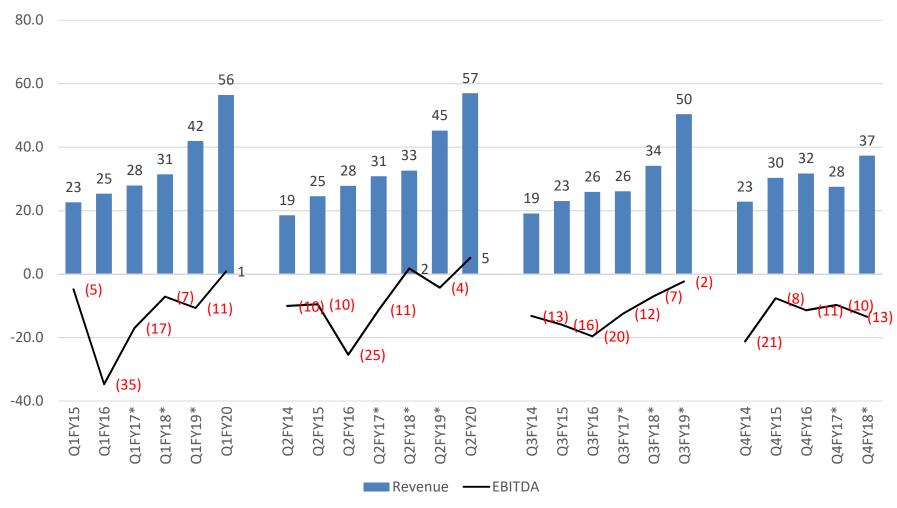
 Listings growth on 99acres has remained intact, primarily driven by broker segment.

Aggressive marketing spends by competitors

- MagicBricks has been spending aggressively on print and TVCs
- Housing has started advertising again.

99 acres Quarterly Financials

99acres Quarterly Revenue (Rs cr) and EBITDA (Rs cr)

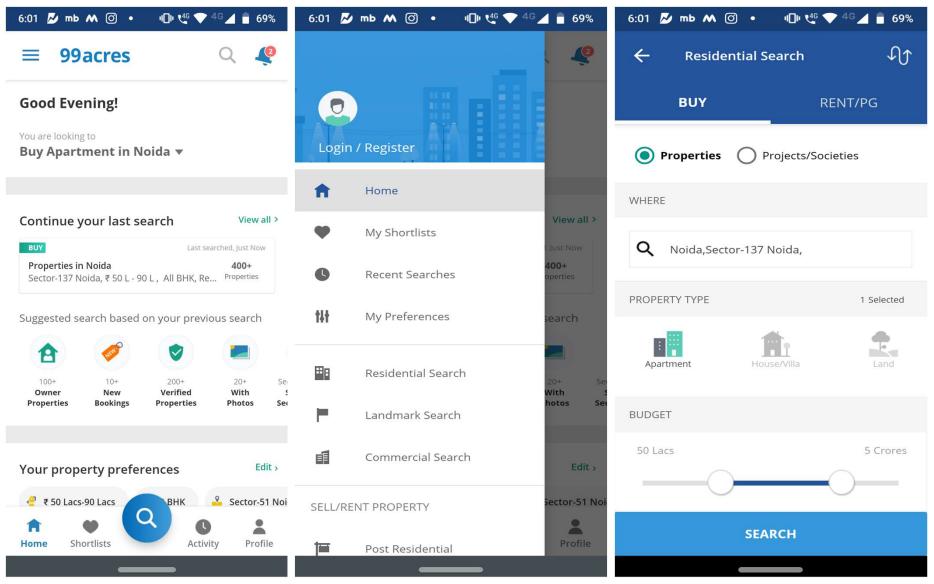


99acres cumulative cash loss (management estimate) at Rs 254 cr

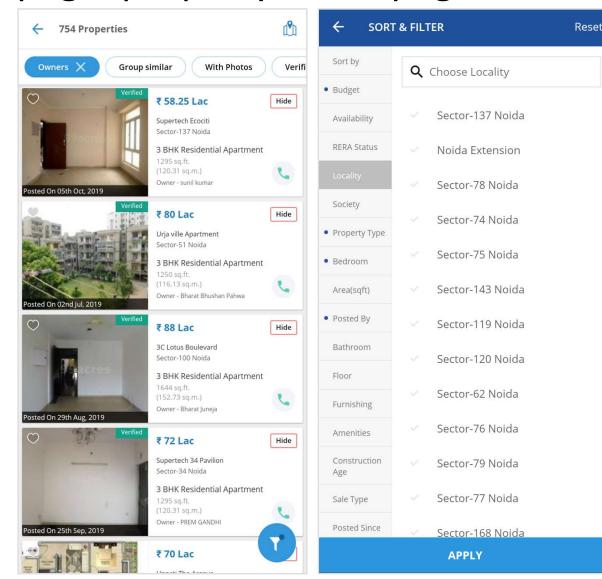
- Q1FY17 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- Q1 FY20 onwards EBITDA numbers are adjusted for IND AS 116 impact.

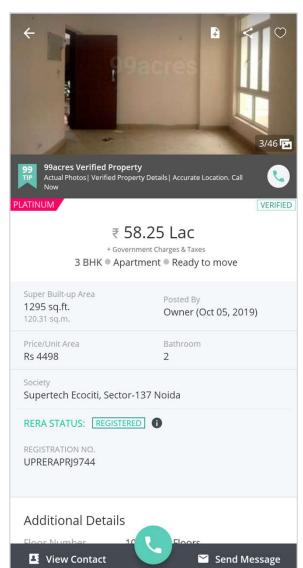
infoedge

Mobile app – home screen, navigation and search

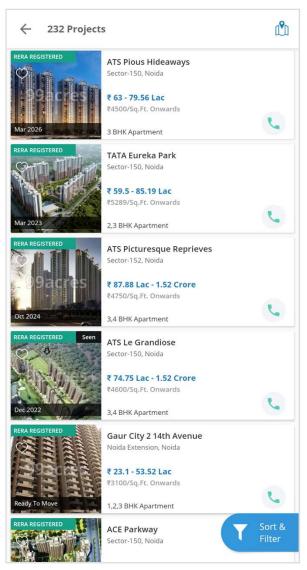


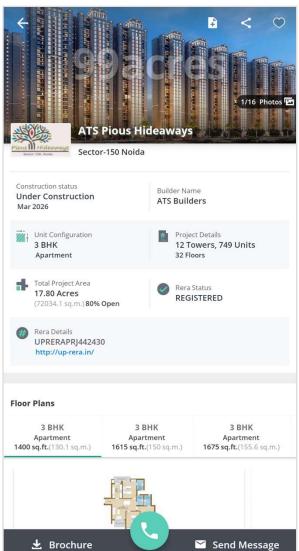
Mobile app - Property search results page, filter infoedge page, property detail page

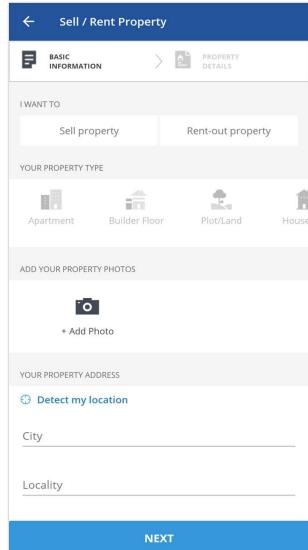




Mobile app – project search results page, project detail page and property posting form

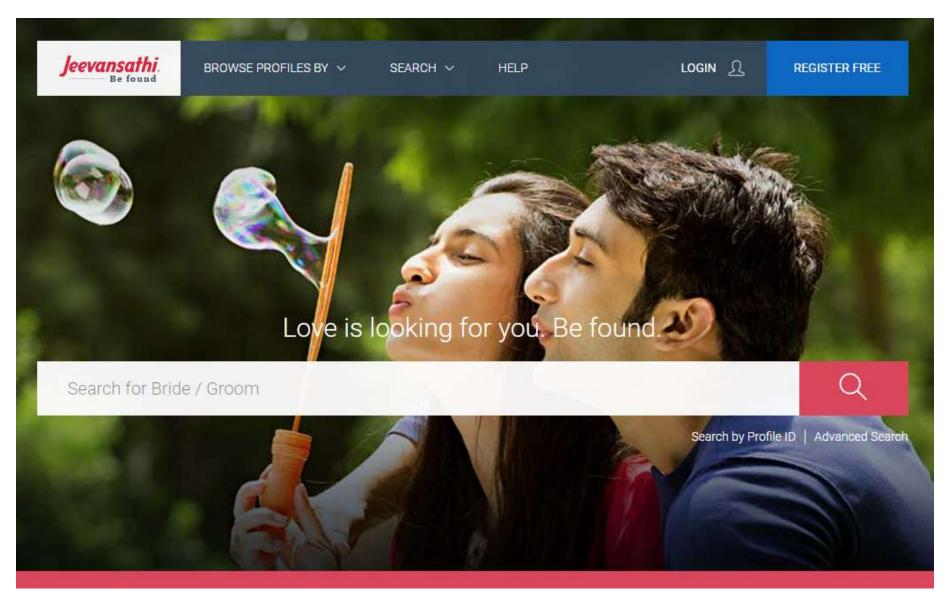






info**edge**

Jeevansathi



Online matrimonial business - India

- Online spend by users estimated to be ~Rs 7-8 bn in FY '19-20 and is expected to grow to Rs. 11-12 bn by FY '22-23
- Three main players Bharat matrimony, Shaadi and Jeevansathi
- Used primarily by
 - Those disconnected from mother community
 - Youngsters looking for choices
 - Families for match-making
- Fragmented market basis
 - Geography
 - Communities (religion, caste, sub castes)

Jeevansathi business model

Jeevansathi is a freemium model, wherein

- Users do not pay for listing, searching, expressing interest and accepting others' expression of interest
- Payment is required to contact the other person

Offline centres

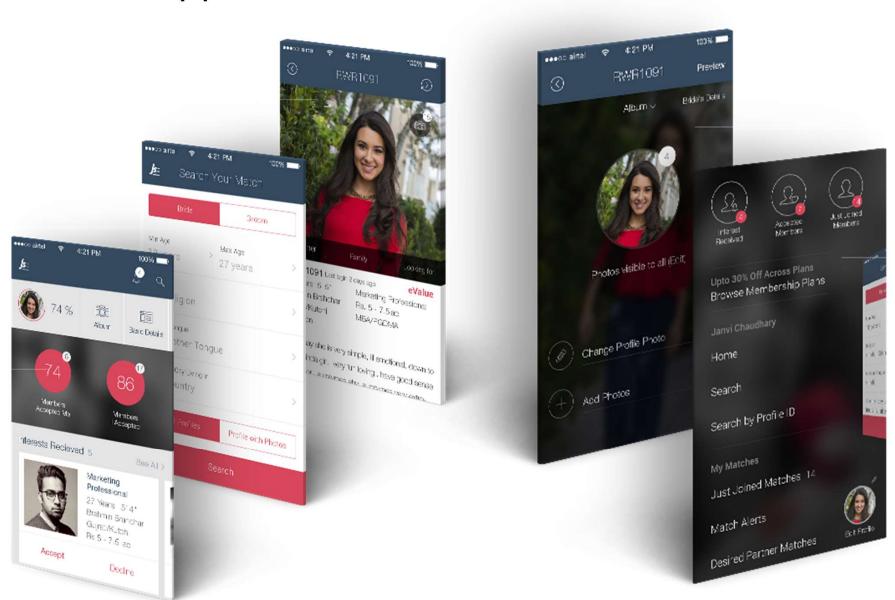
Walk in sales for matching services

Franchise - walk in centers

Competition Scenario

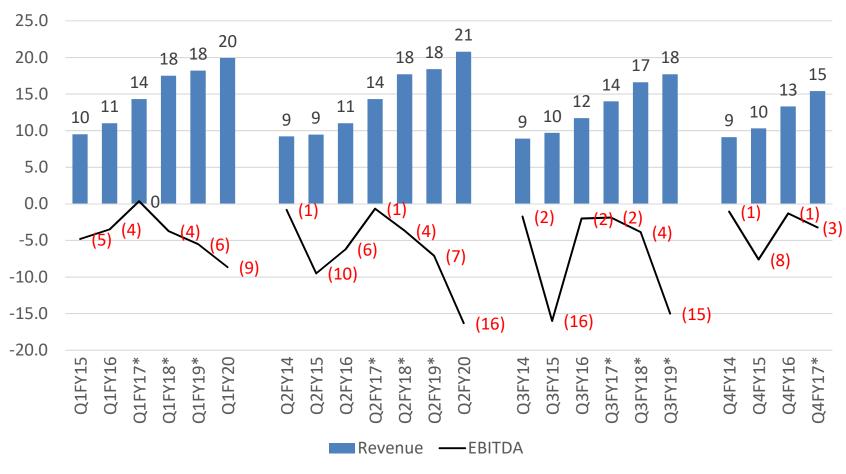
- Three main players Bharat Matrimony is the leader, followed by Shaadi and then Jeevansathi
- Bharat Matrimony dominates states in south India and non resident Indians from these states
- Shaadi leads in Gujarat and Punjab and non resident Indians from these states
- Jeevansathi leads in certain North Indian communities and states
- We are investing aggressively in this business to capture market share.

Mobile app



Jeevansathi quarterly financials

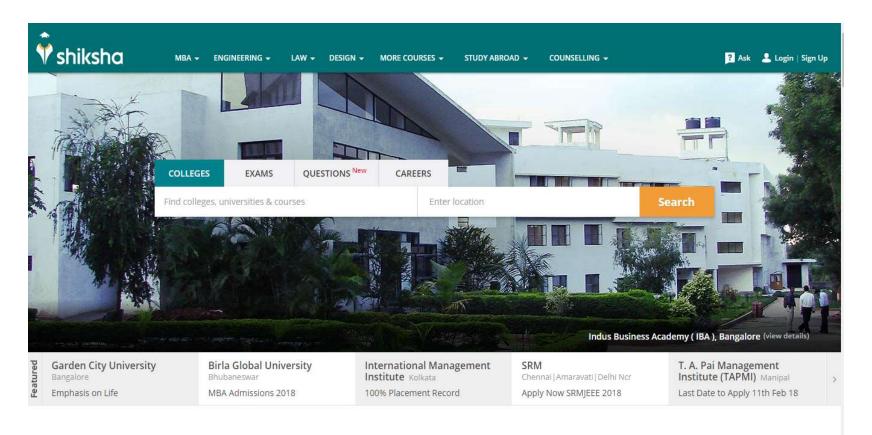




Jeevansathi cumulative cash loss (management estimate) at Rs 109 cr

- Q1FY17 onwards numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP
- Q1 FY20 onwards EBITDA numbers are adjusted for IND AS 116 impact.

Shiksha



A website which helps students decide undergraduate and post graduate options, by providing useful information on careers, exams, colleges & courses

Educational classifieds business - India

Industry Highlights

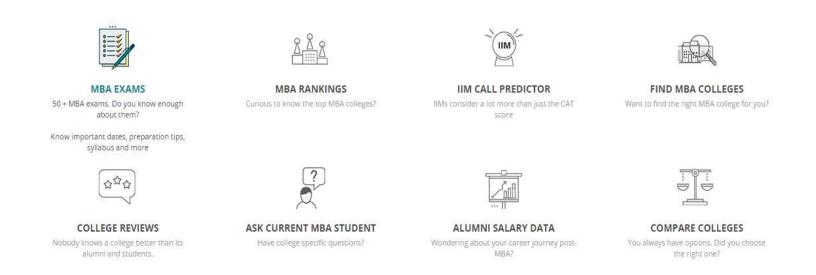
- Education as a category spends amongst the highest in print
 - Spend in print estimated to be similar to real estate
- Online, School/College contact programs, Consultant commissions & fairs form bulk of remaining marketing spends by colleges and Universities
- Growing number of online players

Business Model

- Branding & advertising solution for colleges & universities (UG, PG, post PG)
 - Both Indian and foreign entities
 - Large number of Indian students go overseas for higher education
- Lead generation
 - Potential student details bought by colleges and their agents
 - Full counselling service for international university partners
- Prospective students have free access to all information on the site (some post registration)

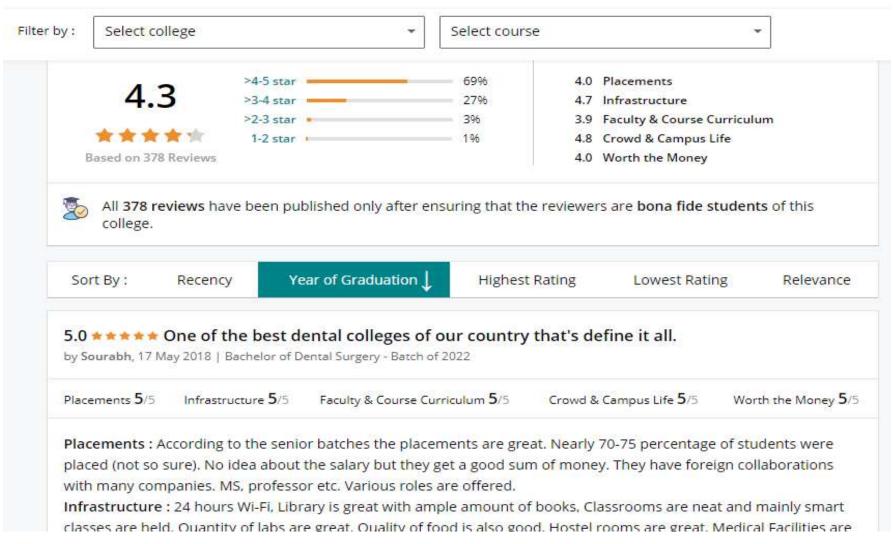
Shiksha – Business Statistics

- Domestic Colleges 19000, Courses 155000+, #Reviews 155,000+, Exams – 450+
- Study Abroad Universities 1824 from 51 countries, Courses 18545, Scholarships - 2543



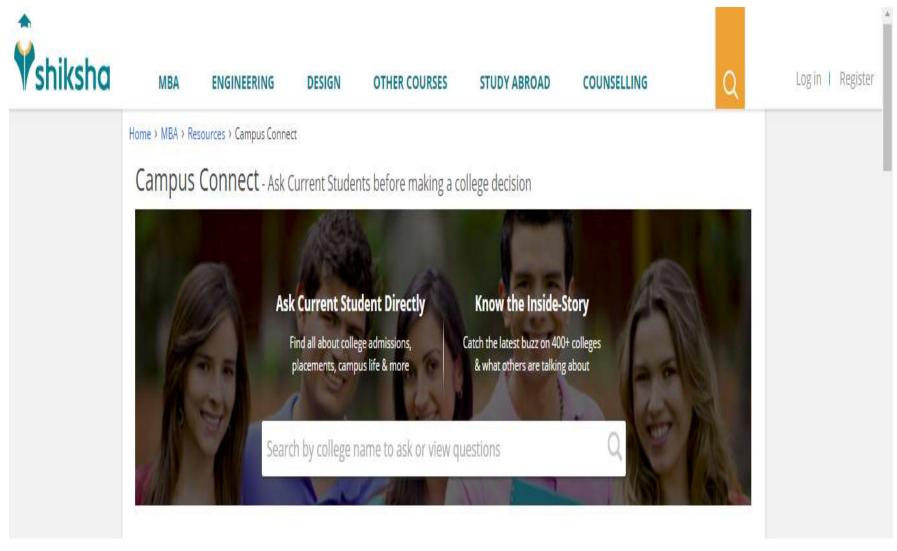
Authentic College Reviews

Manipal Academy of Higher Education, Manipal - Reviews (378)



infoedge

Campus representatives from colleges for credible advice



Competition

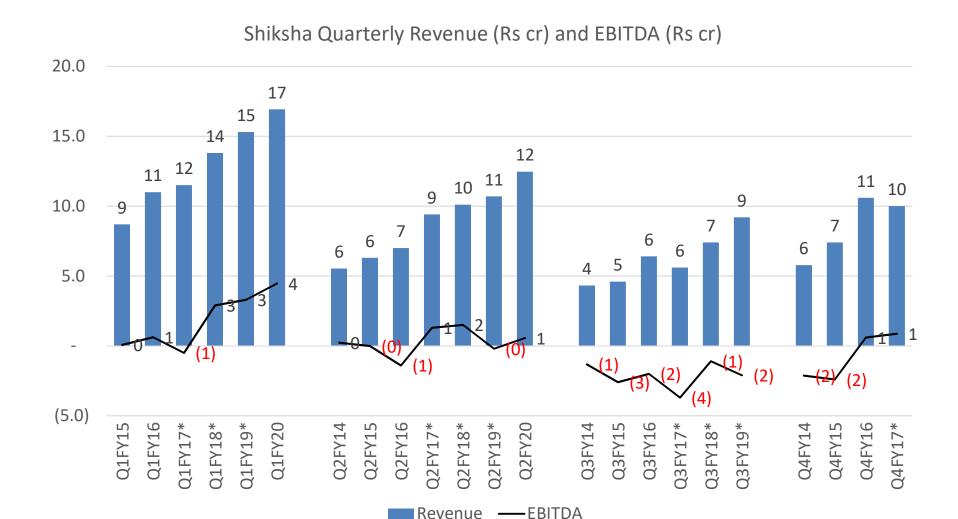
Domestic

- Print Media
- Online
 - Google
 - Pagalguy
 - HTcampus
 - Minglebox
 - Careers360
 - MBA Universe
 - CollegeDekho
 - CollegeDunia
 - Sarvgyan
 - Aglasem
 - Others

Study abroad

- Online
 - HotCourses India/ IDP
 - Studyportals
 - Masterstudies
 - Top mba / Top universities (QS)
 - Collegeboard
 - Yocket
 - Multiple Emerging start-ups
- Study Abroad consultants

Shiksha quarterly financials



Shiksha cumulative cash loss (management estimate) at Rs 38cr

Revenue

^{*} Q1FY17-Q2FY19 numbers are EBITDA numbers (adjusted for non-cash ESOP charges) as per IND-AS; All others in I GAAP

Investments

Investment Portfolio

Investee Company	Website	Book value of investment as of Sept 30th, 2019	Approx. diluted and convertd shareholding % (Actual)
Active		(Rs Cr)	
Zomato Media Pvt Ltd.	www.zomato.com	152	26.38%
Applect Learning Systems Pvt Ltd.	www.meritnation.com	79	65.67%
Etechaces Marketing and Consulting Pvt Ltd.	. <u>www.policybazaar.com</u>	576	15.85%
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com	32	41.14%
Unnati Online Pvt Ltd	https://www.unnatihelpers.com/	4	28.60%
Ideaclicks Infolabs Private Ltd.	www.zippserv.com	5	45.30%
Wishbook Infoservices Pvt Ltd	www.wishbooks.io	6	30.20%
NoPaperForms Solutions Private Limited	www.nopaperforms.com	34	48.10%
International Educational Gateway Private			
Limited	https://www.univariety.com/	13	29.60%
Agstack Technologies Private Limited	http://www.gramophone.in/	20	33.21%
Bizcrum Infotech Private Limited	https://www.shoekonnect.com	16	32.85%
Medcords Healthcare Solutions Private			
Limited	http://www.medcords.com/	3	11.40%
Printo Document Services Private Limited	http://www.printo.in/	25	25.12%
SHOP KIRANA E TRADING PRIVATE LIMITED	http://shopkirana.com/	60	25.36%
Sub Total	_	1,025	

^{*} Net of disposal of secondary sale with proceeds of USD 50 mn; Shareholding post the latest round of investment and dilution

Written off / provisioned investments – Studyplaces, 99Labels, Nogle Technologies, Canvera Digital, Kinobeo Software Pvt. Ltd. (Mydala), Green Leaves Consumer Services (Bigstylist), Rare Media Co., Vcare Technologies (Diro Labs) and Mint Bird Tech. (Vacationlabs), Applect Learning (Meritnation) (Applect value provisioned at Rs.79.6 Cr) - Total amount written off is Rs 301.5 crore.

^{**} Represents effective economic interest held by Info Edge directly or through its wholly owned subsidiaries (7.59%) and indirectly through a JV subsidiary with Temasek (8.26%). The amount represents Info Edge's net investment.

Investee companies financials

						₹Mn		
Investee Company	Website	Operating	Operating revenue		Ol	Operating EBITDA		
		FY17	FY18	FY19	FY17	FY18	FY19	
Partly owned subsidiary Applect Learning Systems Pvt Ltd. Canvera Digital Technologies Pvt Ltd	www.meritnation.com www.canvera.com	362.99	308.36	347.66	(225.84)	(130.92)	(224.87)	
Associate Companies	Associate Companies							
Zomato Media Pvt Ltd.	www.zomato.com							
Etechaces Marketing and Consulting Pvt Ltd.	www.policybazaar.com							
Happily Unmarried Marketing Pvt Ltd.	www.happilyunmarried.com							
Unnati Online Pvt Ltd	www.unnatihelpers.com							
VCARE Technologies Pvt. Ltd.	www.dirolabs.com	5791.88	8,650.63		(2,128.73)	(1,492.06)		
Ideaclicks Infolabs Private Ltd.	www.zippserv.com	3/91.88						
Kinobeo Software Pvt Ltd.	www.mydala.com							
Green Leaves Consumer Services Pvt. Ltd.	www.bigstylist.com							
Mint Bird Technologies Pvt. Ltd.	www.vacationlabs.com			19,775.33			(26,174.74	
Rare Media Company Pvt. Ltd.	www.bluedolph.in			19,775.55			(20,174.74	
Wishbook Infoservices Pvt Ltd	www.wishbooks.io							
NoPaperForms Solutions Private Limited	www.nopaperforms.com							
International Educational Gateway Private Limited	<u>www.univariety.com</u>							
Agstack Technologies Private Limited	www.gramophone.in	N.A.			N.A.			
Bizcrum Infotech Private Limited	www.shoekonnect.com	IN.A.			N.A.			
Medcords Healthcare Solutions Private Limited	<u>www.medcords.com</u>		N.A.			N.A.		
Printo Document Services Private Limited	www.printo.in							
Shop Kirana E Trading Private Limited	www.shopkirana.com							
Total	Total	6,154.9	8,959.0	20,123.0	(2,354.6)	(1,623.0)	(26,399.6	

^{*} FY16 - FY19 numbers are based on IND AS vs. I GAAP earlier

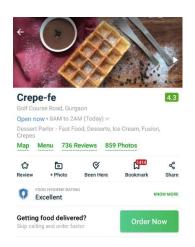
Zomato



Zomato is world's leading restaurant search, discovery and transaction platform

Zomato has three key businesses

1. Listings & Reviews



- Launched in 2008
- Present in 24 countries
- 1.5m+ high quality restaurant listings with up to date scanned menus, photos and user reviews

Largest restaurant reviews & ratings platform

2. Food Delivery



- Launched in 2015
- Present in India
- Hybrid delivery model combination of self fulfilled and restaurant fulfilled orders

One of the leading food delivery players

3. Subscription Programs

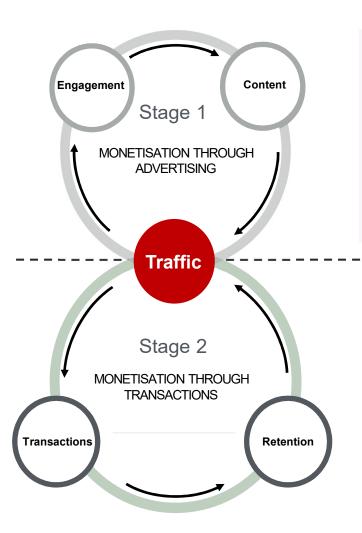


- Launched in 2017
- India and international presence
- Privileged membership programs; privileges are funded by restaurants

One of its kind, unique membership program

Growth is fuelled by two self feeding "flywheels", that define Zomato's unique business model

Multiple use cases across dining-out and food delivery result in strong network effects



STAGE 1 – LISTINGS AND REVIEWS

- High quality, exhaustive restaurant listings (using a combination of tech and human output) yield large organic traffic
- Users engage with the platform to write reviews and upload photos further enriching our content

STAGE 2 - TRANSACTIONS

- Traffic from search/recommendations product naturally drives transactions off-take, without having to spend on marketing and discounts
- Users who transact on Zomato visit us more often than users who don't further increasing traffic and hence adding back to the first flywheel

Highly interactive platform ensures high user and restaurant engagement



Bookmark	Social Feed	Reviews & Ratings	Photos	Menus	Customized Collections	Advanced Search
Retrieval of favorite places with a single click	Latest updates from friends and foodies	Description and rating of user experiences	High quality user generated content	Comprehensive and updated menus	Trend-based, curated group of restaurants	Multi-dimensional filters for targeted search

Users can also order food and reserve tables at restaurants with a click of a button

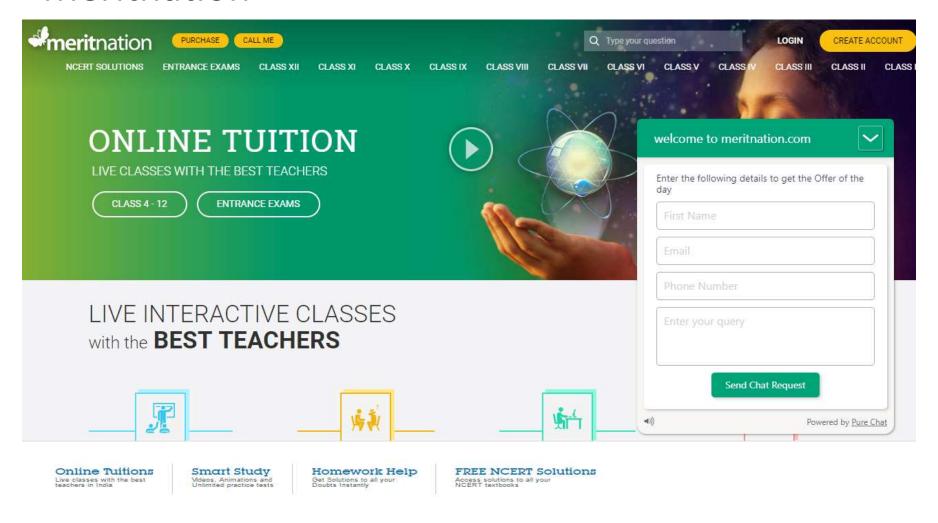
PolicyBazaar



PolicyBazaar

- PolicyBazaar is India's online price comparison site for insurance
 - Significant value add to individuals and Financial Institutions for policy related decision-making
- A leader in its category
 - Captures an estimated 90% share of insurance comparison & 50% of online Insurance transactions
- Huge potential in the market
 - Currently less than 4% of the Indian population is insured
- Other key investors in Policybazaar include Tiger Global, Temasek, Softbank

Meritnation



Our students love us



66 Meritnation is just simply Awesome!! .) A lot of my problems get solved when I come here...greatly blessed to have this. I have now started improving in my studies now. Thank you so much!

Sanchita Verma, Class X Apeejay School



Legives me immense pleasure to inform you that I have got 96.5% in Class 12 Board Exams(Science).

Meritnation has helped me a lot in getting 97 in Maths and 99 in economics, not to forget chemistry and english, in which I got 95 marks. From Read more 99

Joyjit Chatterjee, Class XII



66 I find it really easy and interesting to study on meritnation. The animations help me in enjoying what I study, which has made my study routine really interesting?

Meritnation

- Supplementary online learning platform for K12 and Entrance Exams
 - Proprietary content
 - Freemium model
 - Direct to consumer
- Provides free solutions mainly for
 - mathematics and science for K12 of popular national Indian curriculum's viz. CBSE and ICSE and some State Boards
 - free solutions restricted to popular text books and user generated content
- Paid product for online assessment and teaching solutions
 - provides resources to kids for self study after school
 - Option for live online tuition classes
- Test prep product for engineering and medical entrance examinations
- Over 10 mn registered users
- ~55-60% sessions through mobile

Happily Unmarried



Ustraa

- Ustraa is the largest online men's grooming brand.
- Products are best sellers in Beard & Hair categories at Amazon.
- Beard Trimmers launch have been successful and are now selling across all marketplaces and our site. Became number 4 brand within 90 days of launch on Amazon.
- Fragrances in a premium packaging have led to a big growth and the plan now is to develop an entire range of fragrances in the 650-1000 Rs MRP.
- Current Run rate is around 8-8.5 crores per month at a gross level.
- Offline primary sales at a net level are now around 1.4 cr per month.

PRODUCT PORTFOLIO

Fragrances

Soaps





Team

Management Team

Name	Δσο	· Qualifications	Designation/ Role	Previously worked with	Year of joining
Sanjeev Bikhchandani		BA Economics St. Stephens, PGDM IIM-A	Founder and Executive Vice Chairman	Lintas, Glaxo Smith Kline	1995
Hitesh Oberoi		B Tech, IIT Delhi, PGDM, IIM-B	Managing Director and CEO	HLL (Unilever)	2000
Deepali Singh		B Sc, LLB, Delhi University, PGDBA, IPM	Executive Vice President Firstnaukri	Aptech	2000
Arif Ismail Parker		ВА	Executive Vice President- Sales	ITNation.com	2000
Vibhore Sharma	45	B Sc, IGNOU	Chief Technology Officer Naukri	Pioneer	2001
Neeraj Sharma	46	B.Com , PGPM	Executive Vice President- Sales		2001
Niraj Kumar Rana	43	BSC, MBA	Executive Vice President- Sales	-	2001
Swati Vashistha	42	MBA	Senior Vice President Sales Systems	-	2001
		BE- University of Mysore MBA - Xavier Institute of Management and			
Manoj P	46	Entrepreneurship	Executive Vice President- Sales	Indian Seamless Group	2002
Hamasan Cinala Dadi	40	PGDBA-Birla Institute of Management	Executive Vice President Quadrangle &	North	2002
Harveen Singh Bedi	48	Technology	Ehire	Nestle	2002
Satyajit Yogeshchandra Tripathi	46	BSc ,PGDBM	Executive Vice President- Emerging Markets, 99acres	-	2002
Ambrich Kumar Cinab	45	Ptoch MDA	Executive Vice President and Head	ICI Cafturara Dantasaft Tash	2002
Ambrish Kumar Singh	45	Btech, MBA	Sales & Customer Delivery Shiksha	LSI Software, Pentasoft Tech	2003
Andrew Khatawal	4.0	D. Com. Christ Callaga Danashuru	Caning Vine Descident IT Infrastructure	Solutions Infosystems Pvt. Ltd. , Wintech Education, Sunrise	2005
Ankur Kheterpal	46	B.Com Christ College Bengaluru	Senior Vice President IT Infrastructure	Consultancy	2005
		PG Diploma, Computer Applications -		Induslogic India Pvt. Ltd. , IBM Global Services, Magic Software	
Meetu Arora		Acharya Narendra Dev College - New Delhi	Senior Vice President Quality Assurance		2006
Sharmeen Khalid		MBA, IRMA	Chief Human Resources Officer	Polaris	2006
Shalabh Nigam	47	B Tech, IIT Kanpur	Chief Technology Officer - JS, 99acres	Baypackets	2007
Sumeet Singh	46	BBA, MBA	Chief Marketing Officer	CII	2007
Nishant Pandey	44	B Tech, IIT Delhi, MBA ISB	Executive Vice President and Product Head Shiksha	Schlumberger	2008
Rinchan Gupta	41	BE - Comp Science	Senior Vice President User experience and Design	HP India	2008
Vivek Jain	46	B Tech, IIT Delhi, PGDM, IIM – B	Chief Product Officer-Naukri & Head- Naukri Fast Forward	Isoft, Adobe, IBM, ICICI Securities	2010

infoedge

Management Team

	_				Year of
Name	Age	Qualifications	Designation/ Role	Previously worked with	joining
Maneesh Upadhyaya	41	B Sc, MBA, FMS, Delhi University	Executive Vice President & Business Head - Shiksha	Bain & Co.	2010
Amit Kumar Singh	42	Btech - IIT Kanpur, PGDBM - IIM Calcutta	Executive Vice President - Product Development	Adobe Systems, Citibank	2011
rume namar omgn		July 1 Control of the		AOL Online, First Advantage, Adobe	
Jai Prakash Sharma	44	MBA Sikkim Manipal University	Senior Vice President Technical Operations	Software	2011
			Senior Vice President & Business Head		
Rohan Mathur	36	PGDM Business Management, IIM Ahmedabad	Jeevansathi	Cadence Design Systems, Mindtree	2011
Murlee Manohar Jain	41	Bcom, CS	Associate Vice President-Secretarial & CS	Apollo Tyres	2013
Chintan Arvind Thakkar	53	CA	CFO	Computer Associates	2014
Pankaj Jain	44	B.Tech - IIT Delhi, MS- Stanford University	Executive Vice President- Key Projects	Spice Online Retail, Spice Televentures, Taxila, Siebel Systems	2014
Shailesh Chandra	45	BE - Delhi College of Engg, PGDBM- IIM A	Executive Vice President	Amazon, Genpact, Indian Railways, Maruti Udyog, Indian Petrochemicals	2014
Atul Kumar	43	BE - Nagpur University; MBA - FMS	SVP and Delivery Head, Naukri FF	Citibank, Whirlpool, Standard Charted	2015
Atui Kuillai	43	be - Nagpur Offiversity, IVIBA - FIVIS	Executive Vice President – Career Site Manager,	Citibank, Willipool,Standard Charted	2015
Niraj Seth	48	B.Tech - IIT Kharagpur	Naukri	Intuit Inc., Cleartrip.com, Monster.com	2017
·		ū.		Meritnation.com, Applect Learning Systems, Intel & Hughes Software	
Nitin Bansal	43	Btech, Computer Science, IIT Delhi	Executive Vice President	Systems	2017
		Btech, IET Lucknow; Lucknow University;			
Pradeep Kumar Singh	41	Mtech IIT Roorkee	Executive Vice President	Amazon, Adobe Systems, Novell Inc.	2017
Arvind Heda	42	BE (Honours), MREC; Rajasthan Technical	FVD Engineering Tech Neutri	Chandaal	2017
Arvinu neua	42	University	EVP, Engineering - Tech Naukri	Snapdeal Citigroup, Ranbaxy, E7Y, Genpact, BDO	2017
Rajesh Kumar Aggarwal	47	CA (ICAI), CS (ICSI), B.Com (Hons) from SRCC	Executive Vice President - Finance	Lodha & Co	2017
Vivek Aggarwal	41	B.Com (Hons) from Delhi University, CA	Executive Vice President - Finance	Olam,Bharti, Genpact, HCL	2018
			Senior Vice President _ Engineering _ Naukri	EROS Digital, Snapdeal, Syncapse,	
Aditya Kumar Aggarwal	39	M.C.A, DU, IIT Roorkee	Technology - Jeevansathi	MarketShare, Guruji.com, BEA Systems	2018
			Senior Vice President and Head Technology -		
Rishi Gupta	38	Punjab University	Jeevansathi	Snapdeal, PayTM, one97,SAP	2018
Shantanu Mathur	40	B0Tech IIT Delhi, MBA Dartmouth University	EVP - New Business	Knowlarity	2018
		BE (CS & Engineering (Honors)), NIT Durgapur,			
Tarun Sharma	43	PGPX IIM Ahmedabad	Product Development Naukri	Walmart, Paypal	2019
Dawan Caval		B.Tech IIT Kanpur, MSc. & PhD, The	Chief Business Officer Neutri com	Adaha Customs	2010
Pawan Goyal		University of Texas at Austin	Chief Business Officer - Naukri.com	Adobe Systems KRONOS SOLUTIONS INDIA PRIVATE	2019
Alok Vij	43	B.Com	Executive Vice President & Head-IT	LIMITED	2019
Raghavendra Kulkarni	36	B.E., MBA	Executive Vice President	Amazon.com	2019
				70	

Banks/ brokerages that cover us

Firm	Analyst	Phone Number	E-mail
Ambit	Vivekanand Subbaraman	+91.22.3043 3261	vivekanand.s@ambit.co
B&K Securities	Sushil Sharma	+91.22.4031 7117	sushil.sharma@bksec.com
BAML	Sachin Salgaonkar	+91 22 6632 8667	sachin.salgaonkar@baml.com
Citi Research	Vijit Jain	+91.22.6175 9887	vijit.jain@citi.com
CLSA	Ankur Rudra	+91.22.6650 5059	ankur.rudra@clsa.com
Deutsche Bank	B Srinivas Rao	+65 6423 4114	srini.rao@db.com
Edelweiss	Sandip Agarwal	+91.22.6623 3474	sandip.agarwal@edelweissfin.com
Haitong Securities	Mukul Garg	+91.22.4315 6831	mukul.garg@htisec.com
ICICI Securities	Kuldeep Koul	+91.22.6637 7573	kuldeep.koul@icicisecurities.com
IIFL	Rishi Jhunjhunwala	+91.22.4646 4645	Rishi.jhunjhunwala@iiflcap.com
JP Morgan	Viju K George	+91.22.6157 3597	viju.k.george@jpmorgan.com
Jeffries	Arya Sen	+91.22.4224 6122	asen@jefferies.com
Kotak Securities	Kanwaljeet Saluja	+91.22.4336 0860	kanwaljeet.saluja@kotak.com
Macquarie	Alankar Garude	+91.22.6720 4328	alankar.garude@macquarie.com
Morgan Stanley	Parag Gupta	+91.22.6118 2230	parag.gupta@morganstanley.com
Motilal Oswal	Anmol Garg	+91.22.3982 5424	anmol.garg@motilaloswal.com
Nomura	Rishit Parekh	+91.22.40374465	rishit.parikh@nomura.com
Spark Capital	Soumitra Chatterjee	+91.44.4228 8151	soumitra@sparkcapital.com
UBS	Gautam Chhaochharia	+91.22.6155 6080	gautam.chhaochharia@ubs.com
Goldman Sachs	Manish Adukia	+91 22 66169049	manish.adukia@gs.com
HSBC	Darpan Thakkar	+91 88794 19452	darpan,thakkar@hsbc.in

Indicative list, subject to change

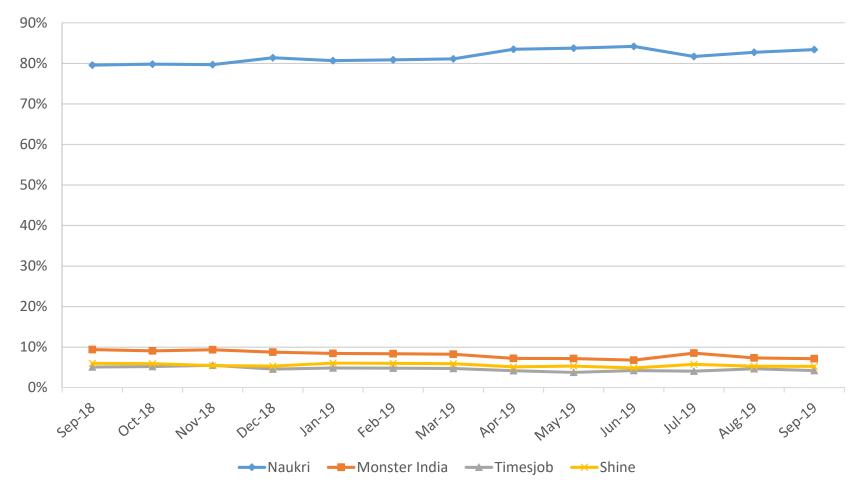
Investor relations contacts

Name	Chintan Thakkar	Vivek Aggarwal	
Designation	CFO	EVP – Finance	
e mail	chintan.thakkar@naukri.com	vivek.aggarwal@naukri.com	
Telephone	+91 120 3082137	+91 120 3082007	
Fax	+91 120 3082095		
Address	Info Edge (India) Limited, B 8, Sector 132, Noida – 201 301, Uttar Pradesh, India		
Website	www.infoedge.in		

Annexures

Naukri has dominant traffic share

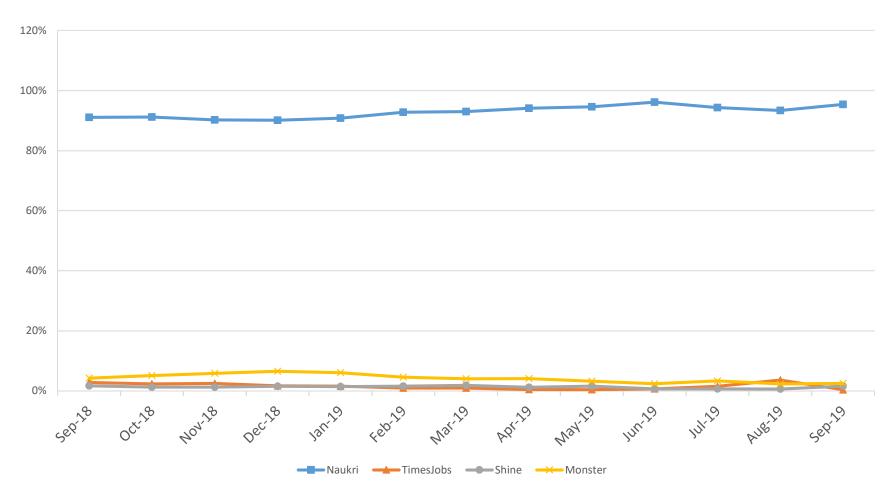
Traffic from desktops based on time spent – excluding indeed



Source: SimilarWeb

Naukri has dominant traffic share

Android App traffic share based on time spent – excluding indeed

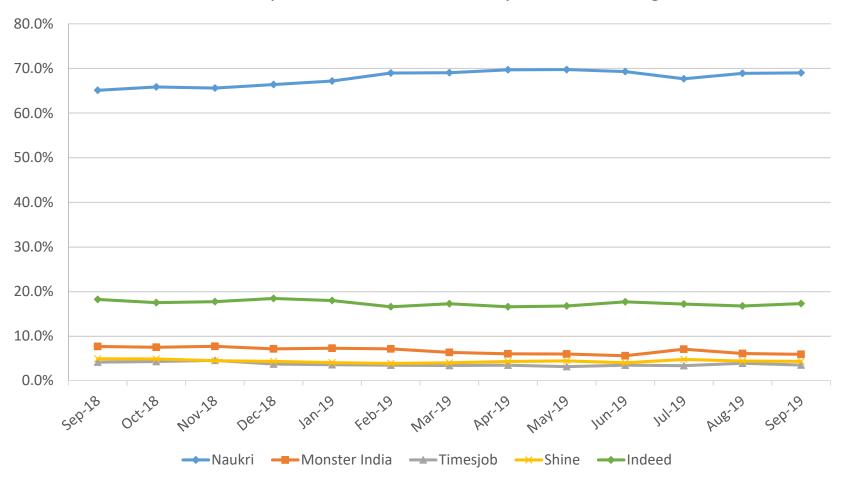


Source: SimilarWeb

^{* ~70%} of Naukri's traffic comes through Android / iOS apps and mobile site

Naukri's traffic share

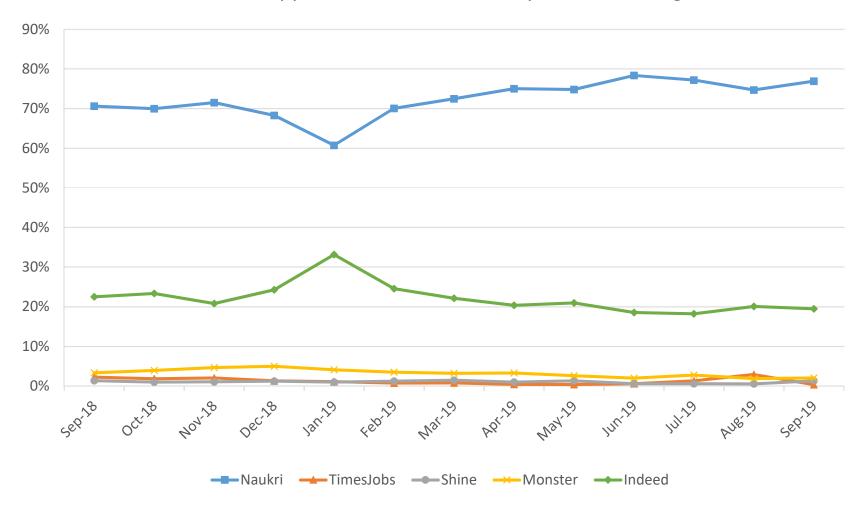
Naukri's Desktop traffic based on time spent – including Indeed



Source: SimilarWeb

Naukri's traffic share

Naukri's Android App traffic based on time spent – including Indeed



Source: SimilarWeb