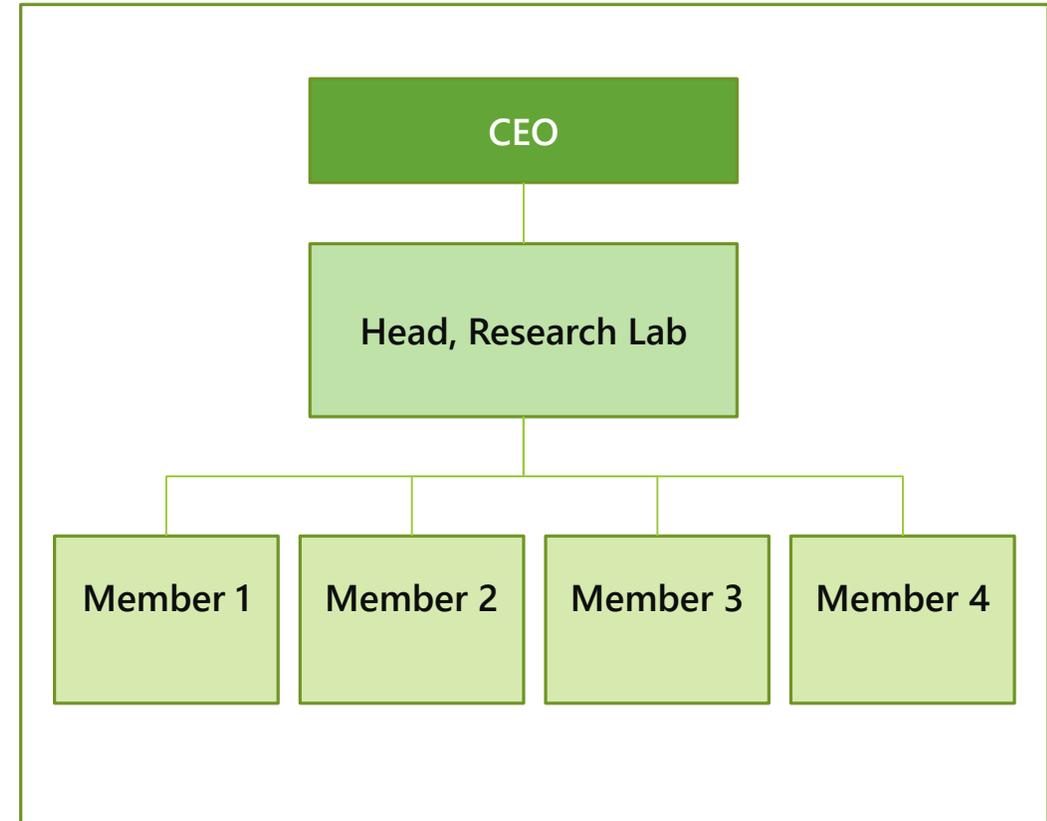


**NEXT GENERATION RESEARCH LAB**  
**CURRENT CAPABILITY AND THE WAY FORWARD**

# CROSSING NEW FRONTIERS WITH THE NEXT GENERATION RESEARCH LAB @INFOEDGE

- The research lab will be set-up to build capability within the organization to **solve large complex problems which can be game changer**
- The research lab will define its **2-3 year road map to identify key areas of focus and impact**
- The Research Lab team will be **insulated from daily operational challenges** and will continue to work closely with the business, product and engineering team



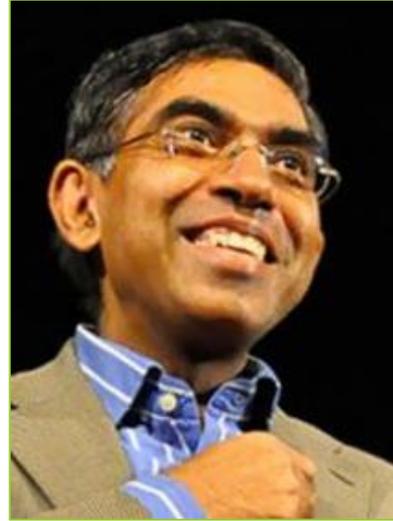
# RESEARCH LAB SPONSORSHIP



**Dr. Sharad Malik**

*Independent Director & George  
Van Ness Lothrop Professor of  
Engineering at Princeton  
University*

*(B. Tech IIT-D (CS); PhD  
Computer Science – University  
of Berkley-California)*



**Dr. Naresh Gupta**

*Independent Director and  
erstwhile Managing Director of  
Adobe's India Research and  
Development Center*

*(B. Tech IIT-Kanpur (CS); PhD  
Computer Science – University  
of Maryland College Park*



**Hitesh Oberoi**

*Co-Promoter, Managing  
Director and CEO  
(B.Tech IIT –D (CS) ; PGDM IIM  
Bangalore)*



**Sanjeev Bikhchandani**

*Founder and Executive Vice  
Chairman  
(PGDM -IIMA)*

# OUR CHARTER FOR THE RESEARCH LAB



## Tools & Technologies

Develop in-house expertise in -

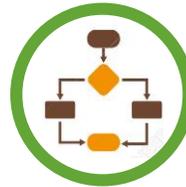
- Machine Learning
- Deep Learning
- Artificial Intelligence



## New Product & Features

Leverage Data Science to -

- Innovate, disrupt and solve for key business problems
- Lay foundation for next-gen products



## Superior Algorithms

Develop complex, scalable search and matching algorithms leveraging the vast amount of available user data

# OPPORTUNITIES FOR IMPACT AS A PART OF RESEARCH LAB

Career & Skill  
Development  
Products

Algorithm  
Personalization  
for Enhanced  
Relevance

Superior  
Monetization  
through Pricing  
Analytics

Intelligent Chat  
Bots for assisted  
search across  
jobs, real estate,  
education etc.

Developing real  
estate pricing  
indices

**& More**

# WHAT ARE WE LOOKING FOR – RESEARCH LAB HEAD

- A **Passionate and energetic individual** with a **desire to make an impact** through use of technology and data
  - A **collaborator and influencer** who can work with **business, product and engineering teams to drive the agenda** from data science perspective
  - A **nurturer who is passionate about people** and can build a **strong team of data scientists under him/her**
  - **Should be a PhD with 8-10 years of experience in leading a high quality research team to deliver results**
  - Is recognized in the industry as an expert in the area of **machine learning, deep learning, artificial intelligence** and other technologies in data science
-

# WHAT ARE WE LOOKING FOR – RESEARCHER DATA SCIENCE

- **Ability to think creatively and critically** and thrive in a **fast-paced, dynamic, and often ambiguous** work environment
  - **Relevant background in computer science, statistics, or operations research** or related technical discipline – **Btech/M Tech /PHDs from top rated institutes**
  - Deep knowledge of **machine learning, statistics, optimization** or related field
  - Fluent in one or more **object-oriented languages like Java, Scala, C#, C++**
  - Experienced with **statistical programming environments like R, Matlab, Python**
  - Experience with **handling large datasets and map-reduce architectures like Hadoop, and open source data mining tools**
-

# OUR INTERNAL BUSINESSES



Dominant market leader



India's leading real estate site



Number 3 but fastest growing



Leading education advisory site



Gulf market focussed Job site

# KEY STRATEGIC INVESTMENTS

Shareholding ~46%\*

The logo for Zomato.com, featuring the word "zomato" in a bold, lowercase, sans-serif font, with ".com" in a smaller font to the right.

India's leading restaurant ratings  
and review site

Shareholding ~10%\*^

The logo for Policybazaar.com, featuring the word "policybazaar" in a lowercase, sans-serif font, with ".com" in a blue circle to the right. Below it is the tagline "compare kiya kya?" in a smaller font.

India's leading insurance  
comparison site

Shareholding ~59%\*

The logo for Meritnation.com, featuring a stylized butterfly icon to the left of the word "meritnation" in a lowercase, sans-serif font, with ".com" in a smaller font to the right. Below it is the tagline "school made easy" in a smaller font.

Supplementary online learning for  
K12 and Entrance Exams

# BOARD OF DIRECTORS

## Whole time

### **Sanjeev Bikhchandani (53)**

Founder and Executive Vice  
Chairman

BA Eco. St. Stephen's.

PGDM IIM-A

Previously with GlaxoSmithKline

### **Hitesh Oberoi (45)**

Managing Director and CEO

B.Tech. IIT Delhi,

PGDM IIM-B

Previously with HLL (Unilever)

### **Chintan Thakkar (50)**

Director and CFO

Chartered Accountant

Previously with Computer

Associates, India

## Non Executive

### **Kapil Kapoor (52)**

Chairman & Non Executive  
Director

B.A. Eco. PGDM IIM-A

Previously COO (Global Business  
Development), Timex Group

## Independent

### **Saurabh Srivastava (71)**

Independent Director

B.Tech. IIT Kanpur,

M.Sc. Harvard

Founder IIS Infotech (Now Xansa)

NASSCOM, TIE, IAN, IVCA

### **Bala Deshpande (50)**

Independent Director

MA Econ., MMS JBIMS

Sr. MD, New Enterprise Associates

### **Arun Duggal (70)**

Independent Director

B.Tech IIT Delhi, PGDM IIM-A

Previously with

Bank of America &

HCL Technologies

### **Naresh Gupta (50)**

Independent Director

B Tech IIT Kanpur, Ph.D, University  
of Maryland

Previously MD, Adobe India

### **Sharad Malik (53)**

Independent Director

B Tech IIT-D, MS, PhD, University  
of California

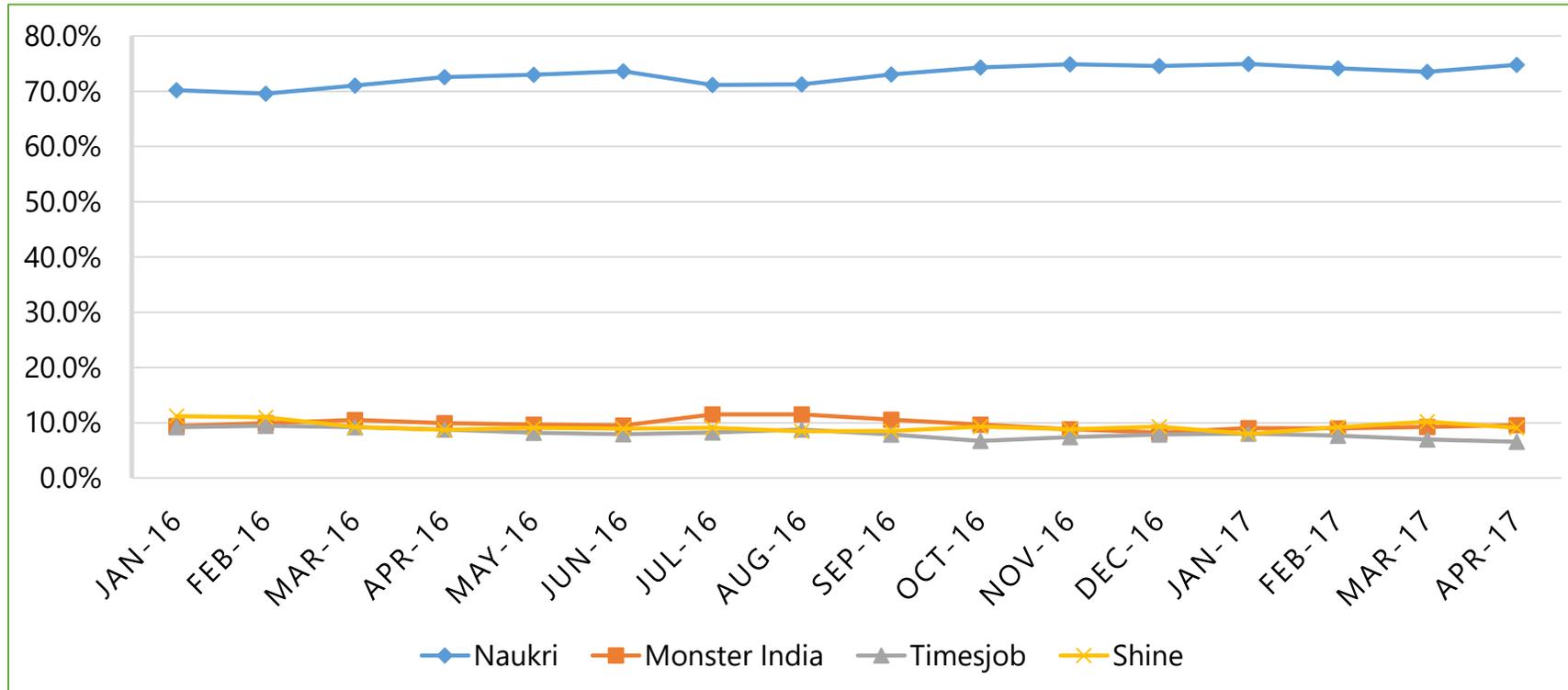
Chair-(Deptt. of Electrical  
Engineering), Princeton University

# NAUKRI.COM

The screenshot displays the Naukri.com website interface. At the top left is the Naukri.com logo with the tagline "India's No.1 Job Site". The top navigation bar includes links for Jobs, Recruiters, Companies, Services, More, Login, Notifications, and Employer Zone. Below this is a secondary navigation bar with categories: All Jobs, IIT/IIM Jobs, Govt. Jobs, and International Jobs. A search bar with the text "Search Jobs" and a "Search" button is prominent. To the right of the search bar are two promotional boxes: one for "New to Naukri?" with a "Register with us" button and an "Upload CV" option (noting a 2 MB limit for doc, docx, rtf, pdf), and another for "Get best matched Jobs on your Email. No Registration needed" with a "CREATE JOB ALERT" button. Below the search bar is a row of featured employers and categories: "APPLY NOW", "BEST EMPLOYER OF THE YEAR 2017", the IBM logo, "WALK INS FOR VOICE SUPPORT", and "Hadoop / Big Data". The main content area is divided into "Top Employers" (listing Virtusa | POLARIS and LTI) and "Best Places to Work" (listing various IT and manufacturing companies like Intellect Design Arena, Torrent Power, etc.). A "Job Location" filter is set to "Chennai / Hyderabad / Bangalore". On the right side, there is another "Create a Job Alert" button and a "naukri FASTFORWARD" logo. At the bottom right, there is a section for "Naukri Resume Score - Free" which offers a resume feedback report.

# NAUKRI HAS DOMINANT TRAFFIC SHARE

Overall traffic (including mobile but not app) based on time spent



Source: SimilarWeb

- Above chart excludes LinkedIn since much of the traffic may not pertain to jobs
- ~66% of the total sessions for Naukri, in Q4 FY 16-17, through mobile, Source : Google Analytics

# NAUKRI IS INDIA'S NO. 1 JOB SITE, WITH OVER 75% TRAFFIC SHARE. MOST REVENUE COMES FROM RECRUITERS – COMPANIES/CONSULTANTS

**50+** million

Number of jobseekers  
registered with Naukri.com

**1.5mn**

Average applies on Naukri  
Jobs

**65%**

Sessions are accessed from a  
mobile device; more than half  
of them from the apps

**4.4+**

Naukri Android App Rating on  
Play Store – one of the highest  
rated Apps in its category

- Naukri is free for candidates (paid services available to help them), most revenue comes from recruiters
- Free candidates are allowed to
  - Create profile & upload photos
  - Search and apply to Jobs
  - Candidates can apply to emails received from recruiters
  - View the details of recruiters who viewed their CVs
- Recruiters need to buy subscription plans for
  - Posting jobs on Naukri
  - Searching and viewing CVs, contacting candidates
  - Referral hiring and Application Tracking System
  - Branding presence on Naukri job site

# NAUKRI.COM- KEY STRATEGIC PRIORITIES

## Job Acquisition

- Make Naukri the single largest source of jobs in India across different verticals and locations
- Enable easy and seamless apply for all jobs existing wherever available

## Recruitment Management Solution

- Provide an integrated recruitment management system for recruiters and hiring managers to collaborate
- Enable all workflows including requisition approval, shortlisting of candidates, interview scheduling and offer management

## Relevance Improvement

- Improvements in jobs recommendation engine by exploring Deep Learning concepts to increase user engagement
- Build and expand libraries for skills, designations, companies and institutes
- Build algorithms which match the preferences for both the candidates and the recruiters, so as to maximize the number of hiring decisions made by Naukri clients.
- Build a new solution to recommend CVs to recruiters based on their preferences as exhibited by their search or hiring preferences.
- Enable an easy way for recruiters to manage applies – define preferences and receive only matching CVs

# 99ACRES.COM

The screenshot displays the 99acres.com website interface. At the top left is the 99acres logo with the tagline "India's No.1 Property Portal" and a location dropdown set to "All India". On the top right, there are links for "Download App", a phone number "1800 41 99099", a "Sell / Rent Property Free" button, and icons for "Deals", "Home Loans", and a "Menu". A central navigation bar includes "Buy", "Rent", "Projects", "Commercial", and "Dealers". Below this is a search bar with a dropdown menu currently set to "All Residential", a text input field for "Type Location or Project/Society or Keyword", and "SEARCH" and "MAP SEARCH" buttons. At the bottom, a banner promotes the mobile app, featuring images of the app on a smartphone and tablet, the text "List your property just in few steps on 99acres mobile app", and logos for "Google Play" and "App Store". It also includes a "Get the App" button, a "The GSF Mobile Appies Awards Winner 2015" badge in the Real Estate category, and the 99acres logo.

# 99 ACRES POISED FOR GROWTH

**INR 123 CR**

Net of collections during the year

**+48%**

Time share of market.  
More than double on page view share from competition

**60%+**

Sessions are accessed from a mobile device

**+100%**

More than 100% growth in responses

Online established as marketing medium of choice. Market moving from Print to Online Builders across the country – eager to partner with 99acres

RERA to cleanse real estate market in India  
Inefficient and unorganized market

Transparent and regulated market

PMAY – Pradhan Mantri Awas Yojna  
Govt support for affordable housing

Huge opportunity to integrate with credit rating agencies, FIs and Banks to bring end to end solutions for consumers with

Mobile much more dominant in Tier 2 and emerging cities with higher growth

# OPPORTUNITIES AT 99 ACRES

Search behaviour data analytics for need gap analytics and recommendation for un-discovered real estate

Platform consumption data + usage pattern (online + offline) to understand lead analytics for advertisers and best place to reach the consumer

Analytics to help buyer discover properties via trends

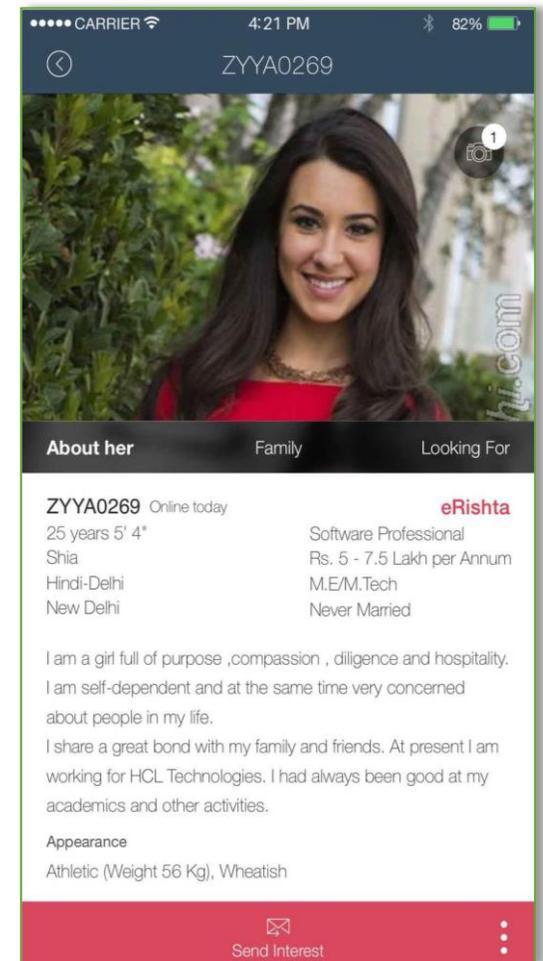
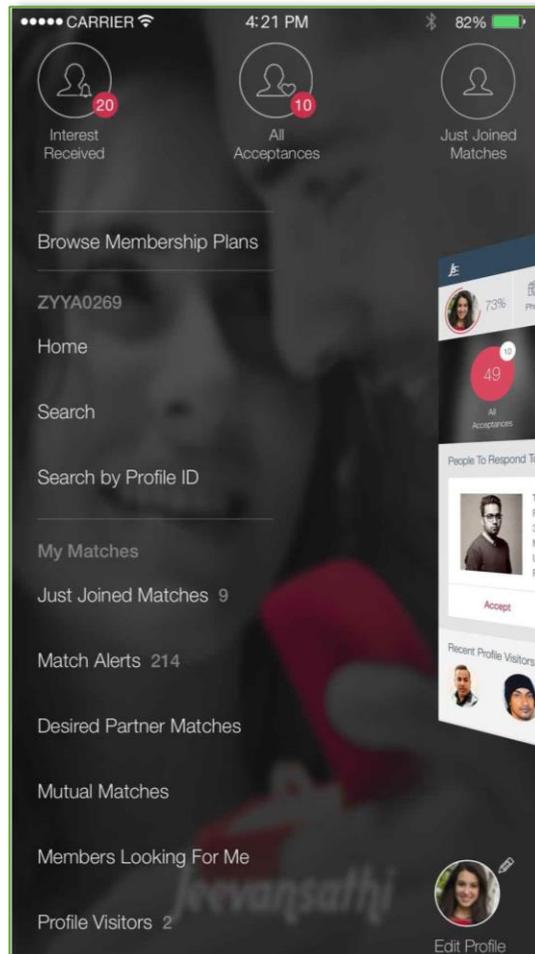
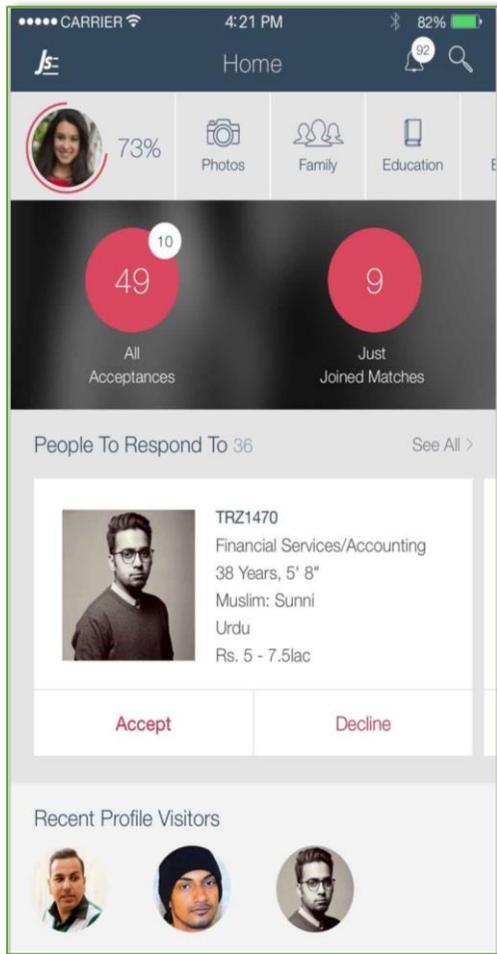
**User Data Analytics  
&  
Machine Learning**

Consumer feedback analytics to identify SPAM through machine learning

Consumer search insights to develop dynamics of local real estate markets to bring transparency for buyers

Tools to assist buyers – Property worth, right market price of a property, price trends, estimated rental yields, investor tools for investment ROI, investment options across new launches and others

# JEEVANSATHI MOBILE APP



# JEEVANSATHI IS THE FASTEST GROWING MATRIMONY SITE IN INDIA AND MOST OF THE SALES COME FROM SUBSCRIPTIONS PLANS

**INR 605 million**

Net of tax sales collections during the year

**+27%**

Year-On-Year Sales Collection Growth

**82%**

Sessions are accessed from a mobile device; more than half of them from the apps

**+22%**

Increase in sales productivity y-o-y through sales automation projects; it is the highest in the industry

- Jeevansathi has a freemium model
- Free users are allowed to
  - Create profile & upload photos
  - Search
  - Express interest
  - Accept interests from other users
- Users need to buy subscription plans for
  - Viewing contact details of other users
  - Chat with other users
  - Boost responses

# JEEVANSATHI-KEY STRATEGIC PRIORITIES

## Marketing

- Grow user acquisition faster and build leadership in Hindi-speaking communities
- Improve market position in non-Hindi communities
- Invest in 'Talkability' of Jeevansathi brand

## Sales

- Invest in sales automation leveraging technology to save costs and grow revenues at a faster rate
- Improve affordability of paid plans to increase paid user-base

## Product, Technology & Design

- Improvements in recommendation engine by exploring ML concepts to increase user engagement
- Improve capabilities for detection of fake profiles/spam on the platform
- Introduce features using social plugins to enrich user profiles
- Investment in process automation to eliminate manual screening/reviewing processes making for seamless user experience across customer service touchpoints
- Mobile site re-development to improve user experience across critical workflows using Single Page Application (SPA) & Accelerated Mobile Pages (AMP)

shiksha

MBA ENGINEERING DESIGN OTHER COURSES STUDY ABROAD COUNSELLING

Log in | Register

COLLEGES CAREERS EXAMS

Find colleges by course or college name

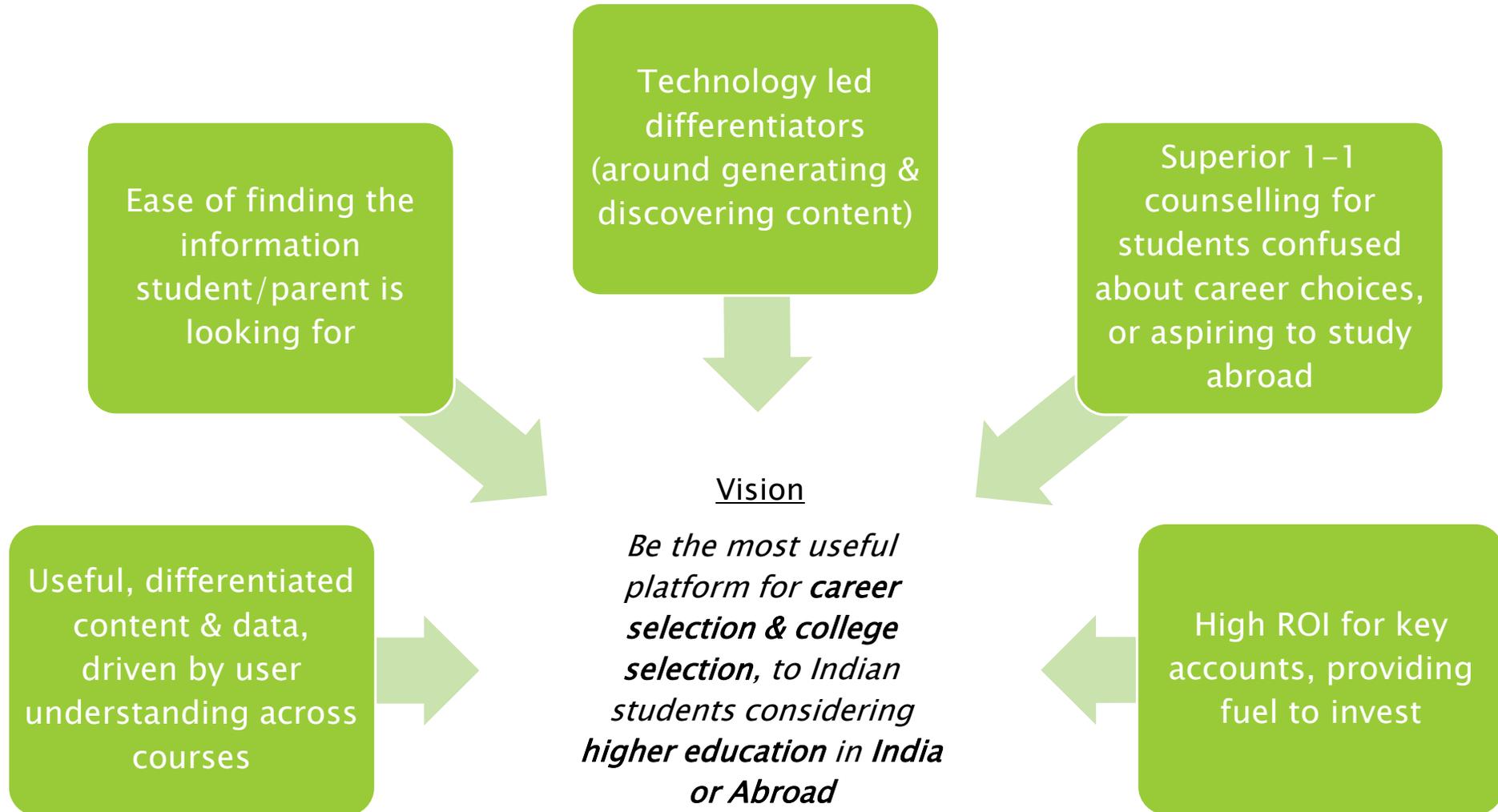
Enter location

BML Munjal University - Founded by THE HERO GROUP, Gurgaon (view details)

Featured	<b>Alliance University</b> Bengaluru Admissions open 2016	<b>Kalasalingam University</b> Tamil Nadu KAREEEE 2016 - Apply Now	<b>Integral University</b> Lucknow   Shahjahanpur B.Tech/Arch/MBBS/Law - Apply	<b>SRM University</b> Sonepat, Haryana Admissions Open 2016	<b>Vel Tech Dr.RR &amp; Dr.SR Technical university</b> Chennai VTUEEE2016 Apply Now
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Empowering millions of students in making the right career and college decision

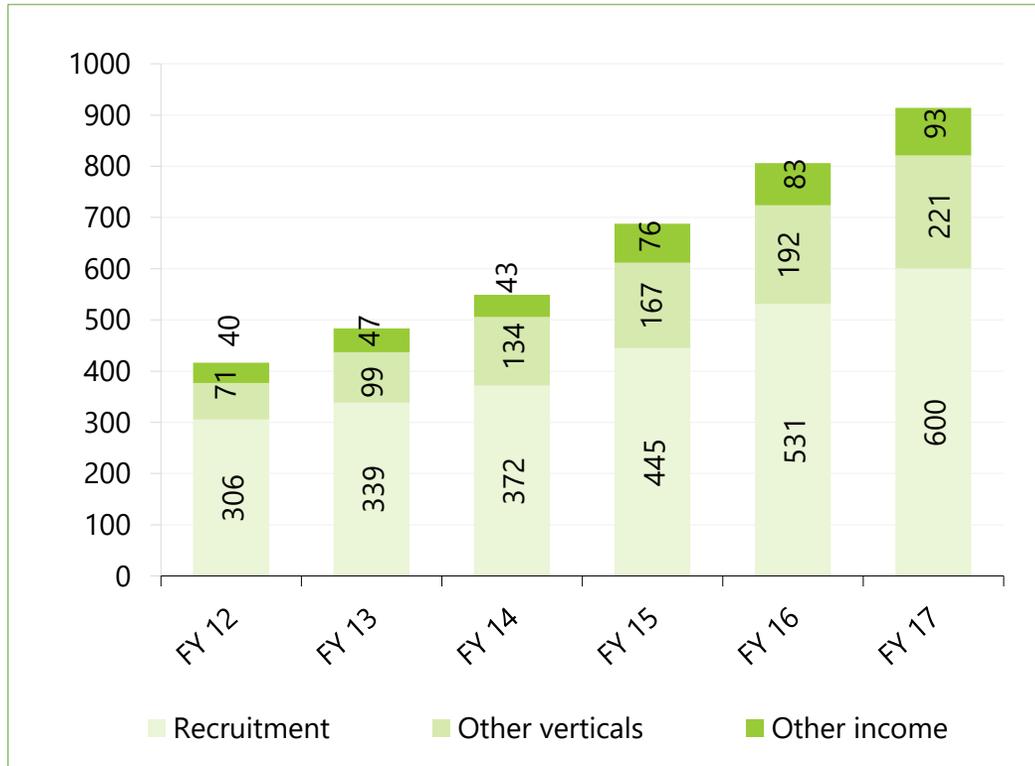
# SHIKSHA.COM- KEY STRATEGIC PRIORITIES



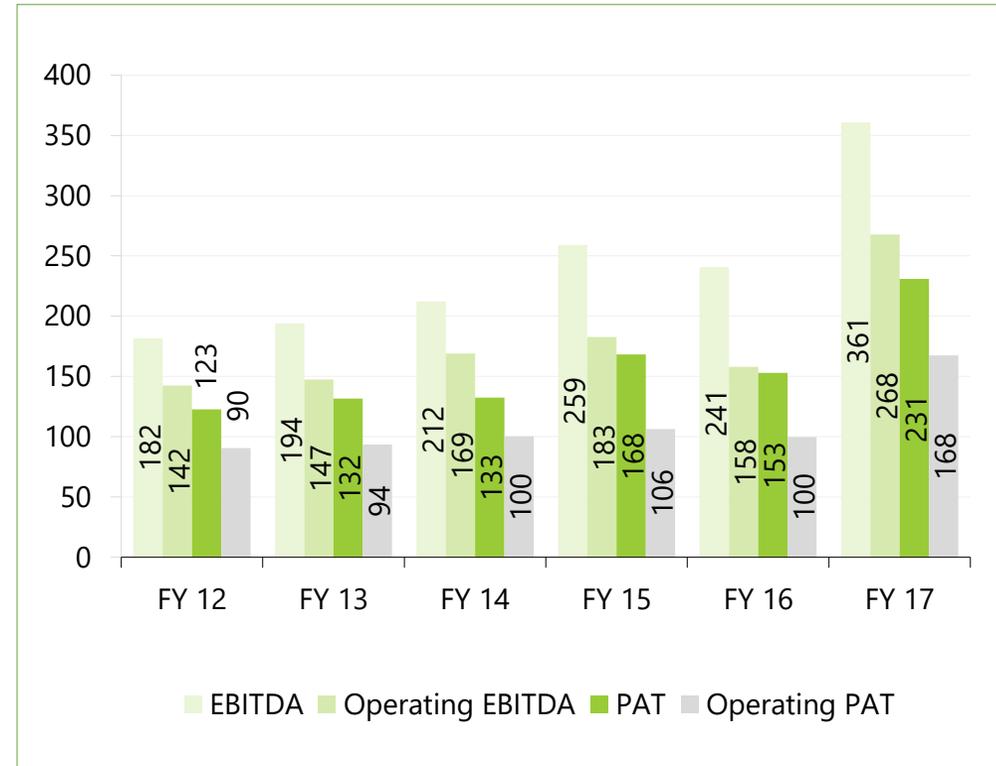
# SECTION 2 | FINANCIALS

# STANDALONE FINANCIALS - CONSISTENT LONG-TERM GROWTH IN REVENUE & PROFITABILITY

## Revenue (Rs Crore)



## Profitability (Rs Crore)



- EBITDA and PAT nos. above exclude the CSR expense of about Rs 3.8 Crore in FY 17
- Other Income in the above chart is treasury income
- Investment in 99acres has compressed margins in FY 14 to 16
- All numbers in charts as per I GAAP

**THANK YOU** |